

Social Persuasion in Online and Physical Networks

Vivek Singh*, Ankur Mani*, and Alex (Sandy) Pentland

Abstract—Social Persuasion to influence the actions, beliefs and behaviors of individuals, embedded in a social network, has been widely studied. It has been applied to marketing, healthcare, sustainability, political campaigns and public policy. Traditionally, there has been a separation between physical(offline) and cyber(online) worlds. While persuasion methods in the physical world focused on strong interpersonal trust and design principles, persuasion methods in the online world were rich on data-driven analysis and algorithms. Recent trends including internet of things, ‘Big data’, and smart phone adoption point to the blurring divide between the cyber and the physical worlds in the following ways. Fine grained data about each individual’s location, situation, social ties, and actions are collected and merged from different sources. The messages for persuasion can be transmitted through both worlds at suitable times and places. The impact of persuasion on each individual is measurable. Hence, we posit that the social persuasion will soon be able to span seamlessly across these worlds and will be able to employ computationally and empirically rigorous methods to understand and intervene in both cyber and physical worlds. Several early examples indicate that this will impact the fundamental facets of persuasion including who, how, where and when, and pave way for multiple opportunities as well as research challenges.

I. INTRODUCTION

IMAGINE Alice, a 20 year old senior in college, trying to quit smoking. She has not smoked in a month. On a Saturday afternoon, she goes alone to the terrace of her dorm with a cigarette and a lighter. Just as she is about to light her cigarette, her friend, Jane, from the adjacent room comes and says, ‘Stop! I will come with you to watch The Hobbit if you do not light that cigarette’. Alice, does not light the cigarette and the two friends enjoy a wonderful movie together.

This was *not* a coincidence. Multiple events took place in the background that allowed Jane to persuade Alice to stop smoking. Alice had signed up for a program to quit smoking. The program collects information about Alice and her friends. Several pieces of information such as location, intent, friendship patterns, recent actions were monitored. The program recognized that Alice was lonely, because her boyfriend was out of town, and she could not find someone to go watch ‘The Hobbit’ with her. She had reported on her online social network that she is looking for company to go watch the movie. Alice did not get along with her roommate, so when her roommate came to the room, she found an excuse to go to the terrace and smoke. The risk for Alice slipping was very high, so the program recognized that it was the right moment to persuade her to not smoke. Given Alice’s

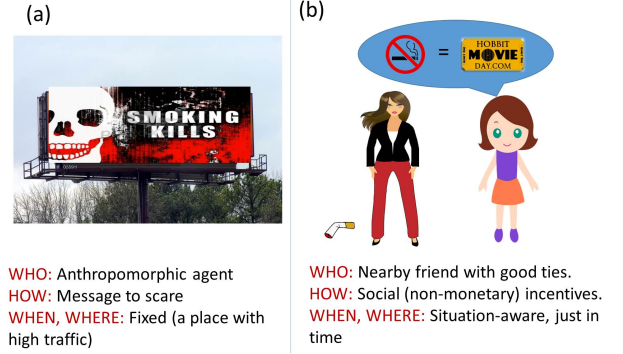


Fig. 1: Comparison between (a) traditional, and (b) emerging persuasion strategies. Emerging strategies will frequently leverage a user’s social ties, positive non-monetary incentives and be situation-aware.

location and the availability of her friend, Jane, next door, Jane was the perfect candidate to persuade her. Alice’s risk of smoking at the terrace and her intent to watch the movie was communicated to Jane by a mobile app message and that suggested Jane the ideal way to persuade Alice.

Stories of social persuasion like this are going to be very common in future. The persuasion here was optimized for the aspects of *who*, *how*, *when*, and *where*. With the emergence of fine-grained data about users and their social context in the physical (offline) and the cyber (online) worlds, *always-on* sensing, and widespread accessibility of enabling technologies we are stepping into an era of *ex-post* optimization of social persuasion. As shown in Figure 1, not too long ago, the mechanisms of persuasion for quitting smoking involved banners on highway that said, ‘Smoking Kills’. The message and the location were *ex-ante* optimized to persuade the largest population of smokers to not smoke. Today, due to the availability of rich personal, social, and contextual data, similar persuasion attempts can leverage social ties, employ non-monetary incentives and be responsive to user situations.

