Engineering Systems Doctoral Seminar

ESD.83 – Fall 2009

Class 7 Faculty: Chris Magee and Joe Sussman Guest: Professor Susan Silbey Professor of Sociology and Anthropology



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Session 7: Agenda

- Welcome and Overview of class 7 (5 min.)
- Dialogue with Professor Silbey (55min)
- Break (10 min.)
- Discussion of other papers (leads Arzum Akkas and Tom Heaps-Nelson, 40 -50 min)
- □ Theme and topic integration (Magee)
 - Elements of advancing the field of Engineering Systems and elements of an "Idealized" research process
 - Discussion of assignment 1
 - Report from the Front
 - "Structure" of Observations

□ Next Steps -preparation for week 8- (5 min.)



Strategies for Advancing Engineering Systems as a Field

Impacting Policy and Practice

Advancing Core Theory

Innovative Modeling and Analysis

Systematic Observation and Documentation



Massachusetts Institute of Technology Engineering Systems Division

Class Debate: Advancing ES as a Field

You will be assigned to one of four groups, each responsible for one of the core strategies:

Group 1: Impacting policy and practice

Group 2: Advancing core theory

Group 3: Innovative modeling and analysis

Group 4: Systematic observation and documentation

Prepare "Opening Remarks" (one minute) and a "Rebuttal" (two minutes) during which you will make the case that your group's strategy is the <u>most</u> important for advancing Engineering Systems as a field



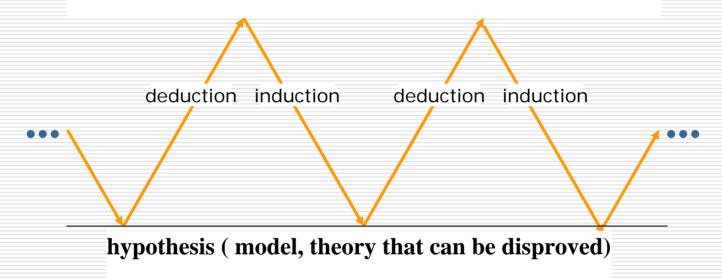
Advancing a field

- What are the criteria for determining the best way to advance the field?
- Should one consider value/resources in academia to be a significant criteria?
- Value in engineering implies practical importance. Is this everything for ESD?



The Iterative Learning Process

Objectively obtained quantitative data (facts, phenomena)



A falsified theory/model serves as a stronger basis for "guessing" a better theory/model. *There can be no falsification without observations of some kind.*



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A Research Process

- Development of conceptual understanding (qualitative framework)
- 2. Development of quantitative model
- 3. Observe (system)
- 4. Analyze observations
- Generalize or simplify/complicate model





1. Development of Conceptual Understanding (Qualitative framework)

- Identify key variables
- Characterize variables: control, dependent, output/outcome, stochastic,
- Timeframes of interest
- Interactions of variables, possible causal diagram
- Complications for non-linearity, nonmonotonic, non-continuous, multi-valued and path dependent functional relationships



