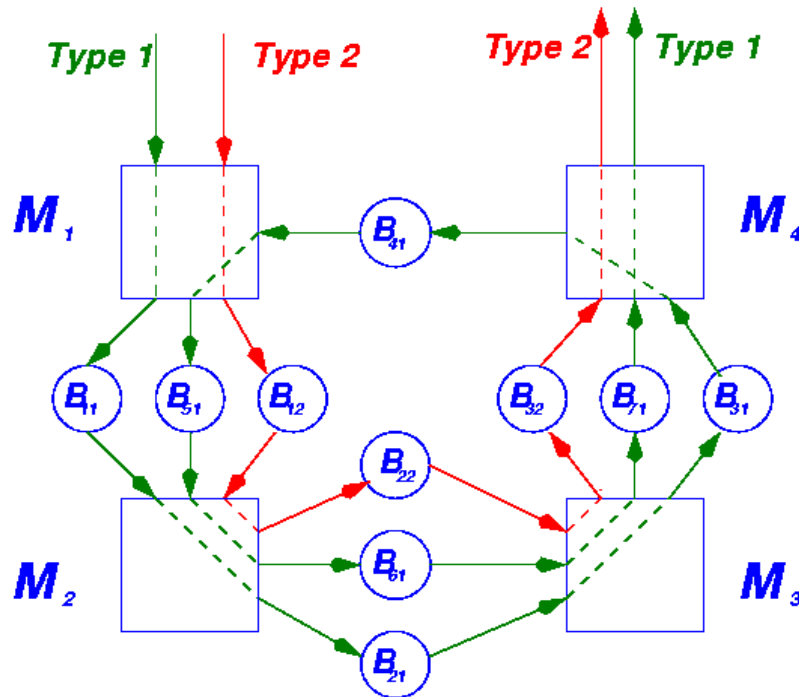


**SMA 6304**  
**Factory Planning and Scheduling**  
**Lecture 24: Current Research**

Stanley B. Gershwin

# Outline

- Real-time scheduling
- Synthesis
- Loops
- Multiple loops
- Conclusions and future research



- Reentrant flow
- Flexible, unreliable machines
- Continuous material
- Homogeneous, finite buffers
- Constant demand rate
- No setups or batches

- $S(s, q)$  is the  $s$ th machine that type  $q$  parts visit.
- Demand  $d_q$
- Operation time  $\tau_{sq} = 1/\mu_{sq}$
- Availability  $e_i$

- **Feasibility:** 
$$\sum_{\{s, q | S(s, q) = i\}} \left( \frac{d_q}{\mu_{sq}} \right) < e_i \text{ for all } i$$

- **Control:**  $u_{sq}(t)$  is the instantaneous production rate of type  $q$  parts at stage  $s$  at time  $t$
- Cumulative production  $P_{sq}(t) = \int_0^t u_{sq}(\tau) d\tau$
- **State:**
  - ★  $x_{sq}(t) = P_{sq}(t) - d_q t$ , surplus
  - ★  $\alpha_i(t) = 0$  or  $1$ : repair state of Machine  $i$

- **Constraints:**

$$\text{if } \alpha_i(t) = 0, \quad u_{sq}(t) = 0;$$

$$\text{if } \alpha_i(t) = 1, \quad \sum_{\{s, q | S(s, q) = i\}} \left( \frac{u_{sq}(t)}{\mu_{sq}} \right) \leq 1; \quad u_{sq} \geq 0.$$

- **Dynamics:**

$$\frac{dx_{sq}}{dt} = u_{sq} - d_q$$

$\alpha$  : Markov process: exponential up- and down-times

- **Constraints:**

$$b_{sq} = x_{sq} - x_{s+1,q}$$

$$0 \leq b_{sq} \leq N_{sq}$$

- **Objective:**

$$J = \min \mathbf{E} \int_0^T g(b_{11}(s), b_{12}(s), \dots, x_{K(\ell), \ell}(s)) ds$$



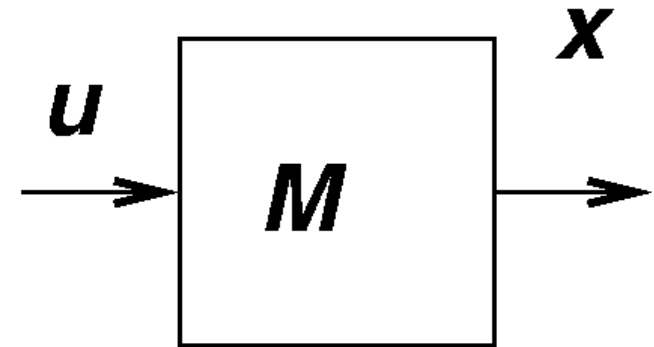
- Solution is a control law of the form  $u(x(t), \alpha(t), t)$ .
- Impossible to determine exactly except in special cases.
- Impossible to determine *numerically* except in special cases.
- **Strategy:** Investigate special cases and extrapolate.

# Real-time Scheduling

## Special case

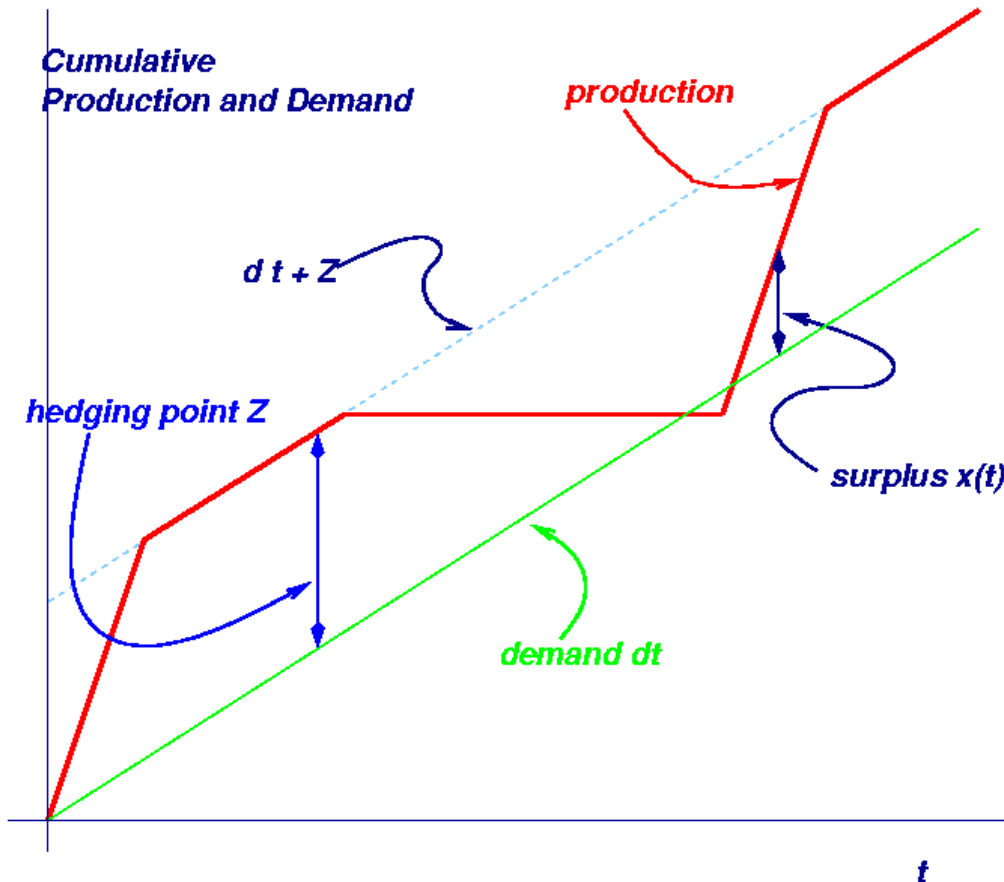
Bielecki and Kumar, 1988

- Single machine.
- Single part type.
- Constant demand.
- Exponentially distributed time to fail and time to repair.
- *Problem:* choose the production rate at every time instant to minimize inventory and backlog costs.