This is possible in large part due to the technological trends including the internet-of-things, mobile phone usage, and mediated-human-interaction. These trends are paving way for an era where computational systems will break the conventional silos of the physical and the cyber web. People’s real world movements, habits, and social connections will be accessible via the ubiquitous web, and multiple layers of ‘cyber’ data including information hidden in webpages, databases, and online social networks will be available to *apps* running on each user’s mobile phone. Such apps will be able to integrate heterogeneous data to understand both the spatio-temporal and the social contexts, and be able to respond to human needs at the right time, right place, and in the right

V. Singh is with the School of Communication and Information, Rutgers University, New Brunswick, NJ 08904 USA. e-mail: v.singh@rutgers.edu

A. Mani is with the Stern School of Business, New York University, New York, NY 10012 USA. e-mail: amani@mit.edu

A. Pentland is with the Media Lab, Massachusetts Institute of Technology, Cambridge, MA, 02139 USA. e-mail: pentland@mit.edu

* V. Singh and A. Mani contributed equally to this work.

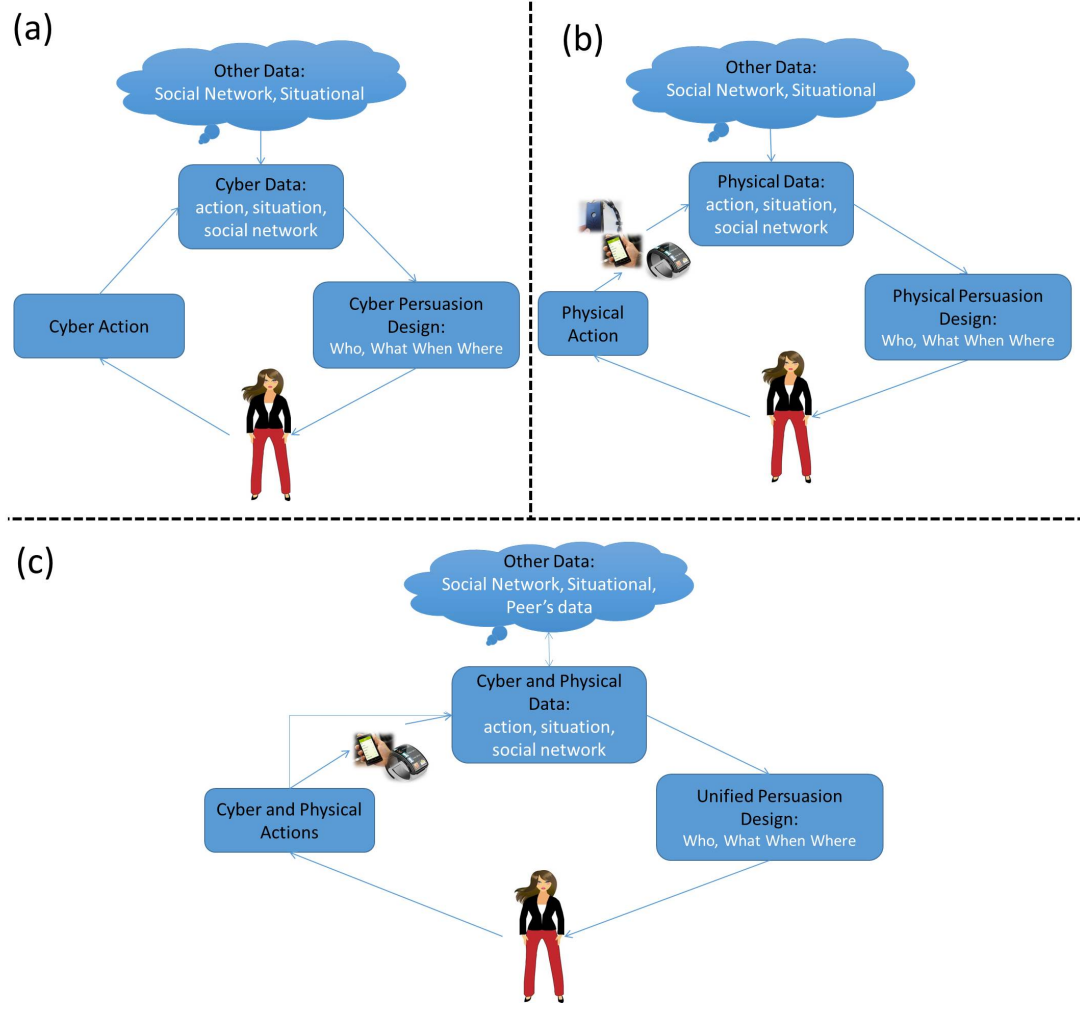


Fig. 2: Conventionally the persuasion scenarios involving user actions, generated data, and persuasion design have focused only one realm (a)cyber, or the (b)physical. Emerging persuasion scenarios(c) will be able to combine and move seamlessly across the cyber and the physical worlds for understanding the actions, capturing the data, and intervening.

social context.

These trends will impact the persuasion frameworks being employed. Traditionally, the persuasion framework involving user actions, generated data, and interventions (see Figure 2) have been siloed i.e. focused within one realm. For example, in the cyber realm, a user's online search history was used to recommend products and the click-through (if undertaken) was tracked. Soon, the computational mechanisms will be able to select the right approach for persuasion which could also be based on combination of the cyber and the physical webs. For example, a user's online patterns indicating emotional needs could be intervened by real-world actions by friends and family. Taken together these methods will allow humans to persuade each other and impact multiple facets of human lives including health, traffic, water, disaster mitigation, epidemic control, financial mechanisms, security, and politics.

In this position paper, we illustrate the emerging technological changes and discuss how they will impact social persuasion in the emerging cyber-physical social networks. We expect the technology to impact the persuasion landscape in multiple important ways: a) merging of the silos of data, b)

persuasion mechanisms that work in an always-on and just-in-time manner, c) scale and resolution of the data available to persuasion systems, and d) the emergence of closed-loop persuasion systems. While such technologies and corresponding methods will impact societies in multiple ways, we scope the discussion here on persuading users *individually* (rather than en-mass) via intervention mechanisms that optimize for the essential aspects of who (social), when, where (situational), and how (channel).

