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1 **Thematic exploration of sectoral and cross-cutting challenges to circular economy**
2 **implementation**

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28 Abstract

29 Circular economy (CE) offers a pathway towards sustainable, closed-loop resource systems, but
30 widespread adoption across industrial sectors is limited by fragmented knowledge and varied
31 implementation approaches. This article reviews sector-specific challenges and opportunities
32 associated with implementing and measuring the benefits of CE strategies. Literature mapping
33 highlights progress towards CE implementation in food, chemicals, metals, consumer
34 electronics, and building and infrastructure sectors, and towards measuring CE outcomes via
35 systems analysis methods like life cycle assessment (LCA) and material flow analysis (MFA).
36 However, key challenges were also identified that point to future research and demonstration
37 needs. First, research on CE adoption typically exists as case studies that are closely linked to a
38 sector. But literature has not effectively synthesized knowledge gained across domains,
39 particularly understanding underlying barriers to CE and where they occur in product life cycles.
40 Second, research on CE outcomes often applies well-established methods without adapting for
41 unique attributes of CE systems. A key opportunity is in integrative methodological advances,
42 such as expanded use of consequential LCA, development of physical Input-Output tables
43 (PIOTs), and integrating MFA with dynamical models. Finally, regardless of sector, new CE
44 business models are seen as a critical enabler to realize success, but theoretical frameworks in
45 literature are not well-tested in practice. The review also highlights opportunities to harness other
46 emerging trends, such as big data, to provide better information for system modelers and
47 decision-oriented insight to guide CE stakeholders.

48 1. Introduction and approach

49 Circular economy (CE) has gained widespread momentum as a means to achieve sustainable
50 economic growth that is decoupled from resource extraction and waste generation. Recent years
51 have seen a significant increase in research to develop and evaluate CE strategies (Kalmykova et
52 al. 2018), in parallel to concurrent growth of new business models that seek to apply these
53 strategies in practice. This confluence of interest in the CE paradigm has created unique
54 opportunities for initiatives that engage diverse actors, including businesses, policy makers, and
55 the academic community (Ghisellini et al. 2016). A recent article highlighted the importance of
56 using lessons learned from CE application to establish priorities for future research (Babbitt et al.
57 2018). Given this motivation, the 2018 International Symposium on Sustainable Systems and

58 Technology (ISSST), the longest-run interdisciplinary conference focused on sustainability
59 science and engineering, held a special session on CE that brought together researchers and
60 practitioners from industry, state and federal government, academia, community organizations,
61 and national labs to explore how various groups were approaching this challenge. In 2019, the
62 CE session coordinators organized a special issue on “Advances in the Circular Economy,”
63 which sought to understand the progress with which CE concepts were being translated into
64 policy, business models, and industrial innovations (Singh et al., 2019) .

65 This contribution aims to provide a perspective on what was learned from these collective efforts
66 within the context of broader CE literature by focusing on sector-specific challenges as well as
67 cross-cutting themes. Recent reviews of CE adoption have established challenges faced in
68 specific sectors, such as manufacturing (Acerbi and Taisch, 2020); business (Centobelli et al.,
69 2020); construction (Osobajo et al., 2020) and waste electric and electronic equipment
70 (Bressanelli et al., 2020), and proposed unification of circular economy research (Principato et
71 al., 2019) (Borrello et al., 2020). **However, existing literature has not fully compared, contrasted,
72 or integrated the lessons learned and challenges faced across sectors. Further, existing literature
73 has not critically explored the gaps in existing methods for analyzing CE outcomes as it relates to
74 these sectors.** Therefore, the goal of this perspective article is to evaluate critical challenges and
75 opportunities within key sectors and then assess the **intersection of those opportunities as a
76 means to prioritize** future research and technology advancement. To this end, we first map
77 available literature and identify **points of convergence and distinction** (Section 2). Detailed
78 sector-specific themes are explored in Section 3 followed by discussion of cross-cutting themes
79 and enablers in Section 4. **The key contribution of this work is in synthesizing the significant
80 barriers and opportunities in implementing CE across sectors through a critical review of existing
81 knowledge.**

82 **2. Literature Review and Mapping**

83 2.1 Approach

84 Synthesis of literature to explore key CE themes was carried out in two parts. One part focused
85 on a scoping analysis of the broad literature to understand core themes and trends, while the
86 second part applied deeper analysis into key trends to investigate current challenges and
87 opportunities. The broad literature review focused on CE **implementation and** application using

88 search term *circular economy* appearing [with related terms](#) such as implementation, sector,
89 application, case study, deployment, operation, or business. These terms were individually
90 searched with *circular economy* using the Boolean Operator AND, and each of the above-
91 mentioned terms were truncated to the root using the * operator to ensure all variants were
92 included. Literature search was carried out in the Web of Science Core Collection for all years,
93 resulting in approximately 3,000 results. Title, author, keyword, abstracts, and references were
94 downloaded and analyzed via keyword association using VOSviewer version 1.6.14. A thesaurus
95 file was used to synchronize similar terms for consistency. For example, LCA, life-cycle
96 assessment, and life cycle analysis were all recoded as *life cycle assessment*.

97 Identified themes were then critically reviewed by experts in each respective field (listed co-
98 authors). Expert input was solicited from the ISSST special session participants and editors of
99 and contributors to CE special issues. These topical [literature](#) reviews were structured and carried
100 out to synthesize key challenges and opportunities relative to implementing CE strategies in
101 identified industrial and business sectors and to evaluating CE outcomes using systems models.
102 Finally, integration by way of thematic analysis was used to discuss common challenges and
103 opportunities that were identified.

104 2.2 Identification of themes

105 The keyword association map generated for literature review on studies of CE implementation
106 demonstrates four major literature clusters (Figure 1). Studies applied to specific sectoral case
107 studies are primarily shown as separate nodes on the outer regions of the blue and green clusters
108 on the right of Figure 1. There was a notable demarcation of studies that focused on topics such
109 as metals, electronics, construction, and other infrastructure system (green) and that were
110 commonly studied from the perspectives of cradle-to-cradle, material flow analysis (MFA),
111 reuse, and recycling. Studies aimed at food, biomass, energy, and underlying chemical systems
112 were clustered in the blue region and typically linked more closely with technologies aimed at
113 recovering the energy contained in bio-based systems (through, e.g., anaerobic digestion) and
114 carrying out holistic environmental analyses such as life cycle assessment (LCA). One
115 observation from this high-level snapshot is that sector-specific studies were fairly fragmented,
116 suggesting that research in this field has not fully undertaken cross-case comparisons or
117 synthesis to identify commonalities and contrasts between challenges and opportunities for CE

133 assessment methods like LCA, subsequent discussions will enfold that theme into respective
134 analyses of these topics. Note that the strongest connections among business-focused research
135 studies were amongst themselves (red region), with emphasis on new business models,
136 innovation, supply chains, and reverse logistics. The keyword *framework* was central in this
137 node, and many of the studies in this domain focused on establishing theoretical frameworks, but
138 did not often carry through these approaches to the level of implementation in various sectors
139 (note the absence of strong connections between the business domain and the sectoral studies on
140 the far right). This analysis motivates our analysis of five key sectors (food and food waste,
141 chemicals, metals and minerals, electronics and e-waste, and buildings and infrastructure) and
142 four primary cross-cutting themes (data, models, stakeholder engagement, and business and
143 innovation). Sector-specific thematic analyses are presented first, followed by cross-cutting
144 thematic analysis. [Since the approach is based on network analysis of existing literature for
145 critical review, we anticipate that the network of existing literature and citations will change in
146 coming years. This is especially applicable for CE as there is an exponential increase in
147 publications related to CE. However, this analysis is envisioned to serve as a reference point
148 against which progress in CE implementation can be assessed in the future.](#)

149 3. Sector-Specific Themes

150 Key challenges and opportunities for implementing CE strategies in the five sectors discussed
151 here are shown in Figure 2. Each sectoral analysis includes a review of literature on CE
152 strategies for the sector, followed by a discussion on key challenges and opportunities.

153 3.1 Food systems and food waste

154 Food systems have been a central part of CE studies for two reasons. First, they are critical to the
155 well-being and economic vitality of a growing global population, and second, they face
156 formidable challenges due to systems-level resource inefficiencies. Food supply chains consume
157 significant energy and freshwater resources ((Pimentel et al., 2008) (Canning et al., 2010)
158 (Maupin et al., 2010); release excess nutrient loads to vulnerable ecosystems; and contribute
159 close to 15% of anthropogenic greenhouse gas releases (Pelletier et al., 2011; FAO 2013).
160 However, 30-50% of food produced using these vast resources is never consumed, amounting to
161 over 1.3 billion tons of food waste annually(Gustavsson et al., 2011). Food waste is typically
162 disposed in landfills in many parts of the world, leading to further economic and environmental

163 consequences, particularly climate impacts due to methane released as food waste degrades in
164 landfills (Gunders, 2012).

