Introduction

Policy and External Environment Focus Team Report

5 March 1997

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Co-Chairman
Potential Topics
- Remove barriers
- Enable “lean”
- Focus teams
- Members
- External
- Other

Review Topics
- Lean impacts
- Prioritization

Policy Team

Recommend/Research

Review Findings and Recommendations
- Accept
- Reject
- Add
Policy Team

Present Findings/Recommend

Develop Strategy and Implementation Plan
- Position paper
  What  Why  
  Who  How  
  When  Where  
  Impact
- Policy team
  Focus teams
  Implementation team
  Integration team
  Communication team

Executive Board
- Approve
- Disapprove
- Modify

Go Implement!

Research
- Premise
- Approach
- Data collection
- Analysis
- Preliminary findings
- Validation
- Final findings and recommendations

MIT
- Policy team
- Members
- Focus teams
- Other participants

Request

Recommend/Acceptance

MIT
- Policy team
- Members
- Focus teams
- Other participants

Reject
Activity

- Two Focus Tem meetings
- Two-day co-chairs meeting
- Numerous e-mail/telephone exchanges
- Added NavAir and ATCOM representatives to Focus Team
- Completed evaluation of 259 program instability questionnaires (153 – Gov’t, 106 – industry)
- Discussed program instability findings with 2 PEOs and 26 PMs
Activity (Cont)

- Interviewed experts on subject of economic incentives in:
  - 3 airframe companies
  - 2 engine companies
  - 3 electronic companies
  - 7 Gov’t Program Offices
  - 4 FFRDC, University
- Completed case studies of two munition programs, initiated case studies of two airframe programs
- Policy change recommendations prepared
- Began research on the use of commercial practices (2 programs surveyed/~20 planned)
- Development underway of a simulation model of the military aircraft acquisition process (1/4 complete)
- Cooperating with Product Development focus team on cycle time reduction research
Policy Focus Team Agenda

• 10 min  Introduction  Jim Bodine
• 15 min  Program Instability Research  Eric Rebentisch
• 25 min  Policy Team Program Instability Change Recommendations  Bob Kayuha
• 15 min  Economic Incentives Research  Wes Harris
• 20 min  Policy Team Economic Incentives Change Recommendations  Bob Kayuha
• 5 min  Path Forward  Jim Bodine
Path Forward

• Be prepared to support policy change recommendations
• Complete economic incentive research on airframe programs
• Initiate economic incentive research in engine sector
• Explore program instability induction during budget build process
• Complete research on successful use of commercial practices
• Complete system acquisition process simulation model
• Continue interface with other Focus Teams to identify other policy barriers to “lean”
• Develop “lean user” research approach
Policy and External Environment Focus Team

- Have largely completed program instability survey research
- Validated data with PEOs and PMs
- Have completed a significant portion of economic incentives research
- Will present MIT research results and Focus Team policy change recommendations
- Policy change recommendations in the following areas will be presented:
  - Program staffing continuity
  - Stakeholder participation
  - Budget stability
  - Appropriate suspension of TINA
  - Reinvesting/sharing savings