Model-Based operational analysis for complex systems - A case study for electric vehicles

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ABSTRACT. We present in this paper an operational analysis of a complex system following a Model Based Systems Engineering approach, illustrated by a case study on electric vehicles. We explain some strategic issues and reasons that make electric vehicles important and complex systems, and how these vehicles can significantly contribute to the European policies for sustainable development. We explain why it is necessary to apply a Systems Engineering approach to deal with the complexity of such systems, and we give an overview of the architectural design framework we follow. We present a model of the system of interest and of its environment built from the analysis of public documents and literature reviews. This allowed us to identify the key stakeholders, external interfaces, needs, use cases and operational scenarios. Based on this operational analysis, we present ways to pursue functional and trade-off analyses.

Introduction

Electric vehicles (EVs) appear as revolutionary and beneficial innovations especially from an environmental point of view. The emergence of new services associated to electric mobility requires considering a larger area of interests mixing, at the very least, vehicles and infrastructure. Many more stakeholders and enabling systems are involved in the EVs' environment, and the lifecycles of the latter are largely independent and asynchronous.

Our study aims at applying modern Model Based Systems Engineering (MBSE) techniques (see [Estefan, 2007] for example) and the best practices identified during industrial systems development projects in order to improve product performance and quality, and to reduce the engineering costs.

We conduct a case study for EVs. We focus in this article on an operational analysis following an instantiation of a generic complex systems engineering method, using the OMG Systems Modeling Language (OMG SysML™) [Friedenthal, 2008; Weilkiens, 2008], as explained in [Krob, 2009 and 2010].

One of the advantages of using the techniques of systems engineering (SE) is to apply a holistic

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1 The OMG systems Modeling Language (OMG SysML™), http://www.omg.sysml.org/
approach to the problem in order to have the most complete possible design. Given the complexity of our system of interest, the objective in this paper is not to present the complete design, but to focus on an operational analysis through enough examples to understand our approach. The examples we present are meant to be illustrative and not exhaustive. They are chosen mainly to study the Use/Exploitation phase of the EV lifecycle that highlights major new features of the EV innovation related to the reduction of energy consumption and carbon dioxide (CO2) emissions.

The first part of the paper gives a global preview of our approach. In Section 2, we begin with an overview of the background of our study and some strategic issues related to EVs, followed by the motivation of our SE approach and a presentation of the architectural design framework used in our study. In Section 3, we present the model of the system of interest and its environment with associated needs and operational analyses. Finally, in Section 4, we explain the passage towards functional and trade-off analyses and present a brief conclusion of our study.

**Background**

Before conducting an operational analysis, we present the background of EVs and the reasons for which we opt for an SE approach. We give an overview of the architectural design framework that supports the operational analysis of our system.

The European Commission expects that in its 27 countries, energy needs will continue to increase up to 2030. In 2030, primary energy consumption would be 11% higher than in 2005 [EET, 2007]. We see, in Figure 1, the final energy demand by sector and note the importance of energy consumption corresponding to the transport sector.

Moreover, according to the European Environment Agency, road transport is the largest consumer, with the most important part (around 72 %) relative to the total transport energy consumption [EEA, 2010] (See Figure 2). We note also that European Commission expects 1.6 billion vehicles in the world in 2030 and 2.5 billion in 2050.
Final energy consumption by mode of transport [EEA, 2010]

On the other hand, personal vehicles using internal combustion engines (ICE) are responsible for 10% of CO2 emissions in the atmosphere. For all these reasons, EVs would be a significant contribution to the European policies for sustainable development by reducing CO2 emissions and non-renewable energy consumption.

