Transition to Lean Roadmap

**Entry/Re-entry Cycle**
- Adopt Lean Paradigm
  - Build Vision
  - Convey Urgency
  - Foster Lean Learning
  - Make the Commitment
  - Obtain Senior Mgmt. Buy-in
- Decision to Pursue Enterprise Transformation
- Enterprise Strategic Planning
  - Create the Business Case for Lean
  - Focus on Customer Value
  - Include Lean in Strategic Planning
  - Leverage the Extended Enterprise

**Long Term Cycle**
- Focus on the Value Stream
  - Map Value Stream
  - Internalize Vision
  - Set Goals & Metrics
  - Identify & Involve Key Stakeholders
- Develop Lean Structure & Behavior
  - Organize for Lean Implementation
  - Identify & Empower Change Agents
  - Align Incentives
  - Adapt Structure & Systems

**Short Term Cycle**
- Focus on Continuous Improvement
  - Monitor Lean Progress
  - Nurture the Process
  - Refine the Plan
  - Capture & Adopt New Knowledge

**Outcomes on Enterprise Metrics**
- Implement Lean Initiatives
  - Develop Detailed Plans
  - Implement Lean Activities

**Environmental Corrective Action Indicators**
- Detailed Corrective Action Indicators
  - Create & Refine Transformation Plan
  - Identify & Prioritize Activities
  - Commit Resources
  - Provide Education & Training

**Lean Transformation Framework**
- Enterprise Level Transformation Plan

© 2008 Massachusetts Institute of Technology