A Research Process 2

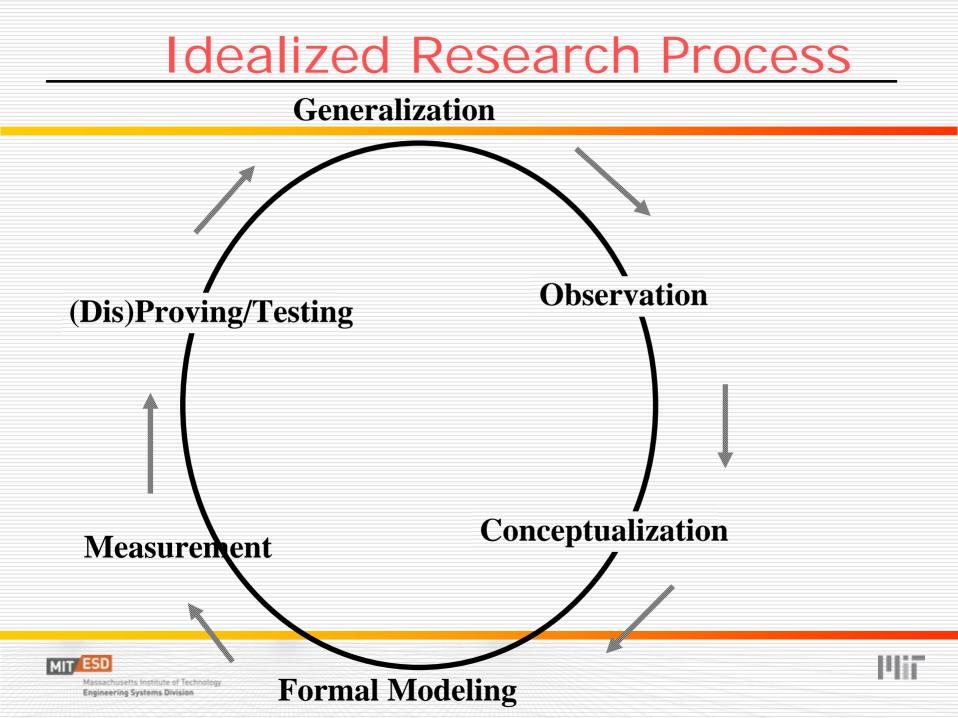
- 1. Development of conceptual understanding (qualitative framework)
- 2. Development of quantitative model
- 3. Observe (system)
 - Design a specific version of a known procedure
 - Develop a new observational procedure
 - Find, and/or extract and combine data
- 4. Analyze observations
 - Use existing models to "reduce" data to model-relevant
 - Develop new models to "reduce" data
 - "Consilience" among observations of various kinds
- 5. Generalize or simplify/complicate model