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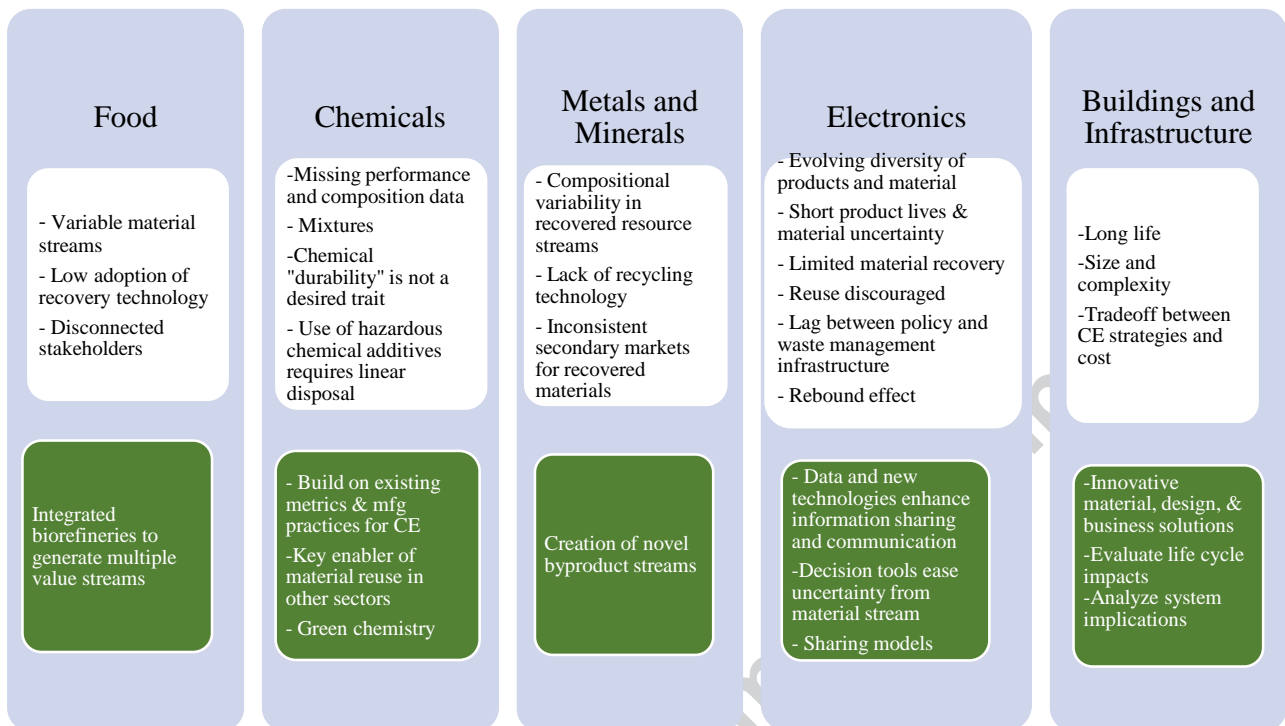


Figure 2 : Challenges and Opportunities for implementing CE Strategies in five sectors

Legend:

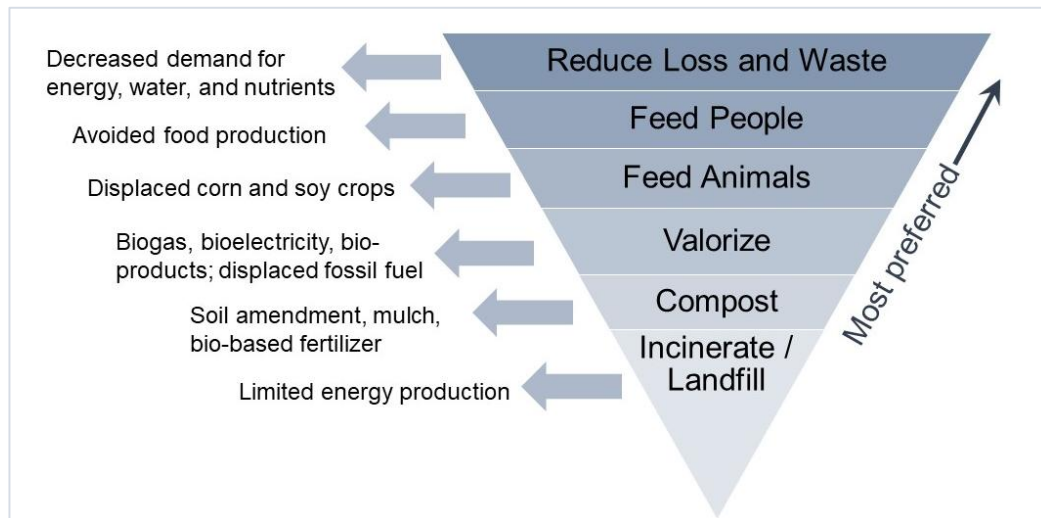
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168 Food supply chains are ripe for transformation through CE strategies that maximize use of
 169 energy, water, and nutrients and transform waste streams into biological and technical resources.
 170 A significant body of CE research on food focuses on closing the loop on food loss and waste, as
 171 guided by the food waste hierarchy (Principato et al., 2019) (Figure 3), which presents strategies
 172 for minimizing losses, returning food losses and wastes to productive use, or converting wastes
 173 into value-added or lower-impact byproducts (EPA 2018). With the exception of donating
 174 excess but still usable food, circular food recovery is primarily characterized by open resource
 175 loops where organic waste is repurposed or valorized into a new resource outside the food supply
 176 chain.

Challenges

Opportunities



177

178 Figure 3. Management of food losses and wastes by the U.S. EPA Food Recovery Hierarchy
 179 offers multiple pathway for closed-loop and open-loop circular economy strategies.

180

181 Common examples of waste valorization in CE literature are anaerobic digestion, fermentation,
 182 or transesterification, which convert food waste into bio-natural gas, bio-alcohols, or bio-diesel
 183 respectively (see e.g., (Ebner et al., 2016), (Hegde et al., 2018); (Holm-Nielsen et al., 2009);
 184 (Kayode and Hart, 2019); (Marousek et al, 2020)). The primary environmental benefit of
 185 transforming food wastes into value-added products is the expected displacement of fossil fuel
 186 energy carriers, electricity generation, and synthetic fertilizers. This fossil fuel displacement,
 187 coupled with avoided landfilling and attendant methane releases, results in life cycle greenhouse
 188 gas benefits (Bernstad and Cour Jansen, 2012) (Ebner et al., 2018). However, recent studies on
 189 food recovery in the circular economy context demonstrate that these benefits may not be
 190 realized under alternative methodological choices, such as system boundary, functional unit, or
 191 allocation method (Oldfield et al., 2018) (Olofsson and Börjesson, 2018), suggesting a need to
 192 reexamine LCA methods applied to bio-based circular systems.

193 Realizing the environmental benefits of circular food systems also relies on significant
 194 commitment, coordination, and communication among disparate stakeholders. For example, in
 195 some regions, the business community has been hesitant to adopt circular strategies beyond
 196 traditional waste management (Leipold and Petit-Boix, 2018) and may require a clearer
 197 understanding of the value proposition, such as reframing organic wastes as bio-based resources

9

198 (Perey et al., 2018). Lack of decision-oriented data and inconsistencies in data collection
199 methods (Xu et al. 2016) are also barriers for stakeholders such as governmental agencies and
200 waste managers. Overcoming these barriers will require new business models, incentive
201 structures (Borrello et al., 2017), innovative policy mechanisms, and multi-stakeholder
202 collaboration (Halloran et al., 2014).

203 Such collaborations among stakeholders must be mirrored by physical linkages within food
204 waste management infrastructure, comprised of material separation, collection, hauling, pre- and
205 final treatment, and distribution of value-added by-products. This infrastructure must be resilient
206 to variability in waste composition (Fisgativa et al., 2016) and temporal and spatial shifts in
207 generation volume (Lebersorger and Schneider, 2014) ; (Armington et al., 2018). Given that
208 organic waste generation far surpasses the capacity of existing treatment systems, CE research on
209 economic and environmentally friendly technology siting and deployment is also critical. Siting
210 organic waste recovery facilities requires optimization of often competing objectives, such as
211 compliance to local regulations, minimizing transport of waste and byproducts, economic input
212 from tipping fees, access to road and utility networks, public perceptions, and avenues for
213 managing residual solid or liquid wastes (Armington et al., 2018) (Ma et al., 2005) (Thompson
214 et al., 2013).

