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Transition to Lean Roadmap

Entry/Re-entry Cycle

Adopt Lean **Paradigm**

- Build Vision
- Convey Urgency
- Foster Lean Learning
- Make the Commitment
- · Obtain Senior Mgmt. Buy-in

Decision to Pursue **Enterprise Transformation**

Enterprise Strategic Planning

- · Create the Business Case for Lean
- · Focus on Customer Value
- Include Lean in Strategic Planning
- Leverage the **Extended Enterprise**

Long Term Cycle

Lean

Vision

Focus on the Value Stream

- · Map Value Stream
- Internalize Vision
- Set Goals & Metrics
- Identify & Involve Key Stakeholders

Develop Lean Structure & Behavior Detailed

- Organize for Lean Implementation
- · Identify & Empower Change Agents
- Align Incentives
- · Adapt Structure & Systems

Environmental Corrective **Action Indicators**

Initial

Lean

Vision

Focus on Continuous Improvement

- Monitor Lean Progress
- Nurture the Process
- · Refine the Plan
- Capture & Adopt New Knowledge

Outcomes on **Enterprise** Metrics



Short Term Cycle

Detailed Corrective Action Indicators



Create & Refine Transformation Plan

- Identify & Prioritize Activities
- Commit Resources
- Provide Education & Training

Implement Lean Initiatives

- · Develop Detailed Plans
- · Implement Lean Activities

Enterprise Level Transformation Plan

Lean

Transformation

Framework