# Real-time Scheduling

## Special case



Solution:

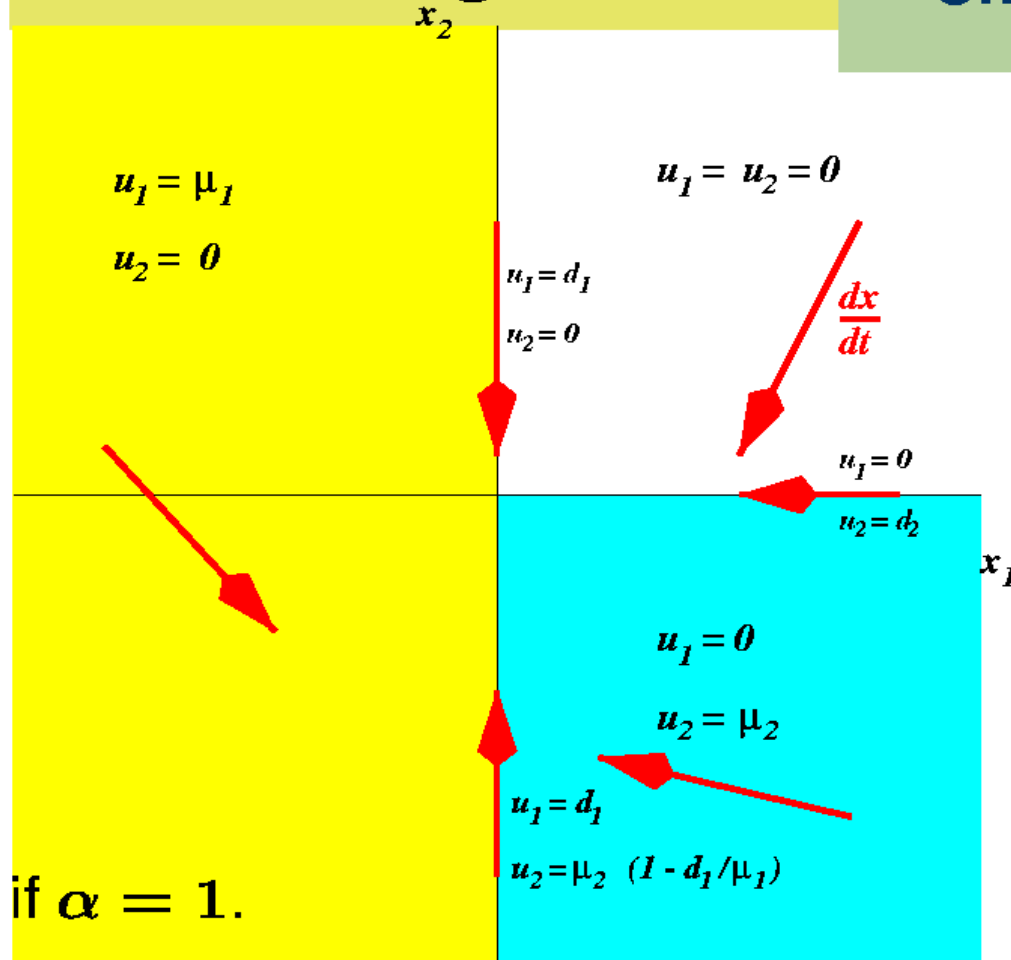
- if  $x(t) > Z$ , wait;
- if  $x(t) = Z$ , operate at demand rate  $d$ ;
- if  $x(t) < Z$ , operate at maximum rate  $\mu$ .

- The hedging point  $Z$  is the single control parameter.
- $Z$  represents a trade-off between costs of inventory and risk of disappointing customers.
- $Z$  is a function of  $d$ ,  $\mu$ ,  $r$ ,  $p$ ,  $g_+$ ,  $g_-$ . A formula exists.
- *There are no complete solutions for any more general case.*

# Real-time Scheduling

## Other special cases

One machine, two types



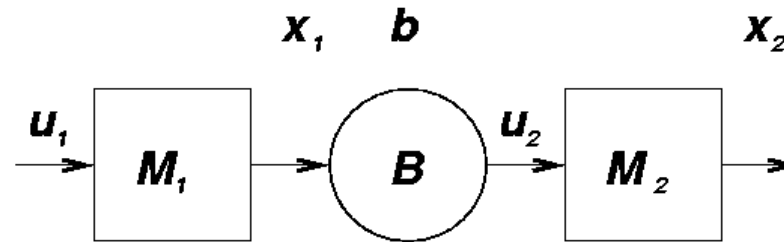
- Type 1 has priority because of  $g$ .
- Complete solution available only when  $Z = 0$ .

- There is now a surplus vector  $\mathbf{x}$ , and a hedging point vector  $\mathbf{Z}$ . If  $\mathbf{Z}=\mathbf{0}$ ,
  - ★ Rank order the parts
  - ★ Drive  $x_1$  to  $Z_1$ .
  - ★ Keep  $x_1 = Z_1$  and drive  $x_2$  to  $Z_2$ .
  - ★ Keep  $x_1 = Z_1$  and  $x_2 = Z_2$  and drive  $x_3$  to  $Z_3$ .
  - ★ Etc.
- If  $\mathbf{Z} \neq \mathbf{0}$ , the optimal solution is not known exactly, but it is known to be more complex.
- *Approximation:* use the same policy.



We now deal with only *single part type systems*, until the very end of the talk.

Two machines, one buffer, single type



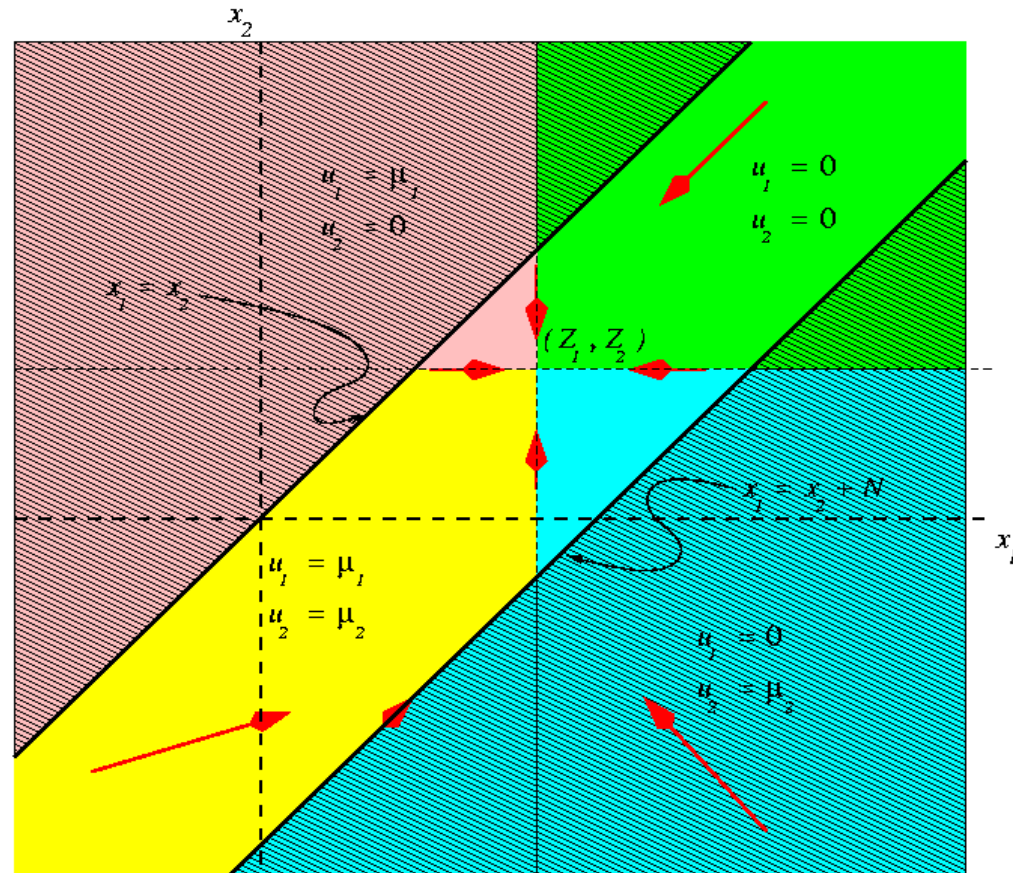
- Exact optimal solution also impossible to obtain.
- Approximation: *use the one-machine-one-part-type policy at each machine.*

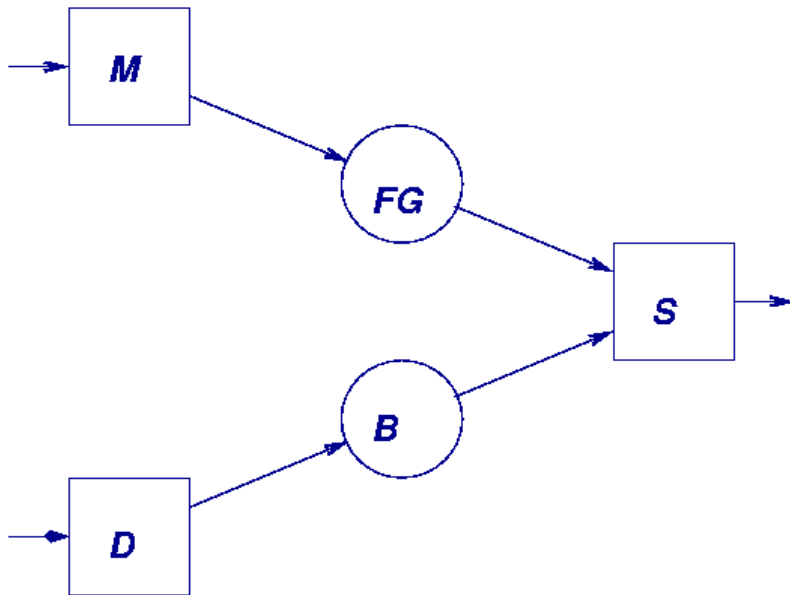


# Real-time Scheduling

## Other special cases

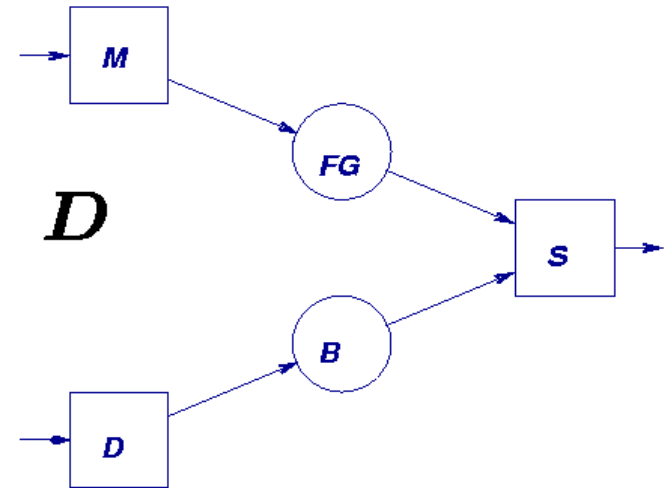
Two machines, one buffer, single type





- *Operating Machine  $M$  according to the hedging point policy is equivalent to operating this assembly system according to a finite buffer policy.*

- $D$  is a *demand generator*.
  - ★ Whenever a demand arrives,  $D$  sends a token to  $B$ .
- $S$  is a synchronization machine.
  - ★  $S$  is perfectly reliable and infinitely fast.
- $FG$  is a finite finished goods buffer.
- $B$  is an infinite backlog buffer.