215 Key barriers to implementing technology and infrastructure for circular food systems also
216 include processing inefficiencies and lack of markets for utilizing the generated energy and
217 byproducts (Nghiem et al., 2017); (De Clercq et al., 2016). These barriers reflect the fragmented
218 nature of food recovery processes, wherein technological solutions are aligned to specific waste
219 streams, as opposed to a more fully integrated circular economy. These challenges also give rise
220 to opportunity for innovation. A promising avenue is integration of organic waste-to-resource
221 technologies, whereby food waste streams can be converted into a wide array of value-added
222 byproducts by way of a “food waste biorefinery” (Armington et al., 2018) . Like a conventional
223 oil refinery, the incoming feedstocks ([food waste instead of petroleum](#)) are converted to multiple
224 co-products, such as electrical or thermal energy, liquid fuels, fertilizers, soil amendments,
225 specialty chemicals or solvent-grade alcohols (Hegde et al., 2018), which can make the operator
226 more competitive, particularly during fluctuating demand for and prices of bio-products
227 (Cherubini, 2010) (Lohrasbi et al., 2010) ([Maroušek et al., 2017](#)).

228 3.2 Chemicals

229 CE implementation in the chemicals sector must be considered in two separate domains: pre-
230 consumer, where chemicals firms have long been leaders in internal recovery and reuse of
231 valuable feedstock materials; and post-consumer, where CE practices face significant challenges
232 and recycling loops are essentially limited to certain plastics and textiles and minerals from non-
233 hazardous industrial wastes (Garcia and Robertson, 2017) (Eckelman and Chertow, 2009) (Haas
234 et al., 2015). A recent material flow map for chemicals constructed (Levi and Cullen, 2018)
235 gives a holistic mass-based view of the chemicals value chain, totaling 820 million metric tons of
236 chemical products entering use in 2013. In a report for the European Chemical Industry, it was
237 estimated that up to 60% of these molecules could potentially be ‘re-circulated’, through a
238 combination of substitution, direct reuse of products or molecules, and recycling of molecules
239 with re-synthesis into useful chemical products.

240 On the pre-consumer side, CE practices have been in place as long as the modern chemical
241 factory has existed. One of the early titans of industrial chemicals production August Wilhelm
242 von Hoffman (1848) said, “in an ideal chemical factory there is, strictly speaking, no waste but
243 only products. The better a real factory makes use of its waste, the closer it gets to its ideal, the
244 bigger is the profit” (Cucciniello and Cespi, 2018). In practice, chemical conversion processes
245 are not ideal and give rise to co-products or by-products through primary or side reactions, as
246 well as unreacted reagents, spent catalysts, and solvents. Large-scale integrated biochemical and
247 petrochemical plants capture these streams through separation processes such as air stripping or
248 distillation, conduct further purification or regeneration as necessary, and reuse them on-site or
249 sell to partners (de Jong and Jungmeier, 2015) (Jenck et al., 2004). In very large chemical
250 installations, chemical companies can run synthesis processes with linked value chains, so that
251 byproducts from one process are used directly in another, what the German chemical giant BASF
252 calls the *Verbund* concept.

253 One of the most active areas of research on pre-consumer CE practices is chemical process
254 development for upgrading or valorization of byproducts from outside the chemicals industry
255 (Cucciniello et al., 2016) (Ricciardi et al., 2018), including through participation in eco-
256 industrial parks or industrial symbioses where byproducts are exchanged among firms for mutual
257 economic and environmental benefit Guo et al. (2016). As emphasized by Kalmykova et al.

258 (2018), the chemicals industry is uniquely positioned to enable circular economy practices by
259 using chemical engineering innovations to enable reuse of resources from a range of large-
260 volume waste streams. Examples include chemical processes for recovery of valuable metals
261 from e-waste and metallurgical wastes and recovery of nutrients from wastewater treatment
262 (BASF, 2018; Dow, 2019). This key role for the chemicals industry has been emphasized in
263 research (Clark et al., 2016) (Keijer et al., 2019), market studies (Elser and Ulbrich, 2017), and
264 industry documents c.f. from BASF (B.A.S.F., 2018), Dow (Dow, 2019) and the European
265 Chemical Industry Council (C.E.F.I.C., 2018). Chemical process innovation may enable
266 greater circularity for resource streams that are currently underutilized, including lignin from
267 pulp and paper operations that could in theory be used as a feedstock for a wide variety of
268 aromatic molecules (Clark et al., 2016). Carbon dioxide has been cited by many as the ‘holy
269 grail’ of potential byproduct feedstocks, sourced both from within the chemicals industry, which
270 produces net 137 million metric tons annually (Clark et al., 2016), as well as from other industrial
271 sources.

272 On the post-consumer side, the most important barrier to CE practices is chemical contamination
273 and associated end-of-life safety concerns. In many cases chemical contaminants are added by
274 design, such as flame retardants in plastics, (Leslie et al., 2016) that enhance product
275 performance but inhibit downstream recycling. Chemists, therefore, have a crucial role in
276 promoting circular economy by redesigning polymers and other chemical products to achieve the
277 same desired function without using inherently hazardous or inhibitory substances (Clark et al.,
278 2016). CEFIC and the International Chemical Secretariat (ChemSec) (ChemSec Report,
279 Accessed 2020) also emphasize the importance of safety for the circular economy and the need
280 for eliminating hazardous chemicals from the value chains, especially if the products are to be
281 recycled and reused.

282 Chemical firms have also been active developers and adopters of metrics in both pre- and post-
283 consumer domains, bolstered by popularization of design frameworks such as the Principles of
284 Green Chemistry (Zimmerman et al., 2020). Measures such as *E*-factor or reaction mass
285 efficiency (RME) focus on avoiding process wastes are aligned with circular economy goals.
286 However, green chemistry principles also recognize that designing products to be long-lived or
287 recyclable may not always be environmentally preferable, and include guidance for ‘targeted

288 durability, not immortality’ and ‘design for degradation’, especially for bio-based materials
289 (McDonough et al., 2003).

290 CE goals in the chemicals sector must not be naïve to other environmental considerations like
291 energy use or toxicity and other chemical hazards. Contamination with toxic compounds has
292 been a common reason why byproducts from the chemicals sector must be disposed of in
293 controlled landfills, precluding their recycling or reuse (Geueke et al., 2018). Appropriate
294 regulations have been applied to hazardous long-lived products when our understanding of
295 toxicity has improved. For example, building products containing lead paint or asbestos should
296 clearly not be targeted for circulation into new products. The same logic holds true for legacy
297 chemicals that are highly persistent, bioaccumulative, or otherwise harmful to the environment,
298 such as chlorofluorocarbon ozone depleting substances. Therefore, the pursuit of CE should
299 balance the benefits of recovering chemicals and materials against the potential environmental or
300 health damages of doing so, as is standard practice in LCA in order to avoid “burden-shifting”,
301 as noted in Section 4. CE practitioners should recognize that the most prudent course of action
302 for byproducts or end-of-life products from the chemicals sector will sometimes be to pursue
303 safe and secure disposal or thermal destruction, and focus their efforts instead on green
304 chemistry approaches to design the next generation of products for recyclability.

305 **3.3 Metals and Minerals**

306 The potential for the materials, minerals, and metals industries to move toward a circular
307 economy is highlighted by the strong decline in resource intensity over the last 50 years (more
308 production output with less inputs of material and energy resources) (Worrell et al., 1997)
309 (Cleveland and Ruth, 1998) . Although economics are the main driver for this trend in these
310 industries, literature points to opportunities to decouple resource extraction and economic growth
311 (Behrens et al., 2007), a key foundation of a circular economy. However, as total consumption
312 continues to rise and ore grades continue to decline, pressure increases for this sector. Literature
313 focuses on opportunities for circular economy in the materials sector, including recycling (Singh
314 and Ordoñez, 2016), remanufacturing (Lieder and Rashid, 2016), enabling reuse via lifespan
315 extension (Bakker et al., 2014) , critical material mitigation (Gaustad et al., 2017), additive
316 manufacturing (Giurco et al., 2014) (Despeisse et al., 2017), and innovative product design and
317 material selection (Bocken et al., 2016) (I.S. Jawahir and Bradley, 2016) (Bradley et al., 2016).

318 One of the key challenges, however, is the translation of these practices from theoretical contexts
319 to real production and manufacturing applications (Babbitt et al., 2018).

