

**LEAN AEROSPACE INITIATIVE**  
**Supplier Networks Research Team**  
*Implementation Workshop*  
**Building Lean Supplier Networks**



**June 21-22, 2000**

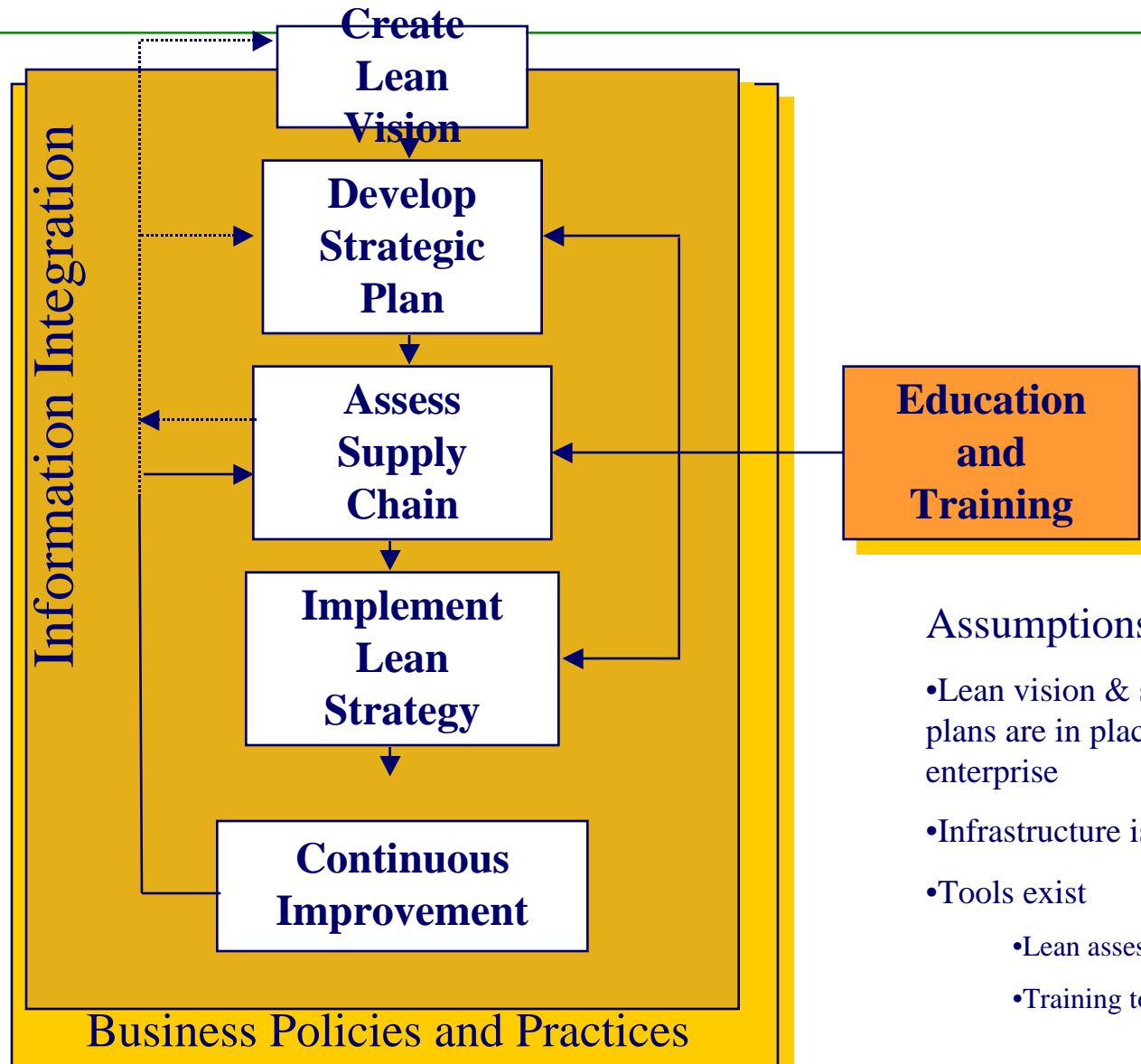
Presented by  
Kirk Bozdogan, Hamid Akhbari & George Reynolds  
Co-Leads, Supplier Networks Research Team  
Contact: bozdogan@mit.edu; 617 253-8540  
Document: Workshop Goals & Process

## ***Workshop Expectations***

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- **Make further progress on ROADMAP for Building Lean Supplier Networks**
- **Foster knowledge-sharing & group learning**
  - Cross-industry perspectives on supply chain management
  - Implementation “lessons learned”
- **Plan future team activities**
  - Supply Chain Management Self-assessment Tool
  - Topical workshop

- **GOAL:** Develop common “how-to” reference guide for building lean supplier networks in aerospace industry
- **PRODUCT:** Desk reference (hard copy) & web-based tool for quick access & continuous improvement
- **PROCESS:** Team effort, with subteams taking ownership of specific building blocks; workshop meetings; telecons; subteam meetings (as necessary)
- **TIMELINE:** Started effort at Jan 2000 workshop
  - Develop “alpha” version (end-Sept, 00)
  - Field-test “alpha” version (Oct 00 - Jan 01)
  - Develop “beta” version (Feb 01 - Apr 01)
  - Establish process for continuous improvement