# Real-time Scheduling

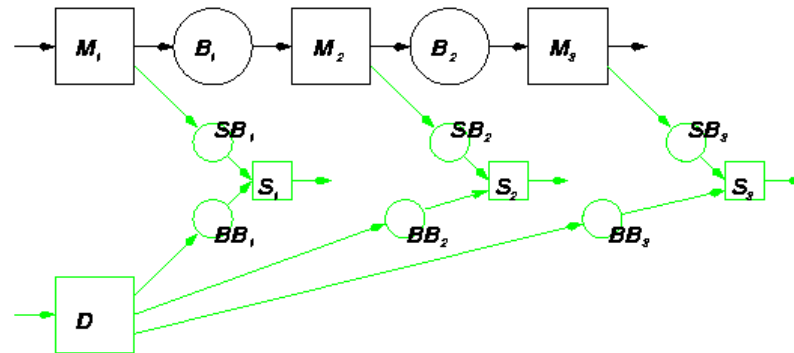
## Proposed control policy

(Gershwin, 2000)

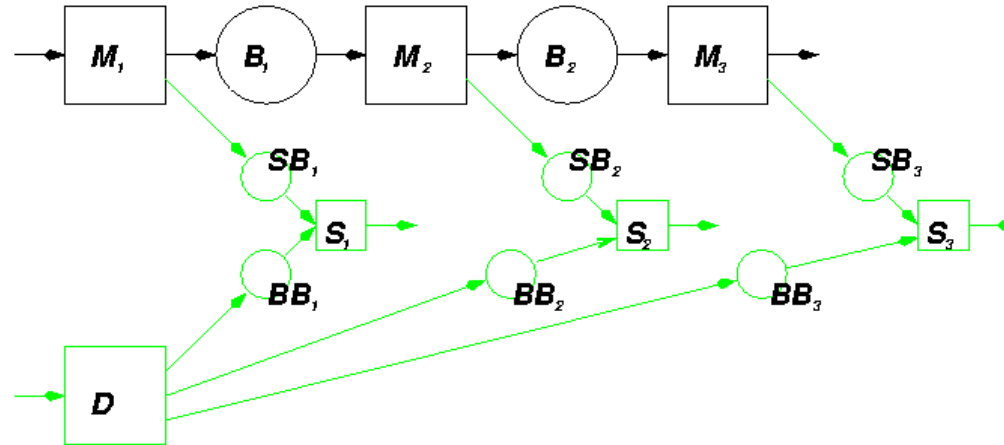
To control



add an information flow system:



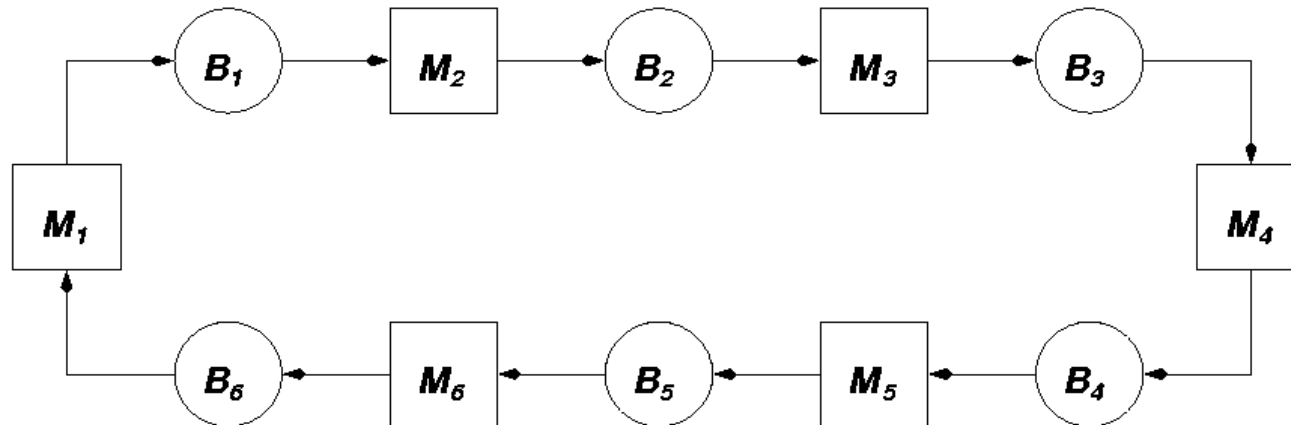
(Gershwin, 2000)



- $B_i$  are *material* buffers and are finite.
- $SB_i$  are *surplus* buffers and are finite.
- $BB_i$  are *backlog* buffers and are infinite.
- The sizes of  $B_i$  and  $SB_i$  are control parameters.
- *Problem*: predicting the performance of this system.

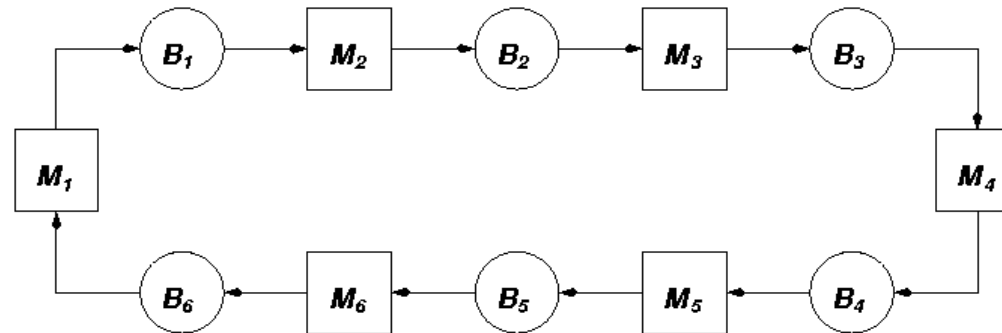
## Loops

### Problem Statement



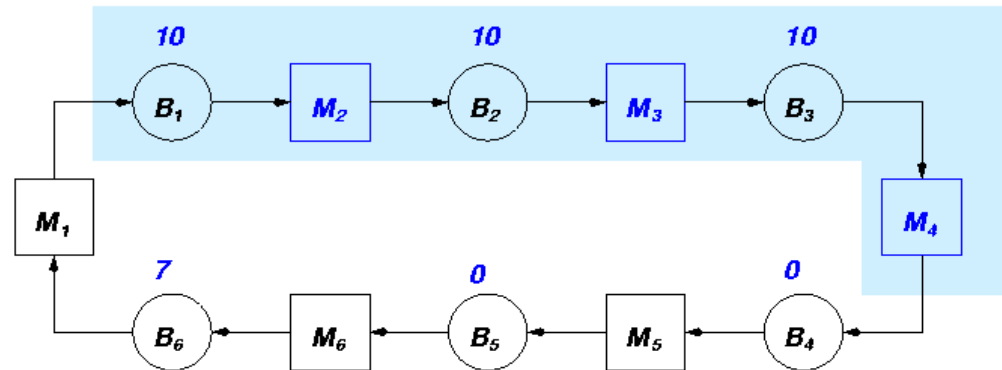
- Finite buffers ( $0 \leq n_i(t) \leq N_i$ ).
- Closed loop – fixed population ( $\sum_i n_i(t) = N$ ).
- Buzacott model (deterministic processing time; geometric up and down times). Repair probability =  $r_i$  failure probability =  $p_i$ .
- *Goal*: calculate production rate and inventory distribution.

- *Desire*: a decomposition method similar to that for the line, which can be extended to multiple-loop systems.
- *Difficulty*: the correlation among buffer levels.
  - ★ A method exists (Frein, Commault, and Dallery, 1996) but is only accurate for large loops.