320 While recycling is one of the largest potential areas, and the materials sector can serve as a sink
321 for end-of-life resources (Allwood, 2014) ; recovery rates remain low for most materials. Even
322 materials with robust collection and recycling infrastructure like copper, steel, and aluminum
323 have recycling rates that hover around 50% while other key materials like glasses, plastics, rare
324 earth metals, lithium etc. have rates under 10% and some with little to no recycling occurring.
325 Key barriers here are material availability and compositional quality and uncertainty (Arowosola
326 and Gaustad, 2019). Collection of post-consumer materials and economic prevention of co-
327 mingling remains problematic (Ferguson and Browne, 2001) (Ferguson, 2010). As products
328 continue to integrate a wider diversity of smaller amounts of materials, dissipative losses of these
329 materials will continue to increase without intervention (Zimmermann and Gößling-Reisemann,
330 2013). On the compositional quality side, material mixing also causes tramp element
331 accumulation in many material streams; this forces dilution and downcycling to meet
332 compositional specifications of new products. The key needs here point toward a research
333 roadmap that aims to better collect, identify, and sort materials in preparation for reuse,
334 remanufacturing, and recycling.

335 Match-making across industries will also be critical to increasing utilization rates; industrial
336 symbiosis has already occurred where co-location enables little to no transportation of these
337 materials (Mathews and Tan, 2011). Advances in data system are a key enabler here, as
338 databases that can provide such match-making have been shown to be successful at promoting
339 partnerships (Sun et al., 2017) (Herczeg et al., 2018) . Other industrial ecology approaches are
340 finding new applications in the material based circular economy, for example, electronic
341 disassembly and shredding decisions (Ryen et al., 2018), waste management (Tisserant et al.,
342 2017), mining and metals recovery (Corder et al., 2015), and resource efficiency goals (Ma, Hu
343 et al. 2015). Literature also points to the importance of innovation in systems to recover
344 industrial and manufacturing byproducts as resources in closed-loop systems. Slags, dross, coal
345 combustion byproducts, mine tailings, red mud, and other materials formerly considered as
346 “wastes” are being reexamined for resource recovery potential in addition to their use as
347 additives in many applications (Liu and Li, 2015) (Qin et al., 2015) (Hower et al., 2016) (Lèbre
348 et al., 2017). Like many other sectors, however, implementing these solutions will require

349 concurrent investigation into mechanisms for engaging policy and industry stakeholders to
350 enhance circularity (Hagelüken et al., 2016) .

351 **3.4 Electronics and E-waste**

352 The electronics sector has emerged as a common topic for materials-focused CE case studies,
353 both in terms of enhancing loop-closing activities such as recycling and as a backdrop for
354 analyzing specific materials, such as printed circuit boards, rare earth elements (REE) and other
355 metals (Fig. 1). Initially comprised of a few single use, large devices, electronics have emerged
356 as a vast ecosystem of mobile, smart, and connected devices (Internet of Things). This system
357 continues to evolve as electronics are embedded in non-traditional products like jewelry,
358 clothing, household appliances, toys, and health monitoring wearables for people and pets
359 (Saner, 2017) (Bonato, 2010) (Association, 2018) (Ryen et al., 2014) (Ryen et al., 2018) (CTA,
360 2016;). While CE has achieved success with recycling, products continue to be designed and
361 produced for a linear system, material recovery is limited, and current systems/attitudes
362 discourage reuse (Singh and Ordoñez, 2016) .

363 Collectively, innovations in technology and design strategies play an influential role in CE
364 strategies for the electronics sector. For example, enhancing strategies to eliminate toxic or
365 emerging contaminants and integrate new, biodegradable, nontoxic materials (carbon and
366 pyrene) have been identified as key opportunities to push the industry towards a zero-waste
367 pathway (Bakhiyi et al., 2018) (Fu et al., 2016) (Li et al. 2015). Design strategies in literature
368 focus on extending product lifespan and enabling reuse options through durability, elimination of
369 high failure rate parts, preventing perceived or planned hardware obsolescence induced by the
370 software , strengthening emotional connections with devices and enhancing modularity (Bocken
371 et al., 2014) (Wever, 2012) (Coughlan et al., 2018) (Egenhofer, 2017) (Komeijani et al., 2016)
372 (GEC 2018, p.8;). Standardized connectors (snaps rather than glue) and accessories (power
373 cords) are seen as critical for enabling reuse/repairing and access to high value components
374 (Parajuly et al., 2016) . Material choices like single plastics would allow for purer material
375 streams and improve recycling rates (Laurenti et al., 2015) .

376 However, success of these CE strategies in the electronics sector depends heavily on the
377 behavior and decisions of end users as a key stakeholder group. For example, modest energy
378 efficiency and material reduction gains from technological advancements dematerialization,

379 material and product substitution, or reducing standby energy continue to be offset by increasing
380 product functionality, increasing ownership, and use behaviors (Babbitt et al., 2018) (Kasulaitis
381 et al., 2018) (Kasulaitis et al., 2015) (Ryen et al., 2015). Because consumers lack awareness or
382 control of factors causing impacts (e.g., material and energy intensity), holistic, human-centered
383 design strategies are critical to nudging users towards behaviors that will facilitate a more
384 circular economy (Lilley, 2009) (Komeijani et al., 2016). Sparking consumer interest in used
385 products may require innovations to communicate distinctiveness or provide unique consumption
386 experiences (Weelden et al., 2016) (Wieser, 2016) (GEC 2018).

387 Similar to challenges identified for food *waste*, CE in the electronics sector is also heavily
388 dependent on concurrent changes in *waste collection and management infrastructure* needed to
389 promote reuse and enable greater material recovery, thus enhancing environmental and economic
390 benefits (Williams et al., 2008) (Williams et al 2008; Kumar et al. 2017; Zeng et al. 2017;
391 Benton and Hazell 2015). This requires clearly defined stakeholder responsibilities and
392 meaningful collaborations among parties involved (Zhang et al., 2015) (Parajuly and Wenzel,
393 2017) . Japan's CE success has been attributed to manufacturers financially invested in
394 repair/recycling industries, consumer friendly and convenient collection systems, and upfront
395 consumer fees (Salhofer et al., 2016) (Borthakur and Govind, 2017) (Benton and Hazell 2015).
396 Proper handling and storage for reuse items is needed to minimize damage (Coughlan et al.,
397 2018) and tools are needed to test and prepare items for reuse (Bovea et al., 2016), enabling
398 third parties to repair, remanufacture or recycle devices (Laurenti et al., 2015) (Vanegas et al.,
399 2018) and limit use of heuristics (e.g., model or color) (Ryen et al., 2018) (GEC 2009).
400 Information and decision tools ease uncertainty from material stream volatility stemming from
401 introduction of new plastics, lower quantities of high valued precious metals, larger quantities of
402 low value plastics, and supply chain disruptions (Chancerel et al., 2013) (Sprecher et al., 2014)
403 (Cucchiella et al., 2015). Data plays a key role in this challenge, particularly as new technologies
404 like data analytics, sensing technologies, and artificial intelligence (Nobre and Tavares, 2017)
405 may contribute to greater stakeholder information and communication. These technologies can
406 encourage more efficient, flexible material management systems that can adapt to the quickly
407 changing product and material stream (Ryen et al., 2018) and provide much-needed data for
408 assessing environmental benefits via LCA and MFA methodologies.

409 Literature has also emphasized the connection between CE strategies for electronics and existing
410 e-waste management take back and extended producer policies. Some of the key challenges
411 include mass-based policy standards that only focus on recycling and recovery of heavier,
412 legacy devices (Gui et al. 2013), outsourcing responsibility to third party collection systems
413 (Singh and Ordoñez, 2016), confusing responsibility among stakeholders (Li et al 2015).
414 Consideration how consumers value used devices can influence policies; point of sale fees may
415 be more effective in the U.S. as devices have little to no value, in comparison to consumers in
416 China or India who can sell obsolete devices (Borthakur and Govind, 2017). Recent National
417 Sword policies restricting export of e-waste to China and other Asian countries (Peterson, 2018)
418 (Ramodetta, 2018) may be the tipping point to formalize recovery and reuse structures (Eng,
419 2018). Inspiration from a true circular economy, our natural system, can stimulate innovative
420 resource management Laurenti tools based on the concepts of foraging or searching for food
421 (Ryen et al, 2018) or role of ‘scavengers’ to process resources (Ghisellini et al., 2016). Sharing
422 is an untapped opportunity to reduce consumption with subscription, sharing, or product service
423 systems (PSS) models like smartphone PSS (Bridgens et al., 2017), software enabling computer
424 sharing among users, but require policy support, integration of design and business strategies
425 (Moreno, et al., 2016), a mindset of collaboration (Vanegas, et al., 2018). Successful transition
426 towards a CE centers on consumers and approaches that integrate changes in technology, design
427 strategies, infrastructure, policy, and business models.