The focus of this paper is different from automated intervention mechanisms (alerts, automated reminders) that do not have any other human in the loop. This is because, firstly human actors are known to be much more persuasive than anthropomorphized agents. Even more importantly, humans can act as a 'sounding board' for the advice generated by automated means. Multiple aspects of intervention (ethical, social and also *verificational*) are best judged by a fellow human than an entirely automated process. For example, in the smoking scenario Jane could act as a social filter who could first do a 'sanity check' to ensure that Alice might indeed be at

risk, and secondly consider that watching a movie together is an appropriate and ethically sound method for intervention. Hence, while automated systems will increasingly provide better recommendations, a human in the loop would still be crucial to their impact in real world social settings. Similarly, a human in the loop intervention is different from changes made by system designers, who are aware of the global network structure, and can manipulate the network structure or the information content without the users realizing it. Such scenarios raise ethical questions as was seen in the recent response to [18]. This paper instead focuses on scenarios in which there is an explicit action by a human in the loop to persuade his or her peers.

II. CURRENT APPROACHES

There are multiple tools and approaches that are already being applied at large-scales in both cyber and physical social networks.

In physical social networks, the importance of social proof and trust have been well-documented. For example, Golembiewski et al. [12] have argued the case for the importance of trust in mediating social processes. Similarly, Brown et al. have reported quantitative results highlighting the value of word of mouth for marketing campaigns [5]. In the last decade multiple government and non-government agencies have been providing comparison metrics to other users to convince users to regulate their consumption of electricity, water, food, and other sustainability driven choices. For example, in a study involving more than 80,000 households Alcott et al. found that social comparison was an effective method for reducing the energy consumption of households [3].

In cyber social networks (e.g. Twitter, Facebook) users' comments and views on products, brands, and issues are already being viewed as electronic words of mouth [15]. These word of mouth impressions can persuade others to adopt or reject certain products or services [13]. Multiple advertising campaigns highlight the users in one's online social network (e.g. Facebook, Google+) who have also bought the same product, consumed the same media content, or taken similar ideological positions. Taken, together the data relating to every 'Like', 'poke', tweets, search history, articles read, media consumed, and messages shared are being analyzed by online firms using data-driven techniques (network analysis, user profiling, influence analysis, contagion and homophily effects, associative rule mining) to recommend products and services to users based on the behavior of other users. For example, the collaborative filtering [21] approach, which recommends products to users based on the ratings provided by 'similar' users has been widely adopted by online firms to recommend products and services to users.