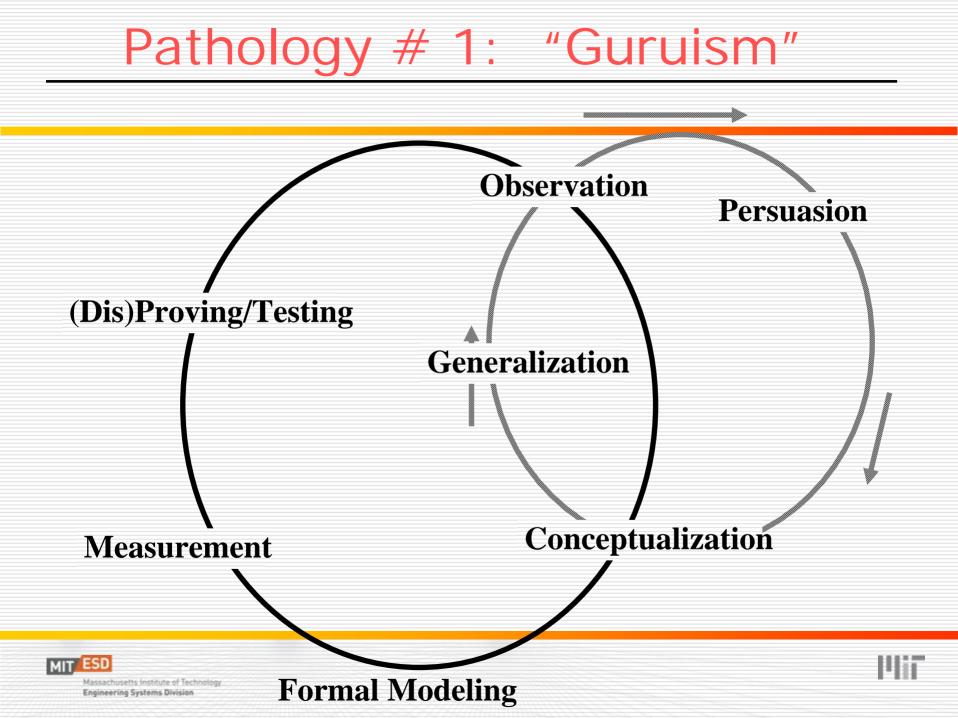


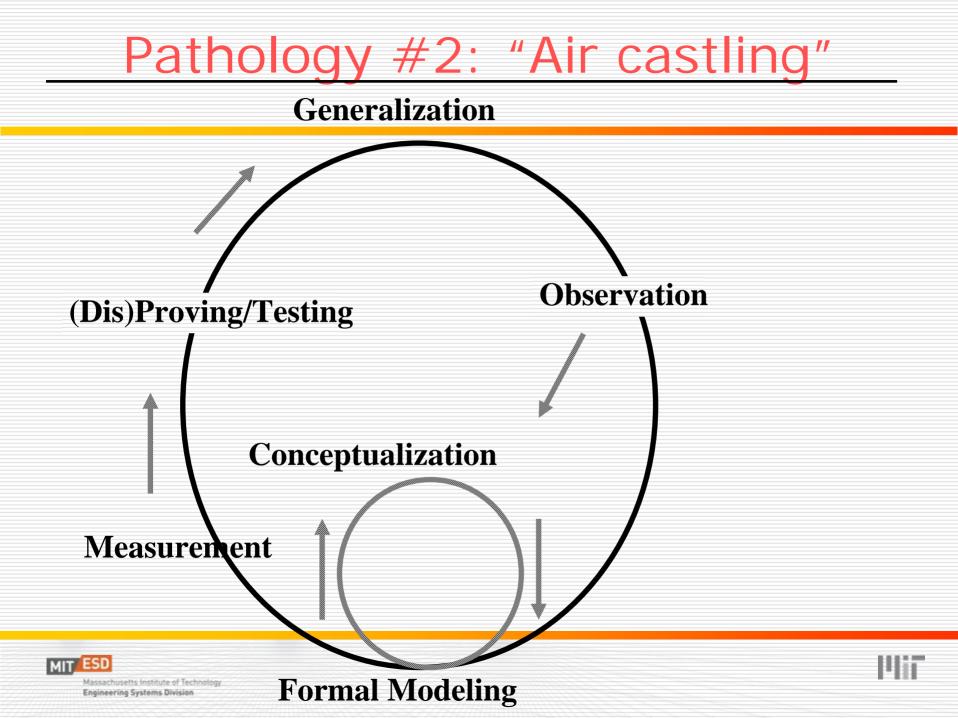
A Research Process 3

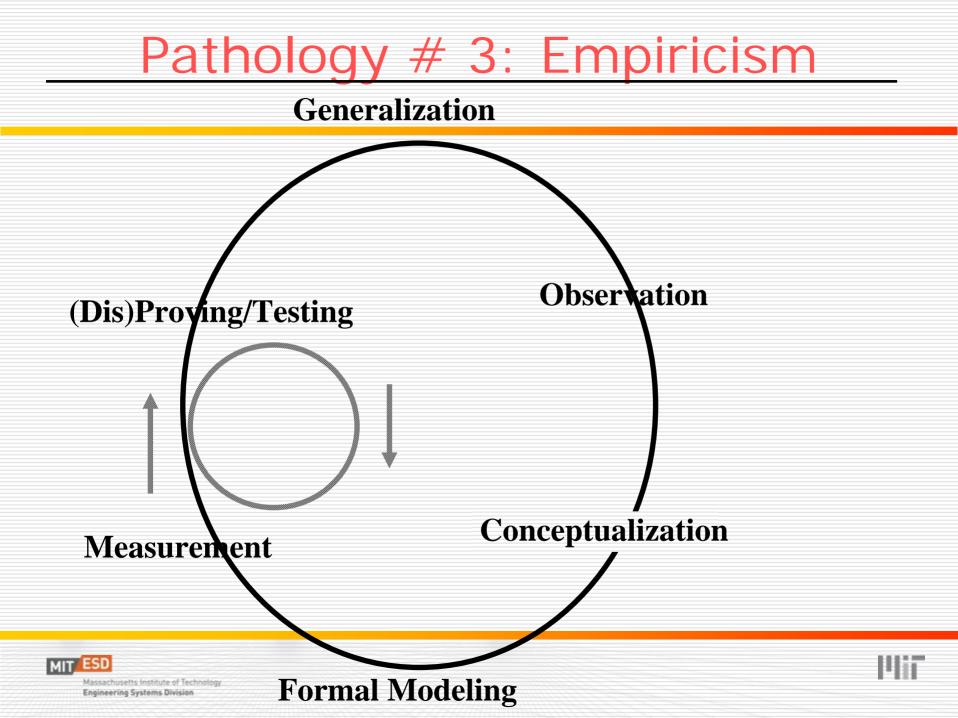
- 1. Development of conceptual understanding (qualitative framework)
- 2. Development of quantitative model
- 3. Observe (system)
- 4. Analyze observations
- 5. Generalize or simplify/complicate model
- Research styles (1,2,3,4,5 repeat; 1,3,5 repeat; 1/3, 2/4, 5/1; 3, 4, 1, 2; etc.)
- Are there "not so good" styles?