Research works have been conducted in this context, to show the contribution of these vehicles in reducing CO2 emissions and energy consumption in the USA, and associated business models. For example, the authors of [Heywood et al., 2009] describe a set of policies needed, about personal vehicle transportation, in order to contribute to the reduction petroleum consumption and greenhouse gas emissions from cars and light-duty trucks in the USA over the next decades. In another example, using a computable general equilibrium model, [Karplus, 2008] presents an evaluation of the potential for the plug-in hybrid electric vehicle to enter the US personal vehicle market, and how this type of vehicle can alter electricity output, refined oil consumption and CO2 emissions. A last example, [Vogt-Schilb et al., 2009] presents a study conducted by CIRED, focusing on macroeconomic and macro-energetic aspects of the electric vehicle deployment. Results show that this deployment can positively influence the economy, in particular, in scenarios considering climate policy and tensions on oil prices, but also that the EVs allow a significant reduction on emissions from private transport. They used a general equilibrium model that captures interactions between the dynamics of the world economy and of technical systems.

Thus, in our case, two global measures of effectiveness (MOE) seem to rise above other criteria: on the one hand, the protection of the environment by reducing CO2 emissions, and, on the other hand, minimizing the total cost of ownership of the EVs, with a reasonable driving autonomy, compared with the ICE vehicles.

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2 Carbon Dioxide.


5 The same way for other pollutants as : Nitrogen oxide (NOx), Hydrocarbon (HC) and Carbon monoxide (CO). Source: Presentation of Rémi Bastien, Director of the Department of Research, Advanced Engineering, and Materials at Renault: The Electric Vehicle Program of the Renault-Nissan Alliance, in Automotive Electronics and Systems Congress CESA, Electric and Hybrid Vehicles, Paris, November 2010.
**Why use a systems engineering approach?**

EVs are high-technology innovative products. The traditional vehicle architectures are not a priori optimal solutions for the EV. New services appear and require taking into consideration the EVs and infrastructure.

Their study needs to start from "an almost blank sheet" and to use modern methods of design given the complexity of the problem. Indeed, numerous stakeholders (users, automotive manufacturers, energy suppliers, telecommunication operators, parking, etc.) are involved in the EVs’ environment. Their interactions are complex and their lifecycles are largely independent and asynchronous. Other reason that draws interest into this type of systems is the necessity to take the infrastructure into consideration as explained in [Roos, 2004]. Also, we should not forget other factors that underlie the success or failure of a new car program [Hanawalt, 2010].

To justify further the choice of our system of interest, we show the complex economic equation and business model related to EVs. Given that the battery price is a significant part of the total EV cost, one could imagine that the vehicle could be bought and the battery rented or leased. For the first generation of EVs (meaning low production volumes), the price will be higher than for an ICE vehicle. On the other hand, some environmental bonuses (5000 euros in France) should have a balanced purchasing effect and gains are expected in use thanks to the price of electric energy (see Figure 3). The business model becomes more complex given that the prices of energy may drastically change during the day, and that some value is attached to the ability to level energy demands on the energy network (see for example [Kempton, 2005] about “Vehicle to grid” interactions).

![Figure 3. The costs of purchase and use: comparison between ICE and Electric Vehicles](image)

Given what has been previously exposed, and in order to deal with the complexity of our system of interest, we follow a SE approach. As defined in [INCOSE, 2010], “*Systems engineering is an interdisciplinary approach and means to enable the realization of successful systems. It focuses on defining customer needs and required functionality early in the development cycle, documenting requirements, and then proceeding with design synthesis and system validation while considering the complete problem: operations, cost and schedule, performance, training and support, test, manufacturing, and disposal. SE considers both the business and the technical needs of all customers with the goal of providing a quality product that meets the user needs.*”

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http://www.gouvernement.fr/gouvernement/achats-de-vehicules-neufs-refonte-du-dispositif-de-bonus-malus-ecologique (January 2011)

7 Source: Presentation of Rémi Bastien, Director of the Department of Research, Advanced Engineering, and Materials at Renault: The Electric Vehicle Program of the Renault-Nissan Alliance, in Automotive Electronics and Systems Congress
CESA, Electric and Hybrid Vehicles, Paris, November 2010.
Additionally, given the ecologic and economic purpose of EVs, we refer to some basic principles explained in [Sage, 1997 and 1998] showing the key role of SE and management to achieving industrial ecology and sustainable development. For further details, the reader can refer to [INCOSE, 2010; Sage, 2000, 2005 and 2009; Meinadier, 1998; Blanchard, 1998; Buede, 2009; Honour, 2004].