428 **3.5 Buildings and Infrastructure**

429 Construction of the built environment (including buildings and infrastructure) consumes
430 significant resources and demolition in the sector generates a lot of waste. Global extraction of
431 construction minerals exceeds 10 billion metric tons annually and has had the fastest growth rate
432 of any sector over the past century (Fischer-Kowalski, et al., 2011). The United States generates
433 over 550 million tons of construction and demolition (C&D) waste per year, which is more than
434 twice the amount of generated municipal solid waste (US Environmental Protection Agency,
435 2018). Thus, the built environment is a critical sector to consider in discussions of sustainable
436 materials management. However, CE principles are challenging to apply in the built environment
437 because of buildings’ and infrastructure’s long life, size, location (i.e., adjacent to other buildings
438 or infrastructure), and complexity (i.e., commingling of materials and assemblies).

439 There have been numerous proposals for CE frameworks and strategies in the built environment
440 as a means of improving resource efficiency in the sector (Foster, 2020; Pomponi & Moncaster,
441 2017). The strategies are generally proposed within the ReSOLVE framework proposed by the
442 Ellen MacArthur Foundation that includes six ways to apply circularity: regenerate, share,
443 optimize, loop, virtualize, and exchange (Foresight, 2016) (Carra and Magdani, 2017a) (Ellen
444 Macarthur Foundation, 2016). Specific strategies for the built environment include reducing
445 C&D waste, maximizing value from C&D waste, designing for material and component reuse,
446 designing for long life and adaptability, enabling CE design and construction practices through
447 increased use of digital technology and advanced automation, and transforming finance
448 mechanisms and regulations to incentivize CE strategies. Case studies for buildings have been
449 presented to demonstrate the feasibility of implementing some of the strategies (Leising et al.,
450 2018a) (Ellen Macarthur Foundation, 2016; Leising et al., 2018). There is a dearth of case
451 studies for infrastructure, although case studies involving paving materials are emerging in the
452 context of CE (Mantalovas and Di Mino, 2019) (Mantalovas et al., 2020) (Calabi-Floody et al.,
453 2020). Research on CE strategies for the built environment is typically focused on a single
454 strategy, such as the use of recycled content in new materials, reuse of components, or
455 modularization (Mantalovas and Di Mino, 2019) (Minunno et al., 2018) (Calabi-Floody et al.,
456 2020) (Mignacca et al., 2020). Such analyses are an important for guiding implementation of CE
457 strategies because they provide insight on technical and design issues. However, it is now
458 essential that the scope of CE research on the built environment expand to quantitatively evaluate
459 trade-offs among various strategies and other performance objectives in a holistic fashion. For
460 example, there may be trade-offs between the use recycled content and the durability of
461 infrastructure, or between design for adaptability and the energy efficiency or resiliency of a
462 building. There also may be trade-offs among environmental impacts (e.g., a reduced greenhouse
463 gas footprint but an increased water footprint).

464 Evaluating the environmental impacts of CE strategies requires the comparison of innovative
465 design solutions for buildings and infrastructure using life cycle assessment and industrial
466 ecology methods (Hossain and Ng, 2018). Given the hypothetical nature of evaluating strategies
467 not currently used and the systems implications of changing secondary material streams,
468 consequential LCA will be an important tool for quantifying impacts. In addition, MFA and
469 systems dynamics will be required to understand the implications of shifts in materials markets

470 due to increases or decreases in secondary material flows. However, it is important not to
 471 overlook the vital role that new and innovative building and infrastructure design, materials, and
 472 construction solutions will have in improving resource efficiency. New business models will also
 473 be required to implement CE strategies in the marketplace (Munaro et al., 2020) . Using the
 474 ReSOLVE framework for buildings and infrastructure in new and effective ways will be
 475 challenging, but quantitative assessments of the life cycle environmental impacts of CE
 476 strategies will be a key component of their implementation.

477 4. Cross-cutting themes

478 The keyword mapping analysis (Figure 1) and the sectoral-specific analysis illuminated several
 479 cross-cutting themes that are critical to addressing the sectoral CE challenges and implementing
 480 CE strategies. These four themes and their challenges and opportunities related to increasing CE
 481 adoption are shown in Figure 4. There is more extensive literature on the use of models and
 482 business/innovation in support of CE analyses and hence, they are treated more in-depth.

483

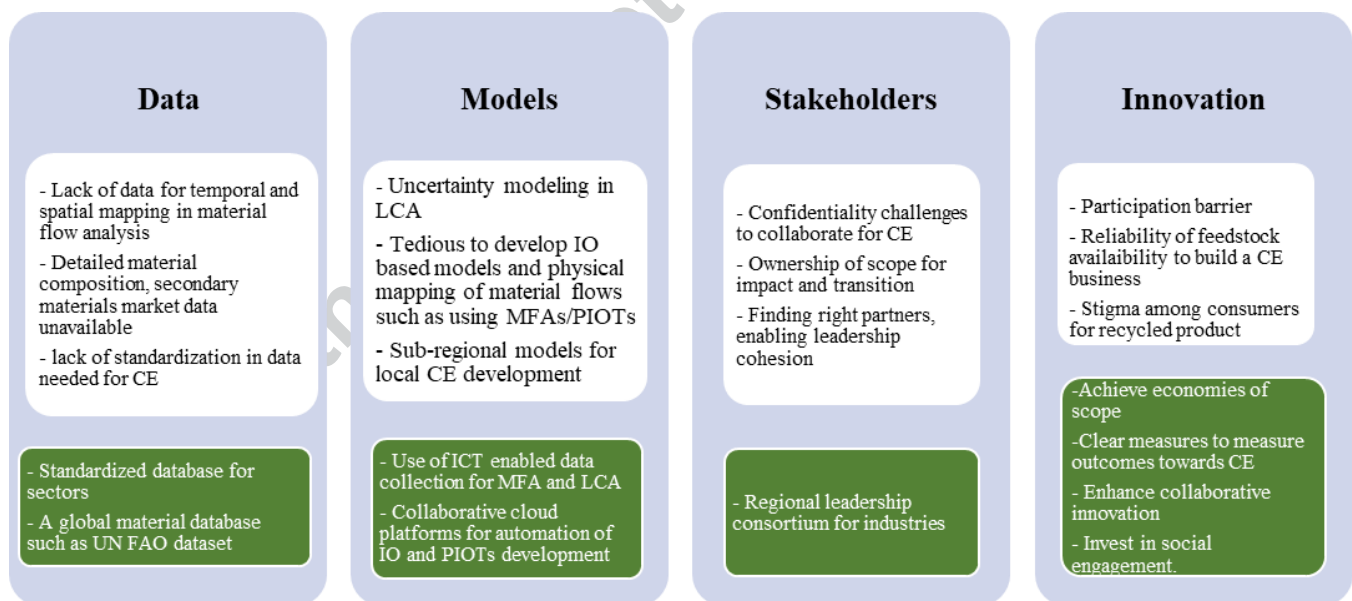


Figure 4: Key Challenges and Opportunities for cross-cutting themes that are critical to implementing CE strategies in the sectors. Legend : Challenges Opportunities

484

485

486 **4.1 Decision-Oriented Data**

487 The challenge of obtaining high quality, transparent data spans all sectors and methods reviewed.
488 In some cases, CE analyses require highly resolved data, such as compositional profile of
489 materials feeding into CE pathways, variability of resource flows over time, or presence of
490 contaminants that may limit recycling or reuse, particularly in the case of chemicals and metals.
491 In several sectors, data on alternatives are scarce, limiting the ability to identify functionally-
492 equivalent chemical and metal substitutes or make “matches” with secondary markets to either
493 obtain recovered resources or find an end-of-life pathway. Particularly in the case of buildings
494 and electronics, data to characterize realistic user behavior are required to analyze the full
495 outcomes of CE strategies, where consumers may ultimately use products in ways that limit
496 environmental benefits. Regionally-resolved data are also critical for advancing dynamic and
497 spatially-explicit models, which are not yet widely used in CE studies.

498 On the other hand, the current boom in data science initiatives and improved computing
499 infrastructures may provide new opportunities to overcome these data challenges. An open
500 source or collaborative approach not only improves the availability of data but also democratizes
501 the process of data scrutiny and validation. Harmonization of data within and across sectors
502 using such platforms may also lead to greater comparability and consistency across studies.
503 However, incentives may be required to encourage researchers to participate. The Virtual
504 Industrial Ecology laboratory (<https://ielab.info/>) provides a successful example of a
505 collaborative platform used to overcome data challenges in implementing a theoretical
506 framework.