Traditionally, while the offline networks have involved a much stronger sense of trust, human intelligence, and real-world context, the online settings have had a richer access to data, algorithms, and analytics. The emergence of Big data, Internet of things and similar advancements are changing this scenario. Computing technologies are now able to understand detailed human behavior in physical world settings. With the

right permissions, it is now possible to capture every gaze, interest and heartbeat of any given user. With mobile phones becoming the key enablers, it is possible to use computational mechanisms and data-driven approaches originally defined for 'cyber' networks to now work with physical behavioral data.

III. TECHNOLOGY CHANGES

The internet-of-things has been a huge driver for the merging of the cyber and physical webs. According to Acatec, the German Academy of Technical Sciences, over 98 percent of microprocessors today are embedded in everyday objects and devices [1]. Similarly, it is estimated that today there are more than 12 billion internet-enabled devices [8], and more active phone connections than the population of the world. According to Walker Sands, over 28% of the Internet traffic requests come from mobile devices [26]. A unique property of these mobile phones is that any data coming from them is inherently spatio-temporal (exact GPS or coarse cell tower and timestamps). All of these are part of a growing trend. The International Data Corporation (IDC) reported that the number of smartphones sold was already more than the number of 'non-smart' phones in the year 2013 [14]. This means that devices, which can capture human movements (GPS), face-to-face interactions (via Bluetooth, Infra-Red, GPS), and call/SMS social networks as they occur in the physical world are soon going to be ubiquitous.

These trends are impacting the technology in multiple important ways:

- 1) **Merging silos of data:** While the traditional methods for data-driven persuasion focused on only one type of data, (either cyber or physical) in a single format, multiple emerging technologies are enabling combination of these data for a more holistic understanding of the user situation. These technologies include the Semantic Web, Information Fusion, Federated Databases, and Mashups, and are being applied for applications ranging from healthcare, to travel, and politics. For example [25] describes a method for integration of user's personal context with distributed spatio-temporal data to create the right interventions for allergy patients.
- 2) **Always on, Just-in-time:** While traditional persuasion strategies were employed in limited spatial and temporal bounds, today's computational systems are always on. Apps running on the mobile phone are with the person 24/7, wherever she goes. This allows the intervention mechanisms to respond *just-in-time* to undertake preventive measures and allow for ex-post optimized persuasion.
- 3) **Scale and Resolution:** The emerging trends on 'Big Data' imply that computational systems have access to information at scales and resolution levels that were never captured before. For example, today every gaze, glance, heartbeat, emotion, movement, financial activity and social activity of a person can be digitally captured and shared with the community *if* the person chooses so. This implies that systems can be personalized in ways not possible before. Similarly, satellite imagery, internet-of-things based devices, sensor networks, and projects

like the Planetary Pulse are channeling data coming from more parts of planet earth in more detail than ever before to users and their mobile applications. This in effect allows user applications to have access to the pulse of the planet and the actions of the society [11] while taking every action.

- 4) **Closed-loop systems:** Siloed persuasion strategies were often open-loop. For example, it was very hard for online smoking cessation campaigns to follow through and observe the physical actions of the users. Even within the physical realm it was impractical for persuaders (e.g. smoking awareness volunteers) to observe the actions of their subjects. The newer technologies are allowing for the impact of persuasion strategies to be observed in a closed loop. Over time these systems will identify which strategies work best in different scenarios.

These technology changes are also allowing scientists to study social persuasion at newer scales and granularity, and cause in-situ interventions by combining multiple layers of data. Multiple early initiatives have already started building tools, algorithms, and techniques that employ smart-devices to understand and influence cyber-physical social networks.