Our systems architectural design framework

When we follow a SE approach, we often use an architectural framework that provides guidance and rules for structuring, classifying and organizing architectures [Cloutier, 2010]. For example, we may cite U.S. Department of Defense Architecture Framework (DODAF)\(^8\) and the UK Ministry of Defense Architecture Framework (MODAF)\(^9\). See also [Richards, 2006] for more examples.

A framework serves as a reference to organize all the components of the architecture of a system with several viewpoints. Architectural views are important to cover all the scope of the system architecture. The principle of views was first proposed by [Zachman, 1987].

We will use here a framework inspired by the SAGACE method originally proposed in [Penalva, 1997]. SAGACE revolves around three main principles: a modeling approach; a representation of views (a matrix of nine points of view); and a graphical modeling language. In order to achieve a complete modeling of a system, it advocates studying the system in steps in an iterative manner. The various steps highlight elements like issues and system environment, project purpose and missions, stakeholders, etc. Once these elements are clearly identified, we can then design the system and describe it in the matrix of nine points of view: Operational, Functional and Structural viewpoints, all refined by three time perspectives [Benkhannouchel, 1993; Chatel, 2004; Meinadier, 1998 and 2002].

In our study, we will also use these three main viewpoints of analysis, refined, however, by behavioral - and not by time as in SAGACE – perspectives, which is well supported by the SysML modeling language as explained in [Krob, 2009 and 2010], [Chale et al., 2012] and [Doufene et al., 2012 and 2013].

• The Operational viewpoint aims to define WHY the system, i.e. to specify the relationships between the system and its environment, that is to say the system's mission and the services it offers.
• The Functional viewpoint aims to explain the system’s logical functioning, i.e. WHAT has to be done, not considering how it will be realized.
• The Structural viewpoint that defines HOW the system is realized, i.e. physical components (hardware, software and humans) organized to implement the system.

Environment and operational analysis

As explained previously, the EVs are surrounded by a systemic environment where everything evolves over time. However, some elements of the system of interest, like the systems’ missions, external interfaces, and use cases, etc. should be invariants. In order to find the invariants of our system of interest, the first step is to identify external interfaces, by modeling the system’s environment and analyzing needs. Thus, we can specify most clearly the systems’ missions.

We present, in this section, our system of interest and propose a modeling of its environment. We present a needs analysis and an operational analysis by showing the EV and some external systems operational contexts, use cases and scenarios (examples mainly focus on the relation to energy consumption).

\(^8\) http://cio-nii.defense.gov/sites/dodaf20/.
Which system are we talking about?

Our system of interest is the electric vehicle (EV). We define an EV as a vehicle that uses electric motors for propulsion, powered by an on-board battery pack. The EV communicates with the charging station and exchanges messages with some stakeholder via an Information and Communication System in order to process information such as its state of charge and billing.

The automotive manufacturer Renault targets a market of 10% in the world for EVs in ten years. The target market represents, mainly, vehicle owners for whom autonomy is not a particular problem, given their daily usage and daily driving distances. This represents over 70% of market share,\footnote{Interview of Renault-Nissan CEO Carlos Ghosn, September 30th 2010. http://www.rtl.fr/actualites/vie-pratique/article/carlos-ghosn-au-mondial-de-l-auto-renault-lance-les-commandes-des-voitures-electriques-5953121278.} considering for instance that 87% of Europeans drive less than 60 kilometers daily\footnote{Source: Presentation of Rémi Bastien, Director of the Department of Research, Advanced Engineering, and Materials at Renault: The Electric Vehicle Program of the Renault-Nissan Alliance, in Automotive Electronics and Systems Congress CESA, Electric and Hybrid Vehicles, Paris, November 2010.}.