507 **4.2 Modeling to Assess Circular Economy Outcomes**

508 Implementing CE solutions across the diverse sectors described above introduces new challenges
509 of modeling multiple systems interacting at different spatial and temporal scales and evaluating
510 implementation to ensure it leads to net environmental benefits. Systems modeling methods such
511 as LCA and material flow analysis MFA are natural choices to analyze the costs and benefits of
512 reconfiguring sectors to achieve CE goals. LCA and MFA are widely used in the field of
513 industrial ecology, which shares the aspirations of closing resource loops and converting wastes
514 to resources. These methods have a clear role in informing holistic decisions for CE transitions
515 but also face key modeling challenges that have yet to be fully addressed. This section reviews

516 the current applications of LCA, MFA and IO based models in CE and also raises opportunities
517 for methodological innovation.

518 **4.2.1 Life Cycle Assessment**

519 LCA is a holistic system modeling approach for assessing environmental impacts of a product
520 system throughout its entire life. This method can be applied to evaluate circularity interventions
521 designed to minimize or recover waste in product systems (Edwards et al., 2017) (Edwards et al.,
522 2017, Maga et al., 2019, Morris, 2005), such as anaerobic co-digestion of organic waste (Edwards
523 et al., 2017), mechanical and chemical recycling for waste polylactic acid (PLA) (Maga et al.,
524 2019), curbside recycling programs (Morris, 2005), and e-waste management systems (De
525 Meester et al., 2019). LCA research has also been applied to product systems that incorporate CE
526 principles to production operations or supply chains. For example, LCA has been applied to
527 confirm the environmental benefits of industrial symbiosis (Daddi et al., 2017, Deschamps et al.,
528 2018, Eckelman and Chertow, 2013, Mathur et al., 2020) and guide process development of
529 byproduct and waste valorization systems (Robertz et al, 2015; Seto et al., 2017; Khoshnevisan et
530 al.,2020; Lam et al., 2018). LCA has been applied to a wide array of waste repurposing cases,
531 such as agricultural products (Hong et al., 2015), aquaculture systems (Strazza et al., 2015),
532 aerospace alloys (Eckelman et al, 2014), grey water systems (Yoonus and Al-Ghamdi, 2020),
533 algae biodiesel (Gnansounou & Raman, 2016), aluminum cans (Niero & Olsen, 2016), municipal
534 food and solid waste management (Edwards et al., 2017; Saraiva et al., 2017), product service
535 systems (Brezet et al, 2016), the construction industry (Rios et al., 2019), and regional
536 development (Eckelman and Chertow, 2009). CE-oriented waste-to-energy systems, discussed
537 more in the context of food waste in section 4.1, have also been analyzed extensively using LCA
538 (Lazarevic et al., 2010 , Aziz et al., 2019, Esteves et al., 2019, Ingrao et al., 2019, Rajendran and
539 Murthy, 2019) primarily to evaluate effectiveness of these systems for relieving energy-related
540 environmental burdens (IEA,2020).

541 The application of LCA to loop-closing approaches demonstrates the versatility of the method for
542 evaluating CE strategies at all stages of implementation (Morago et al., 2019). A review on CE
543 implementation tools highlights the role of LCA in sourcing materials to reduce supply chain
544 impacts (Yuliya Kalmykova et al., 2018) and guiding design for closing loops through reuse,
545 recycling or remanufacturing. LCA helps to highlight interactions between complex systems,

546 such as the food-energy-water nexus (Del Borghi et al., 2020), and determine if a CE intervention
547 creates net environmental benefits (Mohammed et al., 2018; Morago et al., 2019; (Chen et al.,
548 2019). Metrics like the Material Circularity Indicator (MCI) (Ellen MacArthur Foundation, 2019)
549 can be combined with LCA to provide parallel analysis of a product's circularity and
550 environmental performance. Additionally, expanding LCA to incorporate 6R elements (reduce,
551 reuse, recycle, recover, redesign, remanufacture), can facilitate evaluation of product lifespan
552 extension strategies (I S Jawahir and Bradley, 2016). LCA-based CE indicators can contribute to
553 standardization efforts in evaluating CE performance (Pauliuk, 2018), particularly when coupled
554 with multi-criteria decision analysis to assess solutions under conflicting scenarios (Niero and
555 Kalbar, 2019).

556 While research has demonstrated that LCA is of value in building a CE framework (Bakker et al.,
557 2010), challenges exist in its implementation. Data availability and quality continue to be major
558 challenges, potentially limiting accuracy of results (Cucurachi et al., 2018) and result in difficulty
559 using LCA to evaluate if CE strategies create net environmental benefits. Another persistent
560 concern is the choice of LCA system model. Even before LCA was widely applied in the CE
561 context, experts and practitioners debated the circumstances that call for using either attributional
562 LCA (ALCA) or consequential LCA (CLCA) (Brander et al., 2019; Weidema et al., 2018).
563 ALCA assigns the cumulative environmental impacts to all flows attributable to a product system
564 at a fixed point in time, whereas CLCA measures the marginal impacts due to fulfilling the
565 functional unit over time (Curran et al., 2005). In the CE context, CLCA may be essential to give
566 a complete perspective on economy-level transitions or innovative services designed to disrupt
567 and rearrange existing supply chain networks (Haupt and Zschokke, 2017). On the other hand,
568 ALCA may be better for describing environmental tradeoffs of a specific product or design
569 alternative or to provide straightforward information to decision makers and aid in ecolabeling to
570 promote CE adoption in the market. Considering the broader literature, some studies bridge the
571 gap by carrying both an ALCA and CLCA (Jones et al., 2017; Venkatachalam et al., 2018; Yang,
572 2016; Zanten et al., 2018), but this approach would magnify existing data challenges. To our
573 knowledge, no literature has yet demonstrated the application of CLCA for modeling or decision
574 making on CE implementation.

575 **4.2.2 Material Flow Analysis and Dynamics**

576 MFA is “the systematic assessment of the flow and stock of materials within a system defined in
577 space and time; it connects the sources, the pathways, and the intermediate and final sinks of a
578 material” (Wen and Li, 2010). As early as 1999, MFA was being used to describe and analyze
579 sustainable development challenges, and by extension promoting CE (Ii et al., 1999). MFA can
580 facilitate CE strategies by describing the location and composition of waste streams in the
581 economy (Kuczenski and Geyer, 2010), virgin resources yet to be extracted (Kesler et al., 2012),
582 the accumulation of “urban mining” stocks (Eygen et al., 2016), the routes of resource loss
583 (NRDC, 2012), sites of high consumption (UNEP International Resource Panel) and the
584 secondary resources not suitable for reuse because of their compositional quality or in-use
585 dissipation (Ciacci et al., 2015). More recently, MFA has found extensive application in
586 analyzing waste minimization and material flows in the context of recycling (Haupt et al., 2016)
587 (Pivnenko et al., 2016). MFA has been applied to evaluate CE strategies for many of the sectors
588 described in earlier sections, including biomass systems (Marques et al., 2020) e-waste
589 (Cordova-Pizarro et al., 2019) (De Meester et al., 2019) metals such as copper (Gorman and
590 Dzombak, 2020) and rare earth elements (REE) (Guyonnet et al., 2015), and highway
591 infrastructure (Z. Wen and Li, 2010). Recent literature has also connected MFA to business
592 and innovation studies, for example, examining plastic flows as a precursor to CE innovation in a
593 small island developing state (Millette et al., 2019).

594 Despite methodological advances, the data-intensive nature of MFA is a major barrier to more
595 widespread application, as data quality and availability remain a challenge (Laner et al., 2015)
596 (Wang and Ma, 2018). For example, CE implementation requires data that are highly resolved at
597 the regional or material level (Virtanen, 2019), but insufficient information about specific
598 materials or processes makes it difficult to generate regional MFAs (Haas et al., 2015) (Haas et
599 al, 2016) to aid project development. In broader applications, MFA has been integrated with
600 other tools; for instance, combining MFA and thermodynamic analysis to determine benefits of
601 industrial symbiosis and thereby provide evidence to stakeholders on the value of CE (Sun et al.,
602 2017). MFA in combination with LCA may be useful to analyze both economic and
603 environmental factors of a CE pathway (F. Pomponi and Moncaster, 2017). Modeling the
604 transition towards CE also calls for methods that account for change over time, such as MFA
605 combined with system dynamics (Gao et al., 2020) or models that reflect changing socio-
606 economic metabolism (Paulik and Hertwich, 2016). Recent work proposed economy-wide

607 material flow accounting (ew-MFA) to estimate the generation of in-use stocks and waste
608 generation over multiple years (Wiedenhofer et al., 2019) and ew-MFA has been integrated with
609 global dynamic models to simulate circular economy scenarios at the global level (Hanumante et
610 al., 2019). Data gaps can also be bridged using technology forecasting methods to enable
611 scenario analysis (Althaf et al., 2019) or uncertainty analysis when detailed material composition
612 data are not available (Arowosola and Gaustad, 2019). Key opportunities for future research
613 include developing and validating MFA models for data-scarce scenarios and coupling MFA
614 with systems-level environmental or economic tools, as is discussed in the following section.