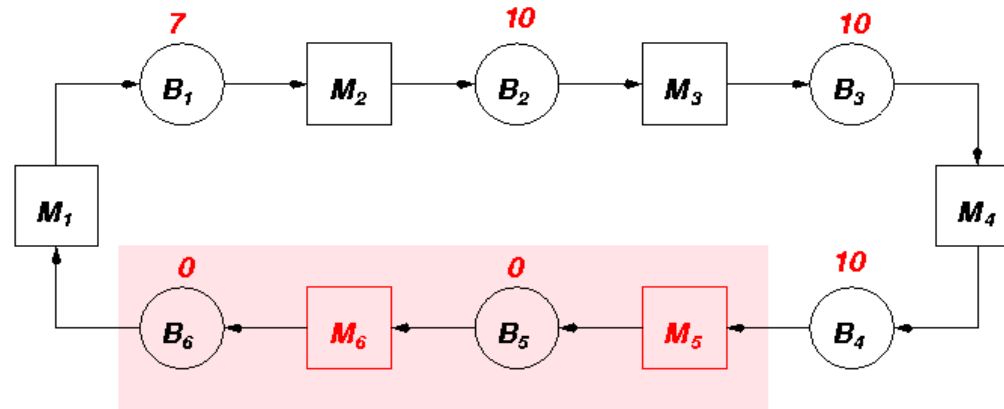


- The *range of blocking of a machine* is the set of all machines that could block it if they stayed down for a long enough time.
- The *range of starvation of a machine* is the set of all machines that could starve it if they stayed down for a long enough time.

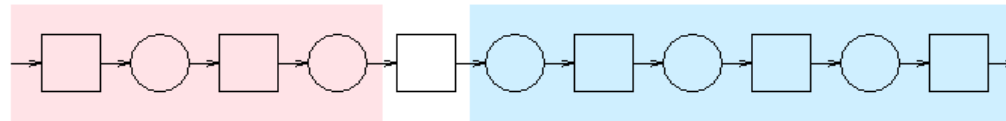




- All buffer sizes are 10.
- Population is 37.
- If  $M_4$  stays down for a long time, it will block  $M_1$ .
- Therefore  $M_4$  is in the range of blocking of  $M_1$ .
- Similarly,  $M_2$  and  $M_3$  are in the range of blocking of  $M_1$ .



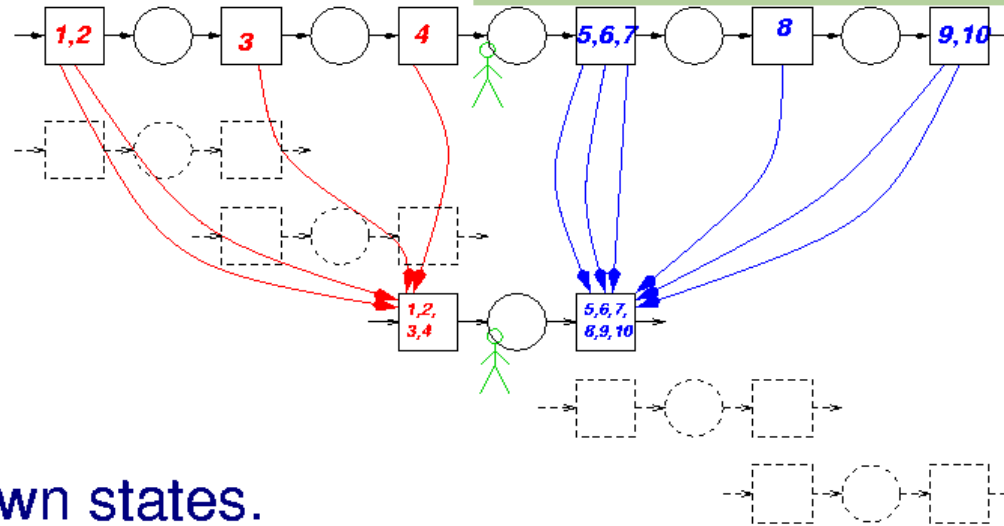
- If  $M_5$  stays down for a long time, it will starve  $M_1$ .
- Therefore  $M_5$  is in the range of starvation of  $M_1$ .
- Similarly,  $M_6$  is in the range of starvation of  $M_1$ .



- The range of blocking of a machine in a line is the entire downstream part of the line.
- The range of starvation of a machine in a line is the entire upstream part of the line.

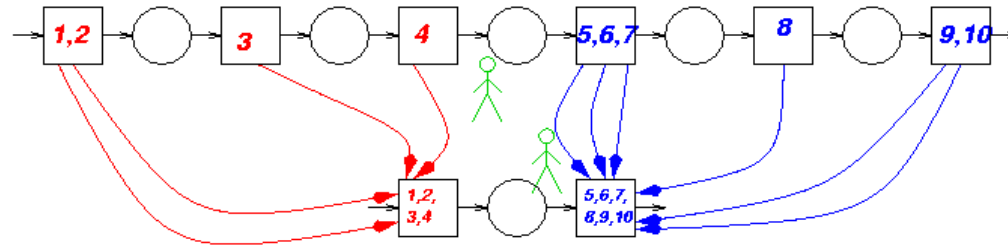
## Loops

Tolio and Matta, 1998



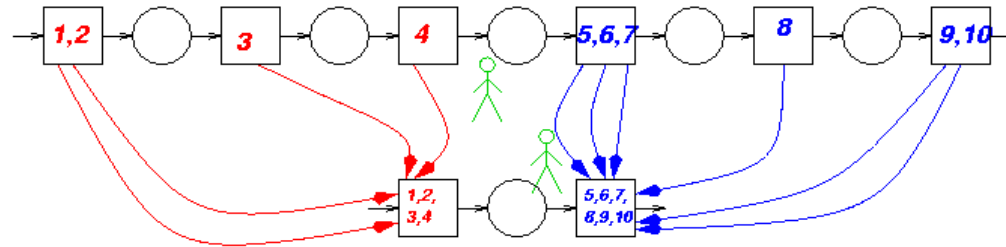
- Multiple down states.
- Needed because original decomposition does not carry enough information.
- *However*, more than two parameters per machine are needed.

## Loops



- Each machine in the original line *may* and in the two-machine lines *must* have multiple failure modes.
- For each failure mode downstream of a given buffer, there is a corresponding mode in the downstream machine of its two-machine line.
- Similarly for upstream modes.

## Loops

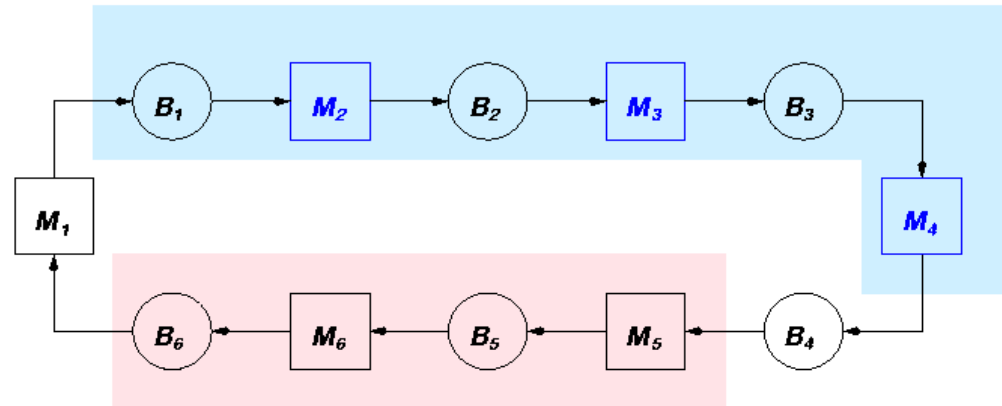


- The downstream failure modes appear to the observer after propagation through *blockage* .
- The upstream failure modes appear to the observer after propagation through *starvation* .
- The two-machine lines are more complex than in earlier decompositions but the decomposition equations are simpler.

# Loops

- A set of decomposition equations are formulated.
- They are solved by an algorithm similar to the that of the original.
- The results are a little more accurate than earlier methods for lines.
- This decomposition can be extended to loops because we can include range information.

## Loops



- Use the Tolio decomposition, but adjust the ranges of blocking and starvation accordingly.



- Many cases were compared with simulation:
  - ★ *Three-machine cases*: all throughput errors under 1%; buffer level errors averaged 3%, but were as high as 10%.
  - ★ *Six-machine cases*: mean throughput error 1.1% with a maximum of 2.7%; average buffer level error 5% with a maximum of 21%.
  - ★ *Ten-machine cases*: mean throughput error 1.4% with a maximum of 4%; average buffer level error 6% with a maximum of 44%.

# Loop decomposition

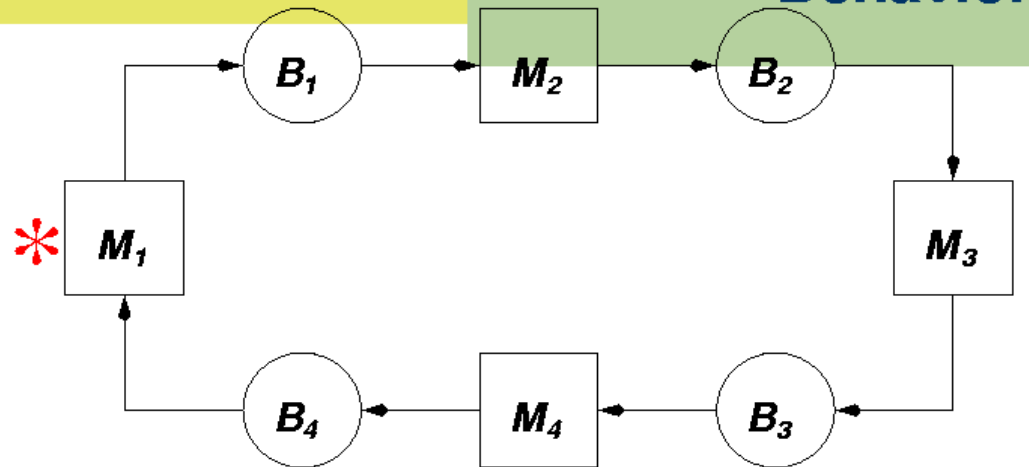
## Numerical results

### Other algorithm attributes

- Convergence reliability: almost always.
- Speed: execution time increases rapidly with loop size.
- Maximum size system: growing each time we implement.