![An electric vehicle.](image)

Figure 4. An electric vehicle.

Modelling the system environment

As explained previously, one of the most important points in an SE approach is the management of the interfaces. Indeed, it is crucial to delimit the system of interest from systems with which it interacts to prevent any evolution that could affect the other systems or the overall system behavior. This delimitation allows having the clearest possible view of external interfaces of the system of interest before diving into the optimization of its internal interfaces. To achieve this delimitation, we propose a modeling of the EVs’ environment.

We analyzed public documents and conducted literature reviews to study the EVs’ environment. This allowed us to identify a set of stakeholders and highlight important external interfaces. Indeed, numerous stakeholders (customers, users, automotive manufacturers, energy suppliers, financial institutions, telecommunication operators, parking, etc.) are involved in the EVs’ environment. Given the long list of external systems, and in order to be unambiguous, we organized them in seven high-level external systems (or categories) according to the role of each external system in relation to the system of interest (see Figure 5).
Each high-level external system is described very briefly as following:

- **Customers** include Users, Passengers, Driving schools, Buyers that can be persons or companies, etc.
- **Vehicle Producers** include Automotive Manufacturers, Suppliers, Distribution Network, Maintenance, Recycling System, etc. This external system includes also producers of other types of vehicles such as hybrid vehicles, hydrogen-powered vehicles, natural gas powered vehicles, etc.
- **Environment / Infrastructure** includes Public transportation, Emergency services (in case of accident), Technical control services, Highway toll systems, Roads, Parking and the rest of the environment like temperature, dust, interference on the wireless communication signal, rain, lightning, etc.
- **Energy suppliers** include Electric network management companies, Charging station management companies, Battery exchange station management companies, Electricity sales companies, Electricity production companies, etc. Several types of sources can be used to generate the electric energy. Newer wind- and solar-powered charging stations would contribute effectively to protect the environment.
- **Financial Institutions** include Leasing Institutions, Banks, Insurance Institutions, etc.
- **States/countries, laws and standards** include all guidelines, e.g., those that aim to reduce traffic accidents and protect citizens by laws; they can also advertise and promote EVs, etc.
- **Information and Communication Systems (ICS)** include mainly Telecommunication Operators and all services to manage information and communication between vehicles, between vehicles and charging stations, and with databases for payment purposes for example, etc.

The interfaces between the external systems with the system of interest must be defined. For example, the interface between EVs and the ICS includes information exchange between vehicles and charging stations, and with databases. These interfaces serve for authentication, to know the state of charge, billing, etc.

It is important to focus on the interface between the EVs and the Energy Suppliers, which is very different from what we know about the previous business models around ICE vehicles. In order to highlight this difference, the next paragraphs present examples related to this interface.

We should remember that the phase of environment modeling is crucial. Forgetting an external system could jeopardize the design of our system of interest.

**Needs analysis**

One of the main difficulties in designing industrial systems is related to the fact that the needs to satisfy are refined progressively during the system development cycle and, usually, the needs analysis
stabilizes late in the design cycle. We present first here some examples of macro-needs that we will refine later for the explanation purpose.

Table I: Macro-needs examples.

| (1) | The user expects that the EV's purpose is zero emission of CO2. |
| (2) | The user needs to be reassured by usage support and assistance. |
| (3) | The user wants powerful and safe EVs. |
| (4) | The user wants to be able to supply the vehicle with energy. |
| (5) | The automotive manufacturer wants the EV to attract a large number of customers. |
| (6) | The automotive manufacturer wants to explain the environment-friendly performance to the customers combined with the economic opportunity and unique services. |

By analyzing the macro-needs in the Table I, we can refine some of them. For example, the macro-need (3) may be refined as following.