For example, the ‘Friends and Family’ study conducted at the MIT Media Lab, studied a community of 100+ users living in a residential dorm for a period of over a year [2]. They obtained face-to-face interaction data, Facebook interaction data, as well as self-reported social ties via surveys. In multiple studies they have shown how face-to-face and other types of networks can be combined to predict flu spread, spending patterns, mobile app adoption, and to encourage users to undertake certain actions like jogging [2] [22] [28]. A related effort is combining layers of data ranging from twitter streams and air quality levels to personal GPS coordinates and accelerometer readings to cause just in-time interventions [25].

Similar effort is being conducted by University of Trento under the umbrella of ‘Mobile Territorial Lab’ where multiple studies are being conducted to understand user behavior in ‘work’ as well as ‘personal’ social environments. For example, the ‘SocioMetric Badges’ study analyzed social interaction data for six weeks in a research institution monitoring the interaction activity of 53 people [20]. The generated corpus allows researchers and practitioners with a digital trace data of people’s physical as well as online (email) social interaction behavior. With supporting information about participants individual characteristics (e.g., personality traits), and the interaction context (e.g., participants’ current situation), this study is being expanded on to a broader program where a community of 100+ users is being studied in terms of their spending habits and affect levels.

The Copenhagen Networks Study at the Technological University of Denmark [30] has been using smartphones and the associated sensors (GPS, wi-fi access points, calls) as well as Facebook messages to understand a community of freshmen at the university. The NetSense project at University of NotreDame is also analyzing the social interaction patterns in a community of 200 freshmen as measured through text, voice call, email, Facebook posts and the proximity between the devices. Such initiatives point to a growing interest in

studying physical social networks at scale: 100+ users and multiple months, and complement it with online networks and contextual data. The ‘Phone lab’ initiative (<http://www.phone-lab.org/>) at SUNY Buffalo is providing a public Android testbed designed to simplify large-scale social experiments that can be undertaken via smartphones. Initiative like these may soon make experimentation and analyses in physical social networks accessible to a much larger pool of researchers and practitioners.

IV. IMPACT ON PERSUASION

These technology changes are blurring the boundaries between online and offline (or cyber and physical) social networks. We expect many of the computationally rigorous methods that were originally designed for the cyber data to evolve to consider the rich contextual data provided by the physical sensors. Specifically looking back at the four key aspects identified in section 1, we expect the systems to be able to understand the who, how, when, and where aspects in much greater detail than possible before.

A. Who

Multiple studies have suggested that identifying the right node for conveying a message is extremely important for successful persuasion [6], [32]. People respond to persuasion by close friends and family as opposed to strangers, and persuasion by people with authority [6], [24]. Our earlier work has also shown that close friends could be very persuasive [2], [22]. Segmentation based approaches are used to spread messages to a group of similar people, for example those who share a common passion for rock music or certain sports, or political ideologies. Induction tries to activate newer connections between users where certain thought leaders, celebrities, or early adopters, are encouraged to communicate the message and persuade people. This effect is seen also in social media, celebrities are often paid to tweet about products and multiple firms try to make their campaigns go ‘viral’. Lastly, alteration of networks to change the underlying interconnections is an emerging but extremely powerful mechanism for behavior change. For example, Aharony et al. [2] experimented with a social mechanism, described in Mani et al. [23], where the peers of the target users were rewarded rather than the target users themselves. This strategy was found to be more effective at persuading users to exercise than the traditional approach of paying the users themselves. Our previous work has also shown that emerging technologies (smartphones with physical proximity sensors) and computational approaches can also be used to automatically recognize close and trusted ties. In fact, these trusted ties were found to be even more effective at causing behavior change than the close ties [27].

Peer influence for persuasion is more pronounced for products and services with network externalities like phone communication plans and adoption of online social networks such as Facebook. However, the earlier choice of choosing peers and celebrities was ex-ante optimized for an assumed distribution about the population without detailed information about peer relationships and individual likings for celebrities.

We have also presented the theoretical underpinnings of this phenomena. Our results on the joint model of externalities and peer pressure show that even after considering the (positive and negative) changes in the relationship between the two agents in a persuasion scenario, using right peers to persuade can help control global externalities much more efficiently than direct persuasion through subsidies [23]. For example, in the described smoking scenario, there is a cost associated with Jane's persuasion, and it may impact the relationship between the two both positively or negatively. Our model in [23] indicates that using right peers to persuade is more efficient than direct persuasion through subsidies.