# Loop decomposition

## Numerical results

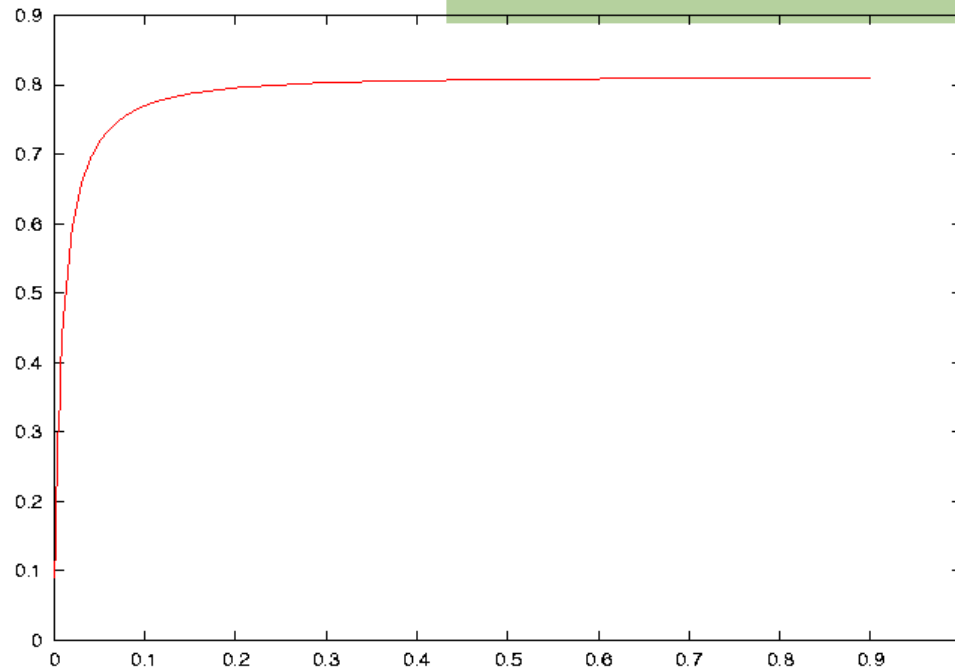


- All buffer sizes 10. Population 15. Identical machines except for  $M_1$ .
- Observe average buffer levels and production rate as a function of  $r_1$ .

# Loop decomposition

## Numerical results

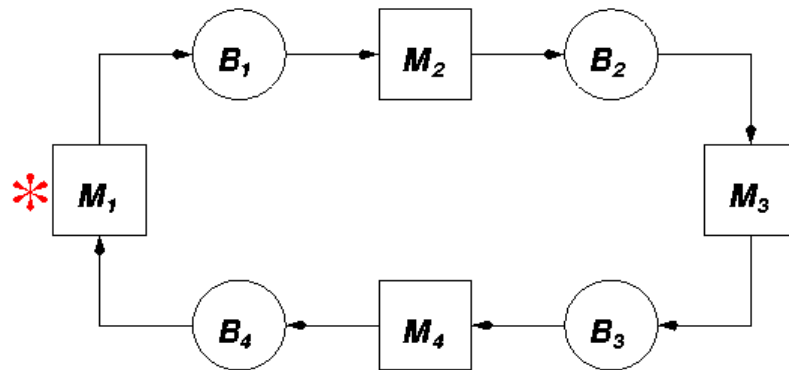
### Behavior



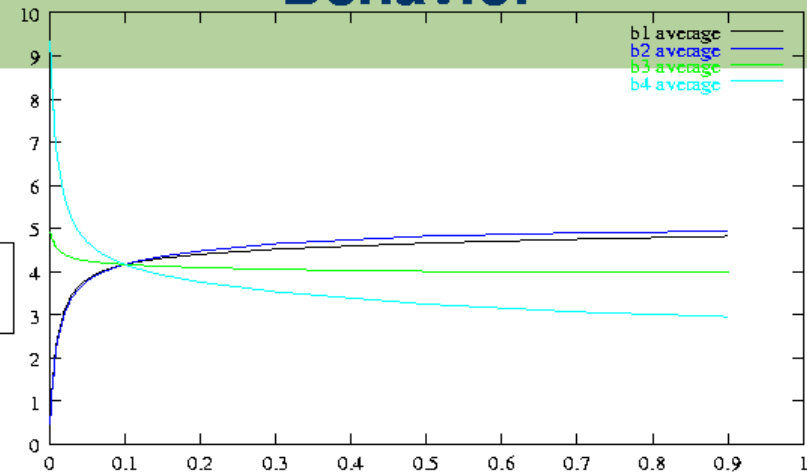
- Usual saturating graph.

# Loop decomposition

# Numerical results



## Behavior

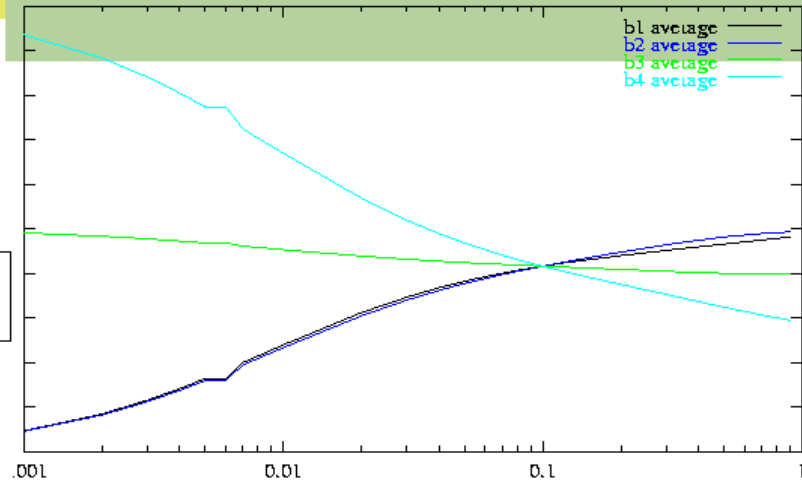
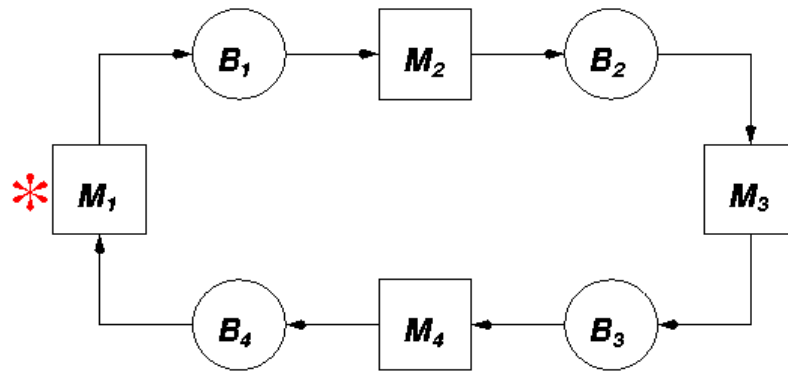


- When  $r_1$  is small,  $M_1$  is a bottleneck, so  $B_4$  holds 10 parts,  $B_3$  holds 5 parts, and the others are empty.
- As  $r_1$  increases, material is more evenly distributed. When  $r_1 = 0.1$ , the network is totally symmetrical.