Table II: Refinement of the macro-need (3) “powerful and safe EVs”.

| The user wants to receive a very quick response to an acceleration or deceleration request. |
| The user wants good acceleration level when fully pressing the accelerator pedal |
| The user does not want to feel the physical limitations of the EV’s autonomy. |
| The user wants the maximum speed not to exceed a defined safety threshold. |
| The user wants a completely safe behavior in respect to electric risk. |

The macro-need (4) is another example that has a major impact on the management of the interface between the EVs and the Energy Suppliers. We can refine it as following.

Table III: Refinement of the macro-need (4) “supply with energy”.

| The user wants to recharge or/and exchange the battery automatically. |
| The user wants to recharge the EV at home and at work, in parking during shopping, at public charging stations or at fast charging stations. |
| The user does not want to waste time when recharging the EV battery. |

Another example of refinement is to limit the economic risk perceived by customer by the introduction of a government bonus for purchasing an EV. Additionally environmental regulations and automotive standards impose other constraints.

Finally, as we said previously, we have to continue the needs analysis and refinement until we have clear, precise and measurable needs. We could also note also that we can organize the macro-needs following a framework like PESTEL for "Political, Economic, Social, Technological, Environmental and Legal". [PESTEL, 2007].

**Operational analysis**

As explained previously, the operational analysis aims to specify the system's missions and the utility of the system. First, we synthesize the operational contexts of the system of interest and those of the external systems; then we analyze use cases and scenarios.

An operational context of a system is a state in which it can operate. An operational contexts diagram presents all the possible operational contexts of the system and the transitions between them. The study of operational contexts aims to have a global view of all the situations which we have to consider, by combining the states of the system of interest and those of external systems. The purpose is to answer the question: given a context, what shall the system do and/or how shall the system be realized in order to operate in its environment. State is the technical term used to model a context in
the SysML state machine diagrams. We can represent the context diagram using state transition diagram. Within the context diagram, the state boxes represent the states of system of interest or external systems.

So, we consider static and dynamic views of analysis. A **Use Case** is a refinement of a context in which we describe statically external systems involved in a given context and the nature of their interactions with the system of interest. A **scenario** is a refinement of a use case (and thus of the associated context) in which we describe dynamically the interactions between the external systems involved in a given context and the system of interest.

In the following, we present the EV’s operational contexts, examples of external systems’ operational contexts and some use cases and scenarios. We use SysML diagrams [Friedenthal, 2008; Weilkiens, 2008]. As explained in [Krob, 2009 and 2010][Doufene, 2013], to describe the operational contexts we use State Machine diagrams, for describing the use cases we use Use Case diagrams, and for the scenarios we use Sequence diagrams. We use, as a modeler, the Artisan Studio software\(^{12}\).

**EV operational contexts.** The study of the operational contexts of the system of interest must retrace its lifecycle. We begin with the main EV’s lifecycle phases: Design, Production, Distribution / Commercialization, Use / Exploitation, Maintenance / Reparation and Recycling. Then, we detail all the phases. In the Figure 6, we present the possible EV’s states. For example, in the Use/Exploitation phase, we show the EV’s states: the vehicle is **discharged** (not enough energy to run), the vehicle is **connected to the Electric Network** (in order to be recharged) and the vehicle is **charged** (running or parked).

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**Figure 6. EV’s operational contexts.**

Once the EV’s operational contexts are defined, we study the operational contexts of the external systems. Indeed, to have a complete analysis, we have to study the system of interest by combining its states and those of the external systems.

**External systems contexts.** Unlike the operational contexts of the system of interest, in external systems contexts analysis, we only show the external systems’ states that are directly concerned with the system of interest, not all the external systems’ lifecycles. We present two examples that are

\(^{12}\)http://www.artisansoftwaretools.com/studiouno
useful to learn more about the interface between the EVs and the Energy Suppliers. We focus only on the external system “Electric Network” that is included in the high-level external system “Energy Suppliers.” The examples are also sufficient to understand our approach and the rest of our study.