615 **4.2.3 Input-Output Based Models**

616 The macroeconomic framework of input-output (IO) models provides a robust methodology for
617 understanding complex interactions and structural interdependence between sectors of an
618 economic system (Leontief, 1991) and between these sectors and the environment (Leontief,
619 1970). Since redesigning physical systems towards CE will require systems transformations, IO
620 models provide a suitable theoretical framework, despite their relatively low use in CE studies to
621 date. Of particular promise are modifications such as environmentally extended input-output
622 (EEIO) (Leontief, 1970; (Matthews and Small, 2001) and integration with MFA (Nakamura et
623 al., 2007) (Pfaff et al., 2018) (Duchin and Levine, 2019). For example, EEIO-based studies have
624 assessed economic and environmental impacts CE strategies like waste reuse, product lifetime
625 extension, closing material loops, and improving resource efficiency (Aguilar-Hernandez, 2018)
626 (Donati et al., 2020) . Methodologically, using EEIO methods to evaluate CE strategies will also
627 require more data that capture structural changes due to increasing recycled materials markets or
628 marginally reducing demand due to product life cycle extension.

629 Various approaches have been taken to use IO analysis in conjunction with MFA for evaluating
630 CE scenarios (Surahman et al., 2017) (Schiller et al., 2017), with the waste input-output MFA
631 model (WIO-MFA) being one of the most established and widely used frameworks for IO-based
632 CE studies (Towa et al., 2020). The model converts a monetary IO table into a physical input-
633 output table (PIOT), enabling analysis of product composition and material intensity (Nakamura
634 et al., 2007; Lenzen and Reynolds, 2014). Through its dynamic-MFA extension (Nakamura and
635 Kondo, 2018) , based on the MFA model MaTrace (Nakamura et al., 2014) (Nakamura et al.,
636 2017), WIO-MFA also enables consideration of changes in secondary material composition over

637 time due to reuse and maintains supply-demand balance for the material under investigation. In
638 addition, the utility of EEIO and integrated IO-MFA for CE analysis may be further
639 supplemented by integrating location-specific conditions through multiregional input-output
640 (MRIO) models (Tisserant et al., 2017) (Stadler et al., 2018) and open source tools (Donati et al.,
641 2020).

642 However, one major limitation of applying EEIO approaches to CE is that while these models are
643 clearly able to simulate the impacts of all the strategies to achieve CE, their monetary-based
644 analyses do not fully represent actual physical transitions in the economy (Hubacek and Giljum,
645 2003) (Weisz and Duchin, 2006). One way to improve CE insights gained from EEIO models is
646 creation of hybrid and physical input-output table (PIOT) models (Hawkins et al., 2007)
647 (Hoekstra, 2010) (Kovanda, 2018). Recent work focuses on hybrid Supply-Use Tables (HSUTs),
648 which can form a precursor for IO tables (Merciai and Schmidt, 2018), although implementation
649 to make such tables available to the research community is still required. PIOTs will be
650 particularly valuable for optimizing resource flows in the economy, given their ability to track a
651 specific material flow through the whole system. In this sense, PIOTs share similarity with
652 MFAs, but can connect underlying mass flows to economic production, leading to calculation of
653 material intensity per unit of production from any sector (Singh et al., 2017). While this method
654 can model structural changes as a result of transition to CE, PIOTs are data intensive and not yet
655 widely used to inform strategic decisions (Hoekstra, 2010). One solution to this issue may be in
656 the combination of process engineering models with the IO framework (Wachs and Singh, 2018).
657 In this approach, process models of production provide physical data to build PIOTs using a
658 bottom up approach which could then be extended to develop a computational algorithm for
659 standardizing the “Process to PIOT” approach (Vunnava and Singh, 2019). The strengths of this
660 bottom up approach are modularity, reproducibility, and potential for automation (Vunnava et al.,
661 2020) (Singh, et al., 2017). Developing these PIOTs may also benefit CE studies by providing
662 regional data needed to implement MFA and contributing to WIO methods (Lenzen and
663 Reynolds, 2014) that evaluate the impact of waste recycling.

664

665

666 **4.3 Stakeholder Engagement**

667 Advances in data and modeling cannot be viewed as an end goal, even if that is where much of
668 the literature stops in CE case studies, but rather as a conduit to providing actionable information
669 to stakeholders. While stakeholders are an explicit consideration in literature focused on circular
670 business models, they are typically treated implicitly in sectoral studies (Rothenberg et al 2020)
671 (Halloran et al., 2014)(Hagelüken et al., 2016) (Zhang et al., 2015). However, industry,
672 academic, governance, consumers, and supply chain stakeholders, among others, will all play a
673 key role in generating data, recognizing the value proposition of CE strategies, and ultimately
674 changing business and innovation practices across the value chain (Moreno, et al., 2016)
675 (Vanegas et al., 2018) (Perey et al., 2018) (Sun et al., 2017) (Lenzen and Reynolds, 2014)
676 (Ehrlichman et al., 2018). Literature points to a wide array of technical barriers facing
677 stakeholders, including challenges identifying functional substitutes for high-impact resources,
678 creating low-cost cleaner production systems, implementing technical solutions for product
679 lifespan extension, and deploying more efficient, scalable remanufacturing, recycling, and
680 material recovery systems (Mantalovas and Di Mino, 2019) (Mantalovas et al., 2020) (Calabi-
681 Floody et al., 2020) (Kumar et al., 2017; (Geisendorf and Pietrulla, 2018) (Bocken et al., 2014)
682 (Wever, 2012). In parallel, market barriers also hinder stakeholder action on CE that is outside a
683 primary business function or revenue stream (Nghiem et al., 2017); (De Clercq et al., 2016).
684 Parallel research and innovation in Internet of Things, blockchain solutions, and data-driven
685 analyses [along with data-driven manufacturing](#) can enhance models that convey the ‘business
686 case’ for CE strategies (Nobre and Tavares, 2017) (Carra and Magdani, 2017a) (Ellen Macarthur
687 Foundation, 2016) (Kovacova et al, 2020). Further, research into education, engagement, and
688 incentives will play a key role in understanding how consumers can become part of CE solutions
689 (Wieser, 2016) ((Midgley and Lindhult, 2017).

690

691 **4.4 Business and Innovation**

692 Literature on CE implementation clearly revolves around issues surrounding current business
693 models and opportunities for innovation (Rothenberg et al 2020); (Fig. 1). Current material use
694 patterns in economic sectors described in Section 3 are predicated on ideas developed during for
695 the Industrial Revolution that exploited specialization of labor and economies of scale to increase
696 efficiency (Hounshell, 1985) . As increased efficiencies allowed for lower prices, unit sales
697 increased, thereby enabling even greater economies of scale and specialization of labor

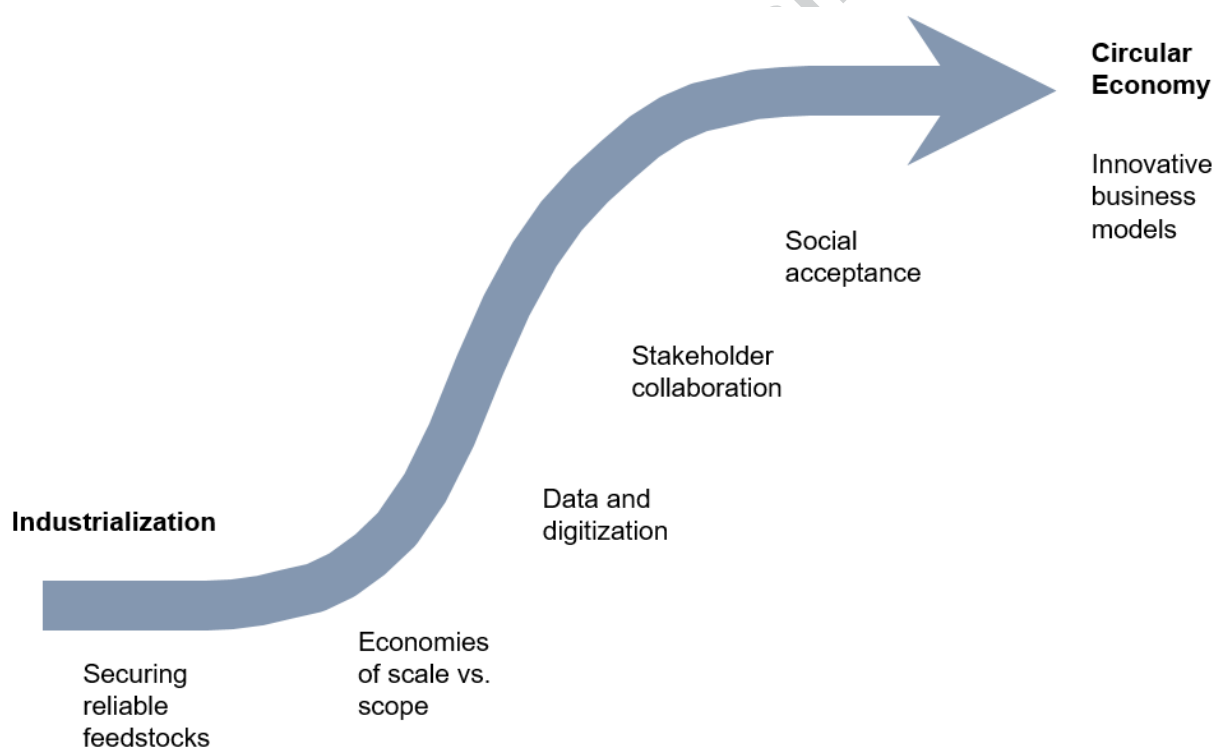
698 (Taylor, 1911). For decades, the positive feedback loop of industrialization drove pseudo-
699 exponential growth in material demands (Berkhout and Hertin, 2004). However, in the late
700 1960s, the economy began to press against the biophysical limits of technologies for primary
701 materials extraction, and planetary support systems for waste disposal (Ayres, 2006) . This
702 trend was anticipated by a now-famous article that contrasted the “cowboy” economy predicated
703 on ever-expanding domestication of an open frontier, and a “spaceship” economy predicated on
704 reuse and recycling of material streams within “a closed sphere of human activity” (Boulding,
705 1966) .