# Loop decomposition

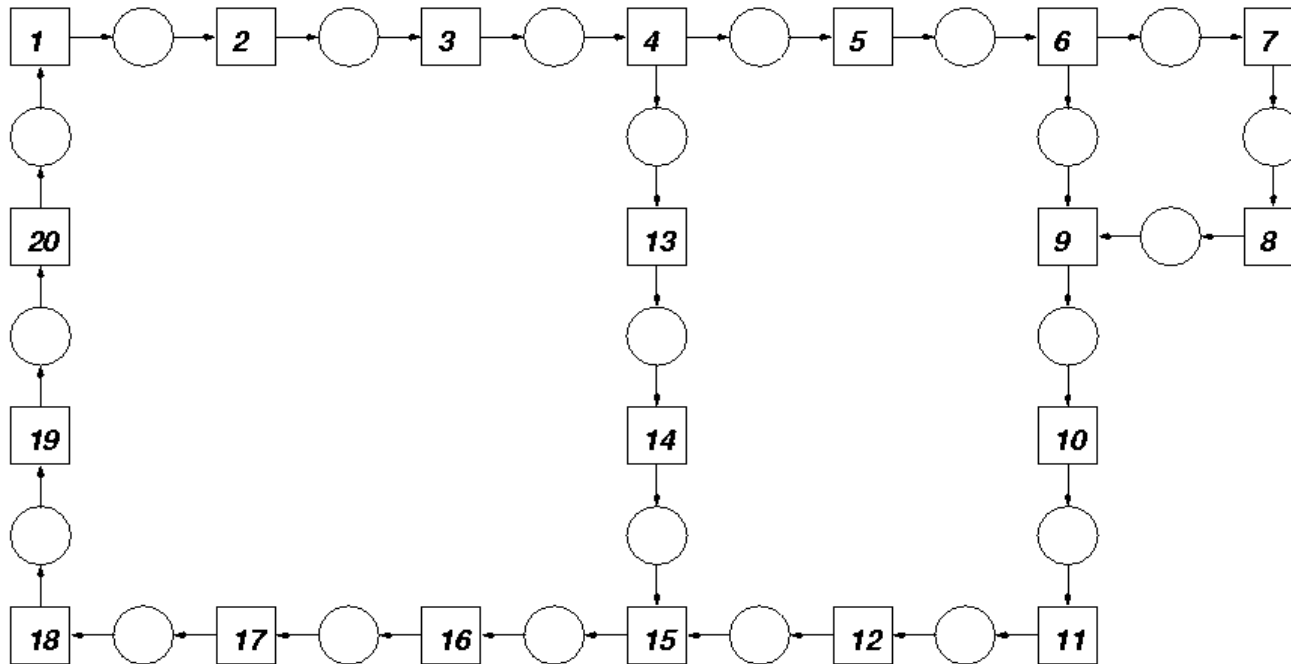
# Numerical results

## Behavior



- When  $r_1$  is small,  $M_1$  is a bottleneck, so  $B_4$  holds 10 parts,  $B_3$  holds 5 parts, and the others are empty.
- As  $r_1$  increases, material is more evenly distributed. When  $r_1 = 0.1$ , the network is totally symmetrical.

# Multiple-loop systems



- Ranges of blocking and starvation are more complex, but possible to determine.
- Algorithm is an extension of single-loop algorithm.

- One *invariant* for each independent loop.
- Ranges of starvation and blockage need not be contiguous.



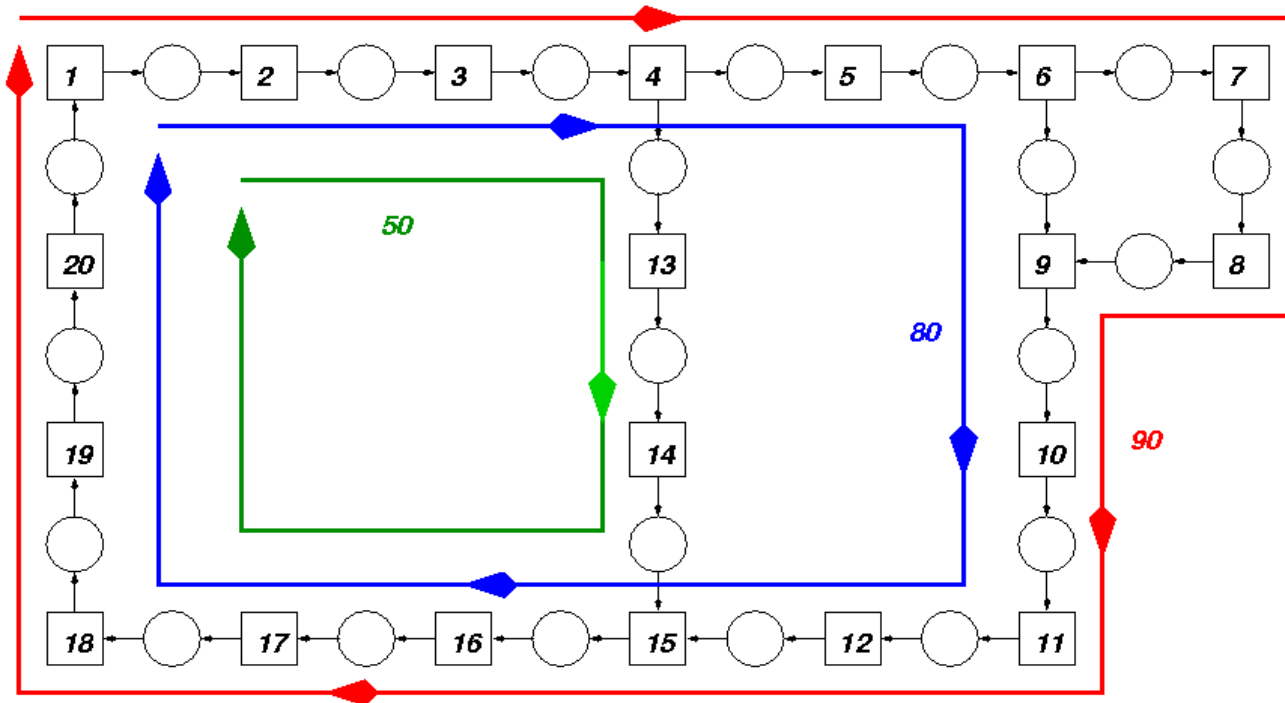
- To calculate the *range* of blocking for each machine  $M_i$  ...
  - ★ (the set of machines  $M_j$  that could block  $M_i$  if  $M_j$  were down for a very long time)
- we first determine the *domain* of blocking for each  $M_j$ 
  - ★ (the set of machines that  $M_j$  could block if it were down for a very long time)
- and then transpose the table.

*Similarly for the range of starvation.*

# Multiple-loop systems

## Range of Blocking

### Example

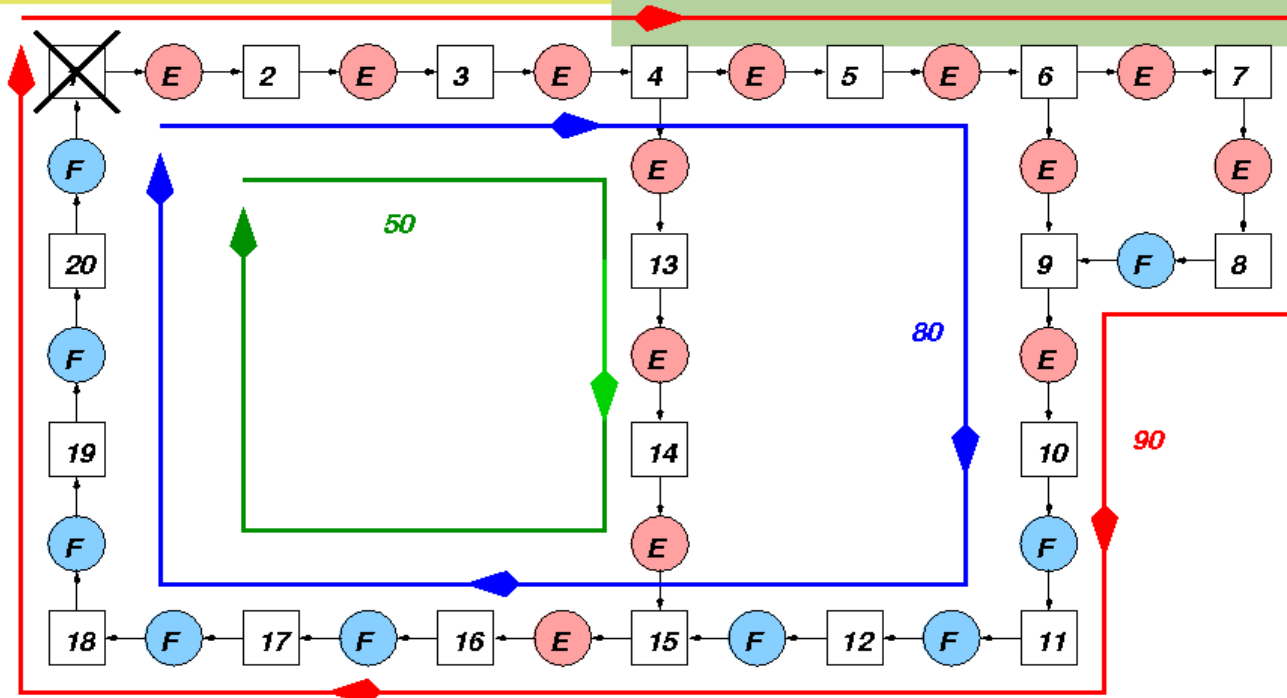


- All buffer sizes = 10.