**Electric Network operational contexts.** The Electric Network (EN) is a sub-system of the high-level external system “Energy Suppliers.” The EN interacts with the EV in its state “connected to EN.” Therefore, we focus only on the EN states concerned, not all the lifecycle of the EN. These states are EN is not functional and EN is functional (normal demand or peak of demand).

![Figure 7. EN’s operational contexts.](image)

**ICS operational contexts.** The ICS can be available or not, due to the states of the sub-systems. The detail level of these operational contexts, shown in Figure 8, is sufficient and it is not necessary, in this paper, to detail them.

![Figure 8. ICS’s operational contexts.](image)

Following these two examples, we see in the Table IV situations that we have to consider, as a result of combining the EV states and those of EN and ICS. We focus on the Use/Exploitation phase of the EV operational contexts that highlights the situations related to the interface between the EV and the EN.

<table>
<thead>
<tr>
<th>State of EV</th>
<th>State of EN</th>
<th>State of ICS</th>
</tr>
</thead>
<tbody>
<tr>
<td>EV is discharged</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>ICS available</td>
</tr>
<tr>
<td></td>
<td></td>
<td>ICS not available</td>
</tr>
<tr>
<td>EV is connected to EN</td>
<td>Normal demand</td>
<td></td>
</tr>
<tr>
<td></td>
<td>ICS available</td>
<td></td>
</tr>
<tr>
<td></td>
<td>ICS not available</td>
<td></td>
</tr>
<tr>
<td>EV is connected to EN</td>
<td>Peak of demand</td>
<td></td>
</tr>
<tr>
<td></td>
<td>ICS available</td>
<td></td>
</tr>
<tr>
<td></td>
<td>ICS not available</td>
<td></td>
</tr>
<tr>
<td>EN is not functional</td>
<td></td>
<td></td>
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<tr>
<td></td>
<td></td>
<td>ICS available</td>
</tr>
<tr>
<td></td>
<td></td>
<td>ICS not available</td>
</tr>
</tbody>
</table>

This combination means that there are several situations to address. The purpose now is to answer questions like what an EV shall do and/or how it shall be realized in order to operate in its environment (1) when it is connected to EN, EN is functional with normal demand and the ICS is available; (2) when it is connected to EN, EN is functional with normal demand and the ICS is not available; (3) when is connected to EN, EN is not functional and the ICS is not available; etc.
All possible questions aim to make a complete design of the system of interest. Obviously, we have to take into consideration all the operational contexts of all the external systems and the events that trigger the transitions between the contexts of each external system, but that is not our purpose in this paper. The next step is to refine all these operational contexts statically by use cases and dynamically by scenarios. This step is important to move towards functional and structural analyses that aim, respectively, to describe what the system shall do, and how the system shall be realized to operate in its environment, considering each possible operational context.

**Use Cases.** We present in this paragraph some use cases in order to describe statically some interactions between the system of interest and the external systems. We present these use cases in the two diagrams below (Figures 9 and 10). The second diagram describes details of the use case “Supply with energy” shown in the first diagram, in order to continue in the same way to study the interface between EV and EN.

*Use cases of an EV.* The diagram below shows two main use cases: Supply with energy and Use the EV. The latter one includes Know the EV states, Drive, and Park the EV. “Supply with energy” is associated with the User, Energy Supplier and ICS. This representation means that the User wants to supply his EV with energy, the Energy Supplier and ICS are involved in the process of supplying with energy.

![Diagram](image-url)

Figure 9. Use cases of an EV.