Going forward the systems with an ability to merge data across silos at high scale and resolution in real time will be able to identify the right person to initiate the intervention. Further the information about these interventions and the success/failure of them in terms of actual user actions could be tracked to refine the social ties as well as strategy scores. Over time these may allow systems to adapt and also point out relevant trends on the success and failure of various persuasion strategies.

B. How

An important change that technology brings is that there is increased and accurate information about intent and preferences of the individuals needed to be persuaded. In the example, Alice was actually lonely and was going to smoke. The standard pricing mechanisms that would pay Alice a little money to not smoke would not have had a big impact. However, a company to watch her favorite movie was a big incentive for her worth lot more than a little amount of money. Persuasion theories have utilized several ways to persuade such as *using force, appealing to reason, appealing to emotion, coercion and deception* [6]. The use of force is considered the failure of persuasion [33]. Public policies such as taxation and subsidies are often designed to appeal to reason, while advertising is often appealing to emotion, coercion and sometimes deception.

Our earlier work has argued a case for the leveraging the difference between 'incurred cost' and 'perceived value' especially in non-monetary transactions [29]. For example better game armor, 'mayor' status, and higher download bandwidth typically cost much lesser to the enabling platform than their perceived value by the user. Similarly, social incentives can be lot more effective than purely monetary incentives. In our previous work [23], we found that peer persuasion via payments to friends was 3.5 times more effective at causing behavior change than direct payment to users. In fact, we have also found that *passive* social persuasion can already be effective in multiple application settings. For example, previous study in the group on Meeting Mediator - a mobile system that detects social interactions and provides real-time feedback to enhance group collaboration and performance - showed that visualizing the social interaction pattern data in real-time on the mobile phone of each user could induce changes in group collaboration patterns [17]. In particular, the results shows greater productivity and trust within geographically separated

groups that are using the Meeting Mediator. A different study conducted by Balaam et al. [4] used a multi-user public display to enhance the interactional synchrony by visualizing subtle feedback about users' behavior. Their results suggest that social dynamics can be used by machines to support group behavior without requiring a direct and exclusive interaction with the users.

Since one technique often does not fit all people, the emerging trends of fine grained information about individual preferences can help not just identify the optimal method but also what will appeal to the individual the most and how to persuade can be ex-post optimized as well. The merging of online and offline worlds also creates possibilities to provide incentives to people in physical world for actions in online worlds. Often people are given discount coupons to restaurants for taking an online survey. Several such possibilities are being increasingly made possible by the virtual currencies such as bitcoin.

C. When and Where

An understanding of the user situation allows the system to intervene at the most opportune time and place. For example, the intervention by Jane in the example in section 1 at the 'right' time and place was critical to its success. The relationship between time and place gives a good estimate of point of action and persuasion is very effective at the point of taking action. The timing of the intervention has been identified to be a critical determinant of success in Fogg's behavioral persuasion model [9] and similar results have been reported in practical intervention studies in interpersonal settings [34]. The timing and location is an important aspect for the success of geo-fencing based approaches for marketing and advertisements. Users are more likely to be interested in discount coupons or physically be able to attend shows and concerts when they are in the vicinity to these establishments. Pushing upgrades, up-sells and checkout-counter purchases have been well documented in terms of their effect on purchase behavior. These approaches also connect very well with the 'bait-and-switch' or the 'commitment and consistency' principle proposed by Cialdini [6].

Some of our recent work has been focusing on providing users the right situational interventions just when and where they need them. For example [25] defines a generic approach for users to receive allergy/asthma related alerts just as the combination of their personal and spatio-temporal parameters matches certain criteria. The approach of intervening at the right time and place has also been adopted by multiple other efforts. For example, multiple studies have shown that the placement and display of water meters right when one is taking the shower can be lot more effective than post-effect awareness [16] [31].

The emerging always-on technologies that are able to cause the right 'situational intervention' at the right time will allow future systems to monitor and maybe even predict the right time to initiate an intervention. In fact, Google 'Now' is providing anticipatory methods to send alerts to users about things that maybe of interest to them in the near future. For

example, if a person has already booked and paid for a hunting trip, it will be difficult to convince her to not go for the trip as she is leaving her home. However, if the peer of a person was available to persuade the person (online or in person) at the time of purchase of the trip, then the persuasion will be more effective. The technological changes will also help identify such persuasion opportunities and make such persuasions possible.