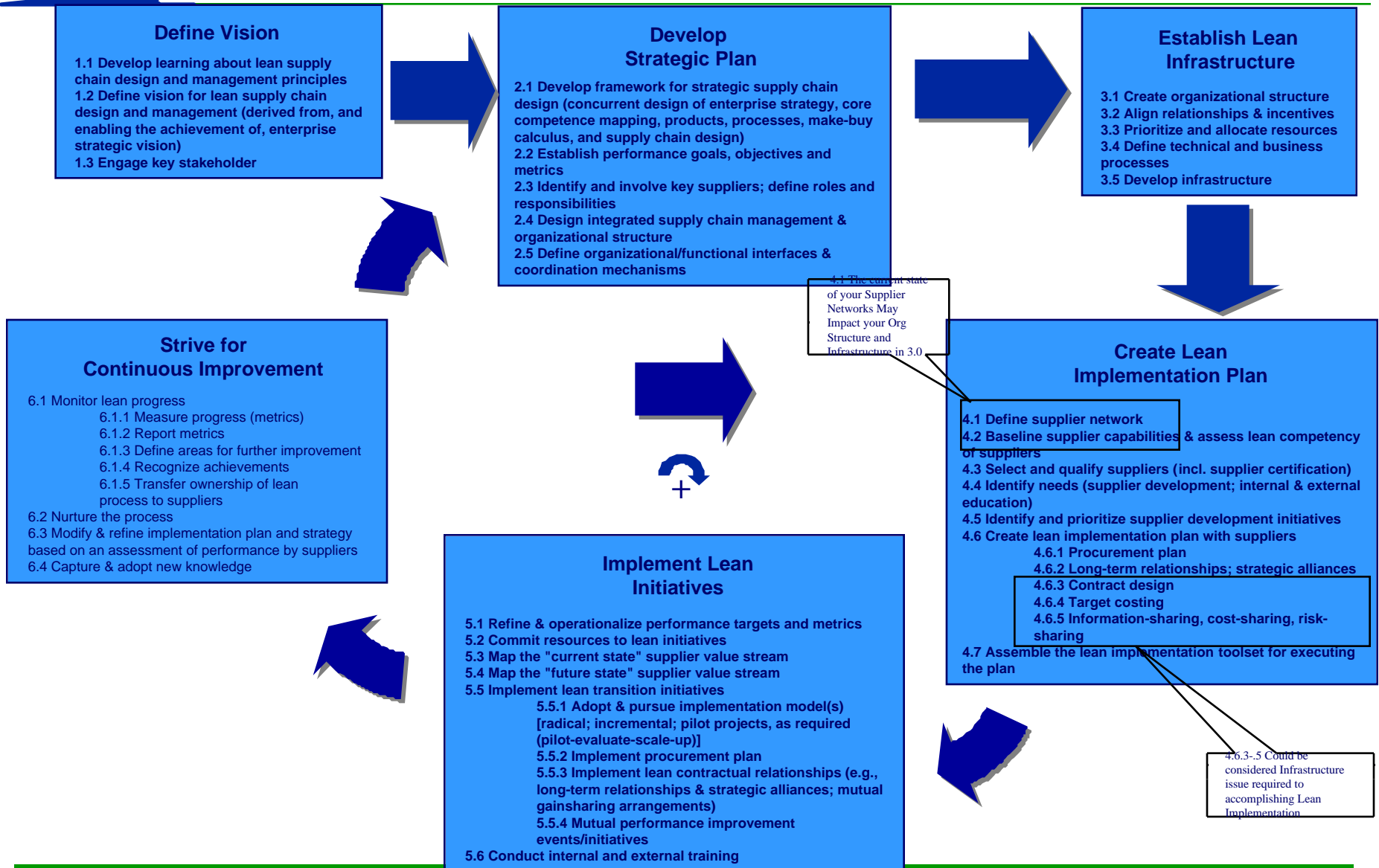


Assumptions:

- Lean vision & strategic plans are in place for the enterprise
- Infrastructure is in place
- Tools exist
  - Lean assessment tool
  - Training tools

# LEAN AEROSPACE INITIATIVE

## ROADMAP: Mid-Course Correction (March Plenary Workshop)



## ROADMAP: *Specific Workshop Expectations*

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- Review current status of subteam efforts
- Scrub ROADMAP definition resulting from March Plenary Conference
  - Strategic level (building blocks)
  - Tactical level (Implementation steps within each building block)
- Agree on content definition (deliverables) for each building block & implementation step
- Develop draft content definition for each building block & at least two implementation steps to serve as template for future work
- Reach agreement of ROADMAP project timetable
- Prepare subteam schedule/milestones for next steps

# ROADMAP: Content Outline

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- **Building blocks: Provide a definition of each block**
- **Implementation steps:**
  - Provide a description
  - Identify major barriers
  - Identify key enablers
  - Identify key performance metrics
  - Define output generated
  - Define prerequisite inputs required from other steps
  - Indicate (and attach, as appropriate) specific tools/methods
  - Highlight research questions
  - List references (literature, case studies)
- **Interfaces: Identify major interfaces between ROADMAP and transition-to-lean models (enterprise-level TTL; production operations; product development)**

## **Workshop Ground Rules**

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- **Everyone: please participate, don't act as a "tourist"**
- **Equal access to group dialogue; no one excluded**
- **All contributions welcome & respected**
- **Stay on topic & build on contributions by others**
- **Emphasize really important points, can work details later**
- **Avoid disproportionate discussion of specific issues**
- **"Park" issues/questions that can't be readily resolved**
- **Make list of topics/areas where team needs more substantive knowledge (e.g., MIT research results, white papers, references, etc.)**



*LEAN AEROSPACE  
INITIATIVE*



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***ATTACHMENT***

Relationship between the Enterprise Transition-to-Lean  
Roadmap & Supplier Networks Roadmap