*Details of Supply with energy use case.* The diagram in Figure 10 details the “Supply with energy” use case. The abstraction level is not the same as with the last use cases when we cite the battery (by assuming that a battery is used as an energy source, it represents a sub-system of our system of interest.) Indeed, in order to supply the EV with energy, the user expects to exchange the battery or to recharge it. To recharge, he can recharge at home/work or at a charging station. (including “fast charge” stations.)
Figure 10. Details of the use case “Supply with energy.”

Once the use cases are defined, the next step is the dynamic (meaning time-oriented) description of the interactions between the system of interest and the external systems by studying all possible scenarios.

**Scenarios.** The sequencing of interactions between the system of interest and the external systems allows us to clarify the behavior of the system of interest. We present, in this example, an operational scenario associated with the use case “Recharge an EV at charging station.”

![Diagram of a scenario associated with the use case “Recharge an EV at charging station.”](image)

This scenario corresponds more precisely to the following temporal sequence of actions involving the EV and its environment (here the user, the ICS and the charging station):

1. The electric outlet is unlocked when the vehicle is unblocked and vice versa.
2. The vehicle authenticates at the charging station via the ICS.
3. If the authentication succeeds:
   3.1. The recharge starts,
   3.2. The charging station exchanges information with the ICS during charging,
   3.3. The user inquires about the state of charge of the vehicle,
   3.4. The user retrieves the vehicle, and
   3.5. The charging station sends the payment information to the ICS.
4. If the authentication does not succeed:
   4.1. The charging station informs the user that he cannot use it.

The limited number of pages of this paper makes it impossible to present all possible operational scenarios, but the examples shown above are sufficient to explain how use cases and scenarios participate in the passage towards functional analysis. An example is described in the next section.

**Towards functional analysis**

Once enough information has been gathered during the operational analysis, we have to focus on the functional one. As explained previously, the functional analysis aims to describe what the system
shall do or what functions (i.e. transformations) must be performed, not considering how they will be realized. In this section, we give an idea of the passage from an operational view towards a functional one, and highlight some trade-offs.

Indeed, by analyzing the use cases and related scenarios, we highlight functions that the system of interest shall achieve. In our example, and following only the use cases defined previously, we are able to identify macro-functions like Manage energy, Manage driving and Manage information. All these macro-functions can be refined in order to finally define a Functional Breakdown Structure (FBS) that organizes the system functions in a hierarchy or functional tree (See figure 12).

![Figure 12. Example of FBS (Functional Breakdown Structure).](image)

We can now refine each macro-function thanks to scenario analysis. For example, the analysis of scenarios associated with the use case “Recharge an EV at charging station” highlights the following functions (we focus on functions related to the recharge macro-function): Lock electric outlet, Unlock electric outlet, Authenticate the charging station, Start recharge, Receive electrical energy, Stock electrical energy, Send information to ICS, Receive information from ICS, Display the state of charge, etc.

Following the same process, we may refine the FBS. We can indeed complete for instance our view by a dynamic analysis of the behavioral and functioning modes (e.g. nominal mode, degraded mode) (see [Chatel, 2002] [Doufene, 2013] for examples). In addition, we have to complete the functional safety analysis [Chalé Gongora, 2010 and 2011].

**Trade-off studies for evaluating and optimizing architectures**

Once functions are identified and in order to find functional architectures that best meet the needs under project constraints (mainly cost, time, quality, performance and ecology), we have to make trade-offs and decisions. Techniques to make complex decisions exist [Parnell, 2008]. For example, Analytic Hierarchy Process (AHP) is a decision technique that begins by the modeling of the problem as a hierarchy containing the decision goal, the alternatives to achieve it, and the criteria in order to evaluate the alternatives. We evaluate all the alternatives and highlight priorities, which help us to make decisions [Saaty, 2000].
For example, as mentioned previously, statistics and probabilities say that 87% of daily journeys in Europe are less than 60 km. If our goal is to supply EVs with energy and we have two alternatives (Recharge the battery and/or Exchange the battery, see the FBS in Figure 12), we can judge that the function “Recharge the battery” is more important than the function “Exchange the battery”.