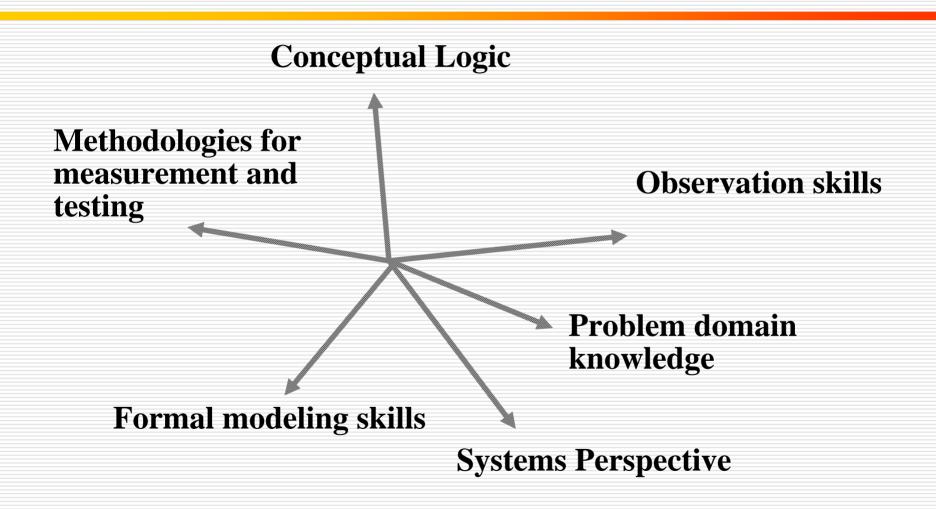








Desired Capabilities







Advancing a field 2

- What makes a field cumulative in its knowledge acquisition process?
- Cyclic learning seems to be most important. The pathologies in the preceding slides are non-cumulative
- Modeling, theory and objective observation are important aspects of the research cycles—Watts reading
- Qualitative and quantitative understanding is necessary for rapid cumulative advance
- Productivity in ES requires becoming more cumulative in our research process



Discussion

- Report from the Front- how does the obituary fit into today's topic?
- Assignment 1- examples of observational methods
- How would you differentiate between an experiment and an observational study?
- Experiment = system (individuals treated, nature of treatment, measures of outcomes, etc.) under control of the investigator
- Experiment or observational study?
 - Duflo et al
 - Huising and Silbey
 - Travers and Milgram



ES Observational Techniques

- Need for extensive data analysis and experiment vs. observational study are key differentiating factors among observational techniques
- $\Box \quad \text{Case studies (N = 1)}$
 - Implications of a singular fact ("The World is Green")
 - In-situ: Ethnographic study, surveys, interviews, document study, email studies, minutes, calendar analysis, quantitative and qualitative, etc.
 - Historical analysis: primary and secondary documents, interviews, quantitative and qualitative, etc.
- Medium N- as above but time limited
- □ High N (possibility of experiment)-
 - Randomly assigned, natural experiment
 - Instrumental variable, others



Comments on ES Observation Techniques

- Insightful work on the implications of singular facts can be "nucleating" events
- Non-subjective, repeatable observational techniques are needed for cumulative progress
- N=1 case studies appear most helpful with a wide variety of repeatable observation types (and over time)
- Quantitative experiments (or psuedo-experiments) that severely test existing theory (a strong possibility of falsifying) are usually best for cumulative knowledge building but are strongest when supplemented by extensive qualitative evidence of diverse types.



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