Future Vision: The Lean Enterprise Value Phase
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Lean is not just a matter of eliminating waste, rather becoming lean is a process of eliminating waste with the goal of creating value for enterprise stakeholders.

Lean Enterprise Value, Palgrave Publishing
1. Do for the rest of the enterprise what we did for manufacturing
2. Help make the government a lean customer
3. Educate industry and government in lean practices
4. Make lean a success for the workforce
5. Sustain lean knowledge and tools.
Key Stakeholder Value Expectations

Gen Lester Lyles, Commander, AFMC
- Get the word out; create and teach lean curriculum across the country
- “Kick it up a notch!”

Mrs. Darlene Druyun, Principal Deputy Assistant Secretary, SAF/AQ
- Lean promises and can deliver big improvements in productivity and efficiency
- Expand beyond the factory floor and into the rest of the organization, where the big costs are
- Lean must be driven into the supplier base
- Support Acquisition Center of Excellence

*Government Co-Chair for the LEV Phase
**Vision:** U.S. aerospace enterprises reliably and efficiently creating value and rapidly adapting to change

**Mission:** Research, develop and promulgate practices, tools and knowledge to enable and accelerate the envisioned transformation of the greater US aerospace enterprise through people and processes

**Mission Team:** Enterprise Stakeholders—US military Services, aerospace industry, organized labor, academia
**Overarching Goal:** Accelerate the Lean Enterprise transformation of the U.S. aerospace enterprise

**Sub-Goal:** Continue the transformation of industry  
**Sub-Goal:** Support transformation of the government to be a Lean customer  
**Sub-Goal:** Enhance the effectiveness of the national workforce

**Enabling Goal:** Educate and train stakeholders in value-creating Lean principles and practices  
**Enabling Goal:** Enable Lean value-creating supplier base
Lean Enterprise Value Phase Sept 2002-2005

Executive Board – Co-Chairs
Executive Committee
Stewards Council
LAI Operations at MIT
Similar Team Structure
Joint and Cooperative R&D

Enterprise Perspective
LEV Phase:
Challenge To LAI Members

- Shift to an Enterprise Mindset
  - Focus home organization on LEV Phase vision and potential benefits
- Broaden LAI Impact
  - Up, down, and across your value stream
  - Out of “silos” into the enterprise
- Read “Lean Enterprise Value”
  - Share lessons with colleagues
- Bring your new perspectives to the LAI teams

New Lean Horizons, New Challenges, New Benefits