This way of reasoning helps us to make decisions. In our example, the question we can ask is: is it sufficient and profitable to implement only the function “Recharge the battery” or are the two functions useful together? Certainly, there are other criteria to take into consideration and, beyond those simplistic examples, the use of simulation models and their connections with key design parameters are mandatory. Some examples have already been presented in [Doufene et al., 2012 and 2013] and [Doufene, 2013].

In summary, complete functional and trade-off analyses engender functional architectures. For each of these, structural analysis engenders a structural (physical) architecture that shall in turn meet the needs defined upstream the SE process.

Conclusion

We present in this paper a complex systems operational analysis through a case study for electric vehicles. To build a complete and justified design, and given the problem complexity, we follow an architectural design framework. The phase of environment modeling is crucial, due mainly to the numerous stakeholders and enabling systems involved in the EVs’ environment and their lifecycles. We present how to transition to functional and trade-offs analyses. The next phase is to complete the functional analysis and address structural architecture that shall meet the needs defined upstream the systems engineering process. In both phases, we seek to enhance choices and reduce the cost of engineering studies by using simulation models coherent with functional and structural architectures and by combining the systems engineering approach with optimization methods.

Many factors potentially contribute to the success of the EVs. These factors depend not only on the automotive manufacturers but also on other stakeholders. Hence our problem is not far from being a System of Systems topic which explains its complexity and the need of studying it through rigorous SE approaches.

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Biography

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**Dr. Alain Dauron** graduated Engineer from Ecole Polytechnique in 1984 and then obtained a PhD degree at Université de Paris IX Dauphine in the area of Automatic Control applied to internal combustion engine. It was his first job as a Renault research engineer, in the framework of a collaboration with INRIA (Institut National de la Recherche en Informatique et Automatique).

He then built and led a research group in charge of Automatic control activities for R&AE projects. After moving to Powertrain Engineering division in 1998, he had several management positions in Powertrain Control development and tuning activities, and then he became Department leader of powertrain control systems. Coming back to advanced engineering in 2007, he led the upstream Systems Engineering department, aiming at applying SE in R&AE projects and at improving SE methods & tools. From 2011 to 2013, he also led a Research project about long range mobility based on Electric Vehicle. He is now General Manager in charge of Systems Engineering processes, methods and tools. His main interests in Systems Engineering are Requirements engineering, Systems V&V, SE in the context of large product lines, MBSE, and coupling of SE with calculation/optimization.

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Former student of Ecole Normale Supérieure, **Prof. Daniel Krob** got a Ph.D. (1988) and an Habilitation (1991) in Computer Science from University Paris 7. He is Senior Researcher at the French National Center for Scientific Research (CNRS), presently Institute Professor at Ecole Polytechnique and head of the Dassault Aviation - DCNS - DGA - Thales - Ecole Polytechnique - ENSTA ParisTech - Telecom ParisTech Chair "Engineering of Complex Systems" since its creation in 2003. Daniel Krob worked in algebraic & enumerative combinatorics, algorithms for mobile telecommunications and finite automata & formal languages, before specializing nowadays in systems architecture, systems engineering and systems modeling. He is the author of more than 90 scientific papers, 4 books and holds 2 patents. Daniel Krob founded and directed the "Laboratoire d'Informatique Algorithmique: Fondements et Applications" (LIAFA) of University Paris 7 during 6 years. He was also head, during several years, of the steering committees of two major international conferences in combinatorics & theoretical computer science (FPSAC & STACS). Presently Daniel
Krob is chairman of the evaluation committees of the "Information Management & Modeling" department of the French Aerospace lab (ONERA) and of the "Architecture & Evaluation of Systems of Systems" group of the technical expertise department of the French ministry of defense (DGA). At international level, he is also one of the 15 founding members of the Omega-Alpha honour association in Systems Engineering.