706 The transition to a circular economy is an extension of the spaceship metaphor, in which returns
707 will not accrue to scale, but from an increased capacity to utilize materials that were previously
708 discarded (Ellen Macarthur Foundation, 2019). More recently, the exploitation of new
709 information-communication technologies (ICT) in old industries such as hotel, taxi, and
710 manufacturing may be a new avenue for wringing efficiencies from the economy (Denning,
711 2014) (Cusumano, 2015) (Denning, 2014; Cusumano, 2015; Posen, 2015). In a technologically
712 optimistic version of the transition to CE, adding information technologies (e.g., waste sorting),
713 allows improvements in quality of life without pressing against thermodynamic limits that
714 presage biophysical collapse. Where ICT can substitute for material redundancies and reduce
715 waste, knowledge becomes the “ultimate resource,” and could hypothetically be unlimited
716 (Simon, 1981).

717 In the old model of industrialization, innovation could occur at a single point in the supply chain,
718 without necessitating management of feedback loops in material flows that increase complexity
719 and scarcity. Further, standardization ensured both economies of scale and substitutability of
720 parts (and labor), allowing innovators to plug into existing production systems provided they met
721 expectations of compatibility with existing standards. Whereas, a post-industrial model of
722 innovation for a circular economy must operate at the larger scale of the entire system (Midgley
723 and Lindhult, 2017) , because recovery of post-consumer goods for reuse, remanufacturing, or
724 recycling creates feedback loops that present complicated materials management issues,
725 including collection, sorting, treatment, and reintegration into the economy.

726 Complex challenges, such as circular economy, require a shift in the paradigm of innovation as
727 described by the early works of (Kuhn, 1996). Transitions to CE will require overcoming

728 barriers to innovation that would be insurmountable without system-wide innovation as shown in
 729 Figure . Despite massive generation of waste materials in American urban centers, the problem
 730 of *securing a reliable source of post-consumer feedstock* presents extraordinary risks to circular
 731 economy entrepreneurs (OECD, 2019). Without consistent sources of “waste” material,
 732 technology and business models must be designed for flexibility, adaptability, and agility, at the
 733 expense of efficiency. These demands drive-up short-term costs and business risks. The
 734 *economies of scale* typical of centralized production systems have to be replaced by *economies of*
 735 *scope*, in which the cost of any item becomes cheaper *not* as the scale of the market for identical
 736 items expands, but as the *diversity* of the market of *differentiated items* increases (Geisendorf
 737 and Pietrulla, 2018) . To achieve this economy, advances in technologies for the beneficial reuse
 738 of waste- and by-products must continue to become more sophisticated.



739

740 Figure 5. Overcoming barriers to enable a paradigmatic shift to a circular economy.

741 Products derived from waste or used materials still suffer from a stigma that makes customers
 742 reluctant to become early adopters (Wieser, 2016). The transition to a circular economy based on
 743 economies of scope will require thousands, if not millions, of customers willing to become early
 744 adopters . Innovative business models will take time to become adopted among consumers and

745 organizations (Rogers, 2010) and will require changing how we view who participates in
746 innovation, what the process of innovation looks like, and what the outcomes of innovation are
747 (Midgley and Lindhult, 2017) .

748 The logistics of material flows, and consumption or use patterns for products and services
749 currently neglect the “true” holistic value of discarded materials versus virgin materials (Hedberg
750 et al., 2019) . To resolve these issues, seamless collection, sharing, and *integration of data* across
751 value chains is necessary to drive data-informed decisions. Addressing systemic problems
752 requires coordinated system-wide solutions, and this necessitates a concerted effort from a broad
753 range of *stakeholders* that work to create enabling conditions for effective collaborations
754 (Ehrlichman et al., 2018) among institutions, industries, and regions. For centuries, the feudal
755 model of the *master architect* has dominated our concept of how innovation takes place.
756 Although it has long been acknowledged that collaboration and knowledge sharing are essential
757 to creativity and innovation (e.g., Johnson, 2010), the myth of the lone genius has nevertheless
758 persisted in the public imagination (e.g., Ashton 2015).

759 An intention-based approach to innovation may be curated, structured, and conform to standards,
760 even while allowing the result to emerge. Systemic innovation leverages open source
761 experiments and porous organizational boundaries (Mazzucato, 2018) . In systemic innovation,
762 contributions may not be attributable to any single innovator or inventor, given that at the scale
763 of the whole system, individual contributions sometimes cannot be disaggregated from the
764 whole. Paradigm shifts such as these have the ability to drive radical innovation, which could
765 result in unpredictable and disruptive changes to the industrial paradigm of centralized and
766 hierarchical control (Kuhn, 1962). From this, new systems could be developed by changing
767 stakeholder’s thinking, relationships, interactions and actions.

768 The concept of a circular economy is a fundamental departure from modern economic theory,
769 but much of the literature is focused on incremental, rather than radical, innovation. In many of
770 the sectors reviewed, continued progress along the current trajectory will lead to significant
771 gains. Several examples are shown in Figure 2 and Figure 4 of innovative opportunities with
772 significant potential for future research, such as complete depolymerization to recover valuable
773 raw materials and manage the growing plastic waste challenge or the use of electronics to
774 fundamentally shift consumers’ daily behaviors towards sustainable choices. Among enablers

775 creating automated cloud-based platform that enables stakeholder engagement with insights from
776 theoretical model will provide significant advancement in implementation strategies. A review of
777 CE business models also points to critical opportunities and barriers to radical innovation and the
778 attendant paradigm shift required for this transition. Two such priorities for future CE innovation
779 research are the ability to achieve economies of scope, rather than economies of scale, and the
780 potential for ICT and digitization to replace resource-intensive products and services. Access to
781 data, stakeholder collaboration and communication, and clear methodologies to measure
782 outcomes are also critical elements that enable each industrial sector to address circular economy
783 challenges and force a shift in the creation and adoption of innovative business models.

784 **5 Conclusion**

785 A wide body of research exists on CE implementation and this breadth points to clear progress at
786 a theoretical level to both create innovative solutions and develop methods needed to assess the
787 outcomes of their application. Existing CE reviews focus on definitions of CE, regional
788 developments or focusing on opportunities in few single sectors. However, evidence of real
789 implementation in sectors is less prevalent, and the literature remains relatively fragmented,
790 where lessons learned from one sector are not necessarily conveyed to others and new business
791 models are not fully validated in realistic case studies. Further methodologies are not consistently
792 applied or there is a lack of standardization in use of modeling techniques to inform transition to
793 CE. The findings from this literature review have implications on both fundamental research and
794 investments in scale-up of clean technologies that can facilitate the transition to CE. The
795 complex challenges and structure of the CE transition magnify the cross-cutting challenges in
796 collecting data and implementing methods that have been largely adopted from the industrial
797 ecology field. However, the diverse nature of CE stakeholders also offers promises for solutions
798 to these challenges, through new approaches to coordination, data sharing, and estimating the
799 value proposition of CE solutions. Further, CE pathways provide a novel testing ground to
800 understand social adaptation for recycling, radical innovation towards economies of scope, and
801 technical advances that will transform material management and recovery loops.

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