V. RESEARCH OPPORTUNITIES

The intersection of the online and offline social networks creates multiple novel opportunities to devise tools, techniques, and algorithms that connect varied information and persuasion channels across these networks. While many of the existing research directions will need to be re-examined and refined to support for this intersection, certain newer challenges will become exceedingly relevant:

1) **Privacy and Ethics:** While privacy and ethics of persuasion were already important concerns in the online networks, the emergence of technology that captures rich personal behavioral (every heartbeat, gaze, interest, mobility pattern) and social interaction (face-to-face interaction, calls, sms, co-location) data and uses them for in-situ persuasion opens doors to a very different level of ethical and privacy concerns. While users are presumably able to adopt newer cyber identities; physical identities and health parameters once compromised can not be restored. Hence the recording and analysis of physical data at the same level of discourse as online data poses multiple privacy risks and hence research challenges. One possible approach to tackle this might lie in creating trusted ‘personal data stores’ [7] that allow for question and answer approaches that support such persuasion frameworks without giving away raw data to third parties. Further, a technological ability to persuade does not imply that persuasion should actually be carried out. For example, while many people might support sharing of such information for well accepted societal goals (e.g. to eradicate behavioral diseases like diabetes, or trigger early interventions to avoid traffic accidents), a much more nuanced discussion is required on the right policies for recommending newer products and commercial services. Clearly, newer research efforts are needed to define the right norms and policies that govern the use of persuasion in cyber-physical social settings. In fact, we anticipate that same kind of computational mechanisms that have been employed for better ‘product’ recommendations will be adapted to provide ‘privacy’ recommendations to a large number of users.

2) **Orchestration and trade-offs between cyber and physical persuasion:** So far the persuasion approaches have stayed within their respective realms (online or physical). Soon the merging of the realms will open up interesting trade-off and coordination challenges. For example, how many online signatures on an issue at Change.org are as effective as 10 people physically protesting about the same issue? Similarly, if both online and physical methods are

available for persuasion, which method should be used for which tasks? For example, certain sensitive or health related campaigns might work best in semi-anonymized settings while others will benefit from the trusted ties between users. Further if certain campaigns require a combination of online and physical intervention, what should be their count and order? While early studies like [10] have started exploring these issues, many more such efforts are needed.

3) **Living labs for social science:** The emergence of platforms for cyber-physical mining of social behavior and interventions opens the doors to an exciting opportunity to test, validate, and refine multiple social science theories. Multiple social science theories have been based on experiments conducted in limited laboratory settings and self-reported surveys. These approaches were costly, piece-meal, retrospective and often suffered from perception bias. Hence an ability to conduct longitudinal studies on social behavior as human beings live their *natural* lives is emerging as a vital tool for computational social scientists [19]. Further the opportunity to cause interventions and make changes in these longitudinal studies may allow social scientists to differentiate between correlations and causations and develop normative social science that can potentially improve the quality of human life.

REFERENCES

- [1] Acatech. *Cyber-Physical Systems: Driving Force for Innovations in Mobility, Health, Energy and Production*. Springer, 2012.
- [2] Nadav Aharon, Wei Pan, Cory Ip, Inas Khayal, and Alex Pentland. Social fmri: Investigating and shaping social mechanisms in the real world. *Pervasive and Mobile Computing*, 7(6):643–659, 2011.
- [3] Hunt Allcott. Social norms and energy conservation. *Journal of Public Economics*, 95(9):1082–1095, 2011.
- [4] Madeline Balaam, Geraldine Fitzpatrick, Judith Good, and Eric Harris. Enhancing interactional synchrony with an ambient display. In *CHI*, pages 867–876, 2011.
- [5] Jacqueline J Brown and Peter H Reingen. Social ties and word-of-mouth referral behavior. *Journal of Consumer research*, 1987.
- [6] Robert B. Cialdini. *Influence: The Psychology of Persuasion (Collins Business Essentials)*. Harper Paperbacks, revised edition, 2007.
- [7] Yves-Alexandre de Montjoye, Samuel S Wang, Alex Pentland, Dinh Tien Tuan Anh