# Multiple-loop systems

## Range of Blocking

### Example

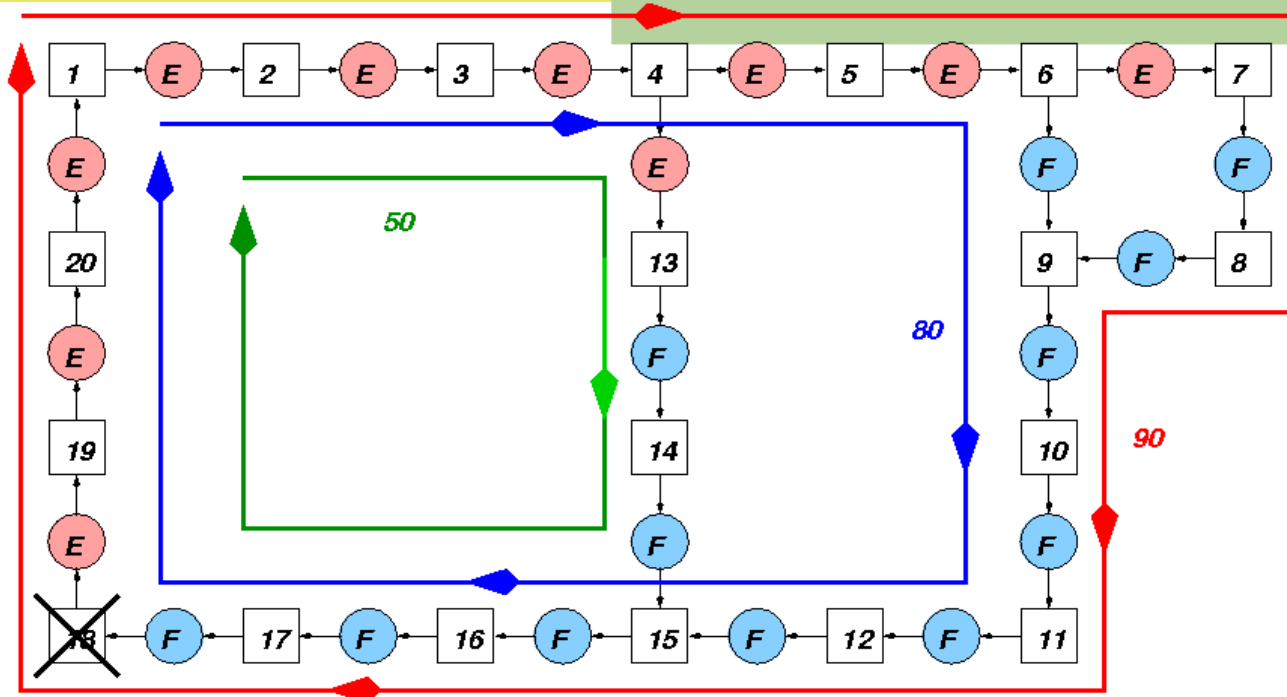


- Machine 1 fails for a long time.
- Buffers in the *domains* of blocking and starvation indicated.

# Multiple-loop systems

# Range of Blocking

## Example

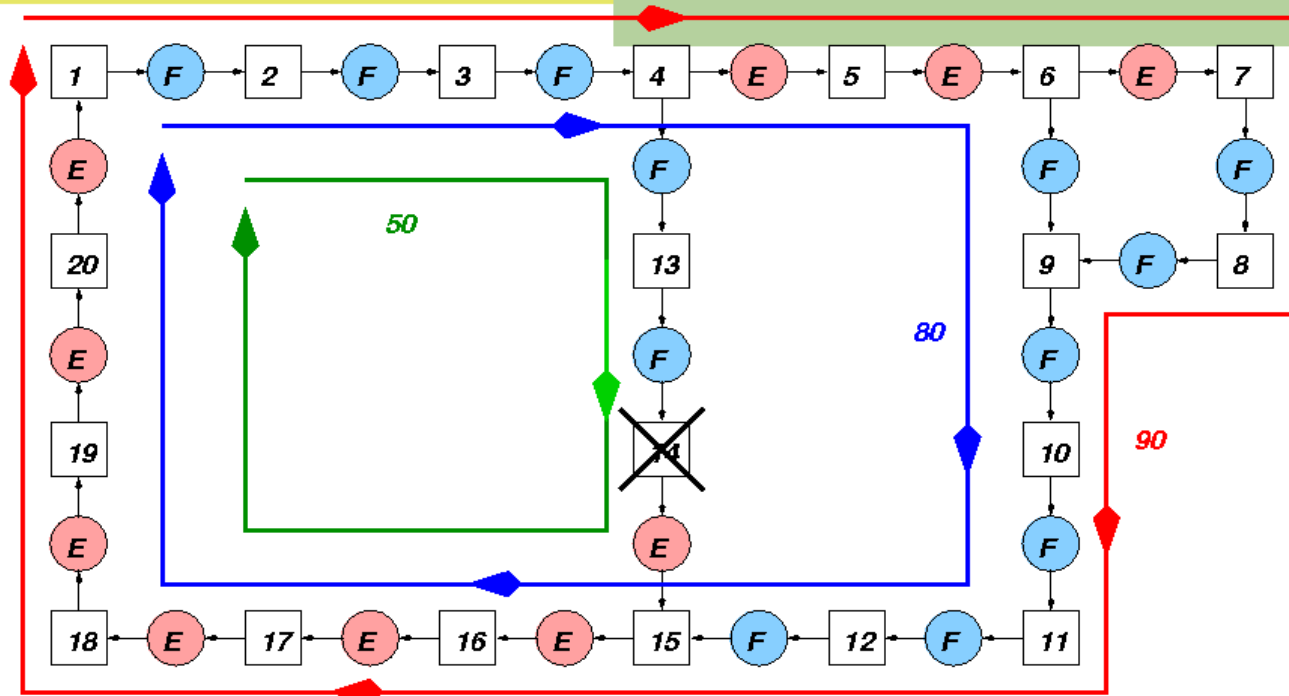


- Machine 18 fails for a long time.
- Buffers in the *domains* of blocking and starvation indicated.

# Multiple-loop systems

## Range of Blocking

### Example

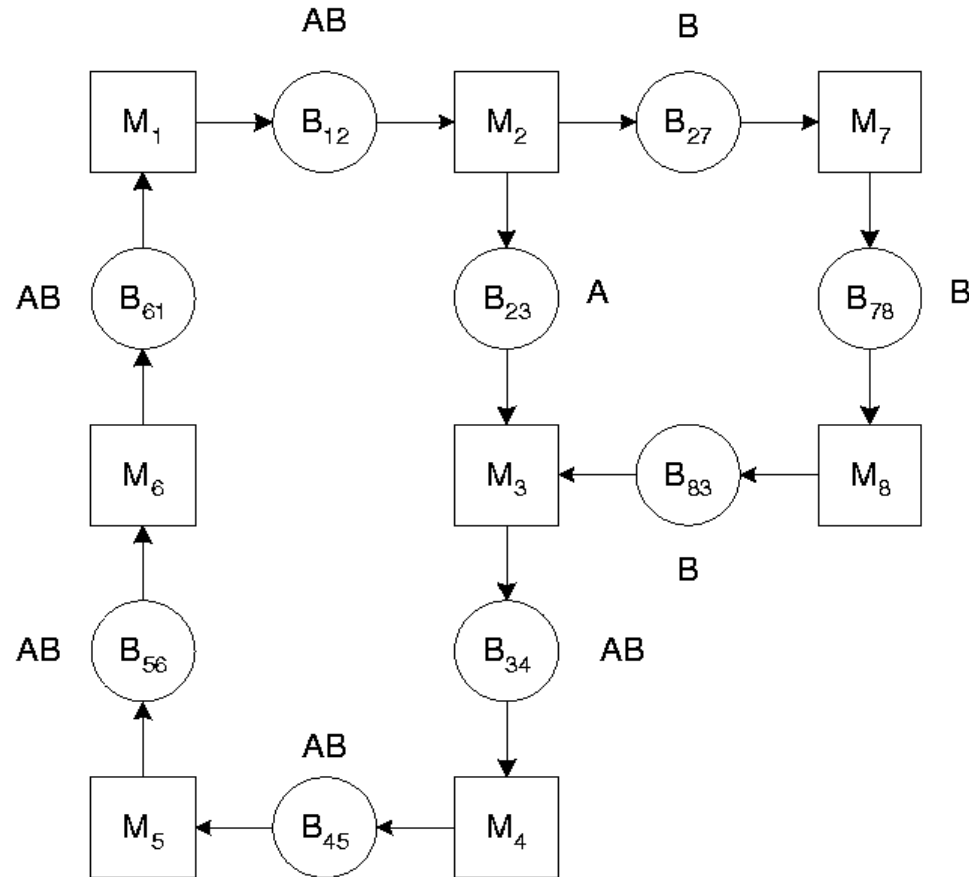


- Machine 14 fails for a long time.
- Buffers in the *domains* of blocking and starvation indicated.

- Decomposition equations are identical to those of Tolio and Matta (1998).
- Algorithm:
  - ★ Phase 1: Determine ranges of blocking and starvation.
  - ★ Phase 2: Tolio and Matta DDX-type algorithm

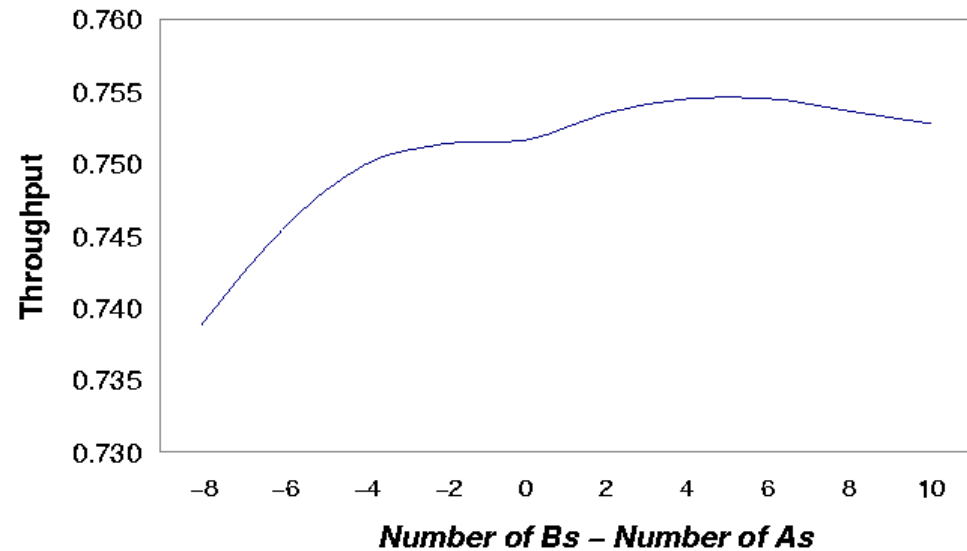
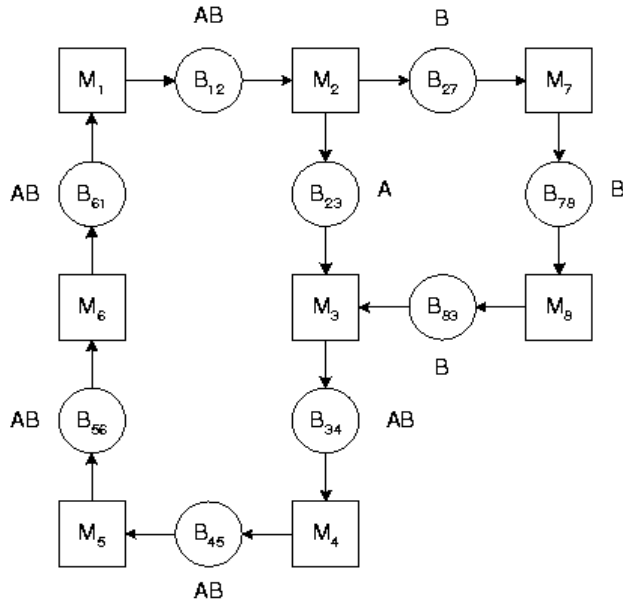
# Multiple-loop systems

## Example



# Multiple-loop systems

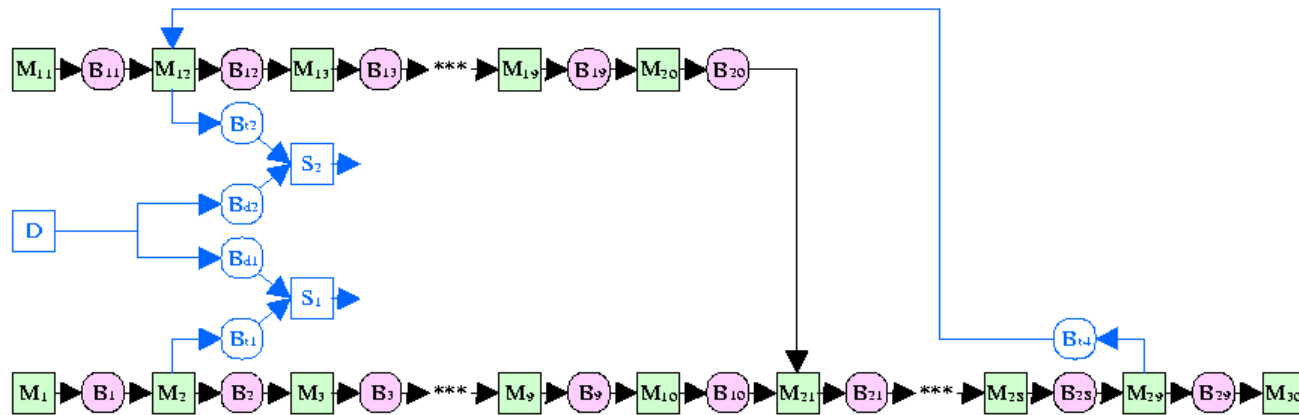
## Example





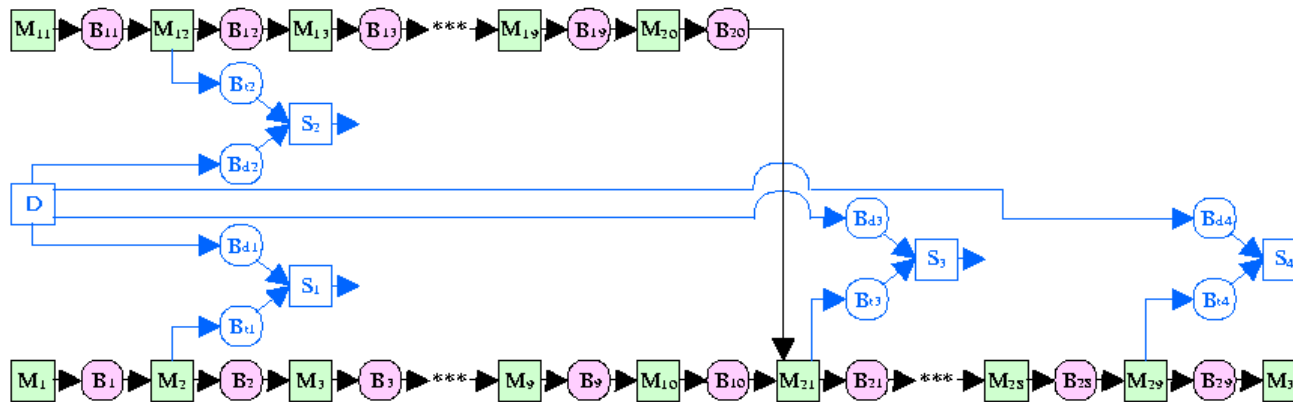
# Multiple-loop systems

## Current experiments



# Multiple-loop systems

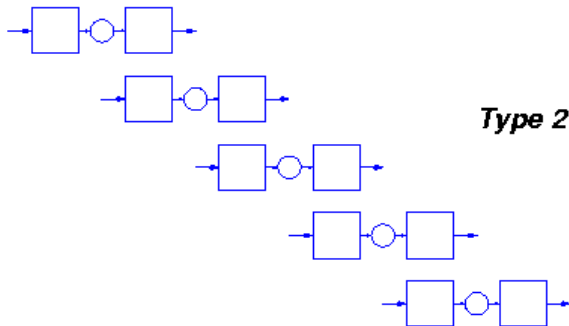
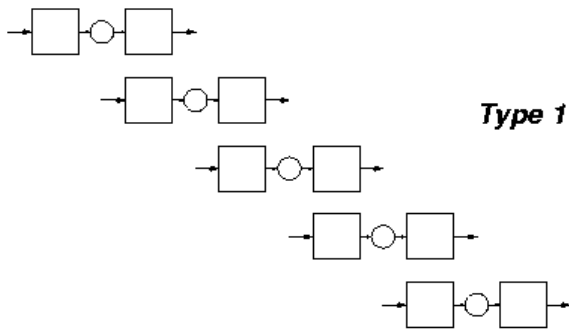
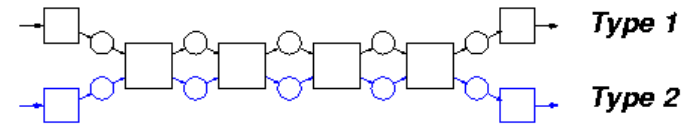
## Current experiments

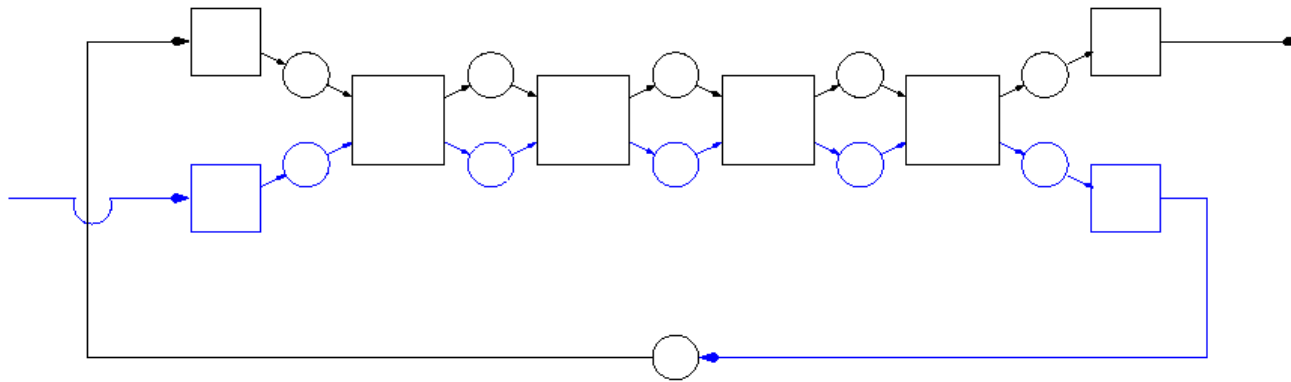


- Algorithm has worked successfully for this system.

# Multiple-Part-Type Decomposition

- We have made some progress with two-part-type systems with strict priority, controlled by the finite buffer policy.





We plan to study reentrant systems as multiple-part-type systems where when one part leaves, it retruns as another part type.

# Conclusions and Future Research

*Promising approach to production system design and production system control policy design.*

- Comparison with simulation
- Numerical experimentation
- Optimization of buffer sizes
- Optimization of control structure
- Multiple part types — with token-based control policies
- Real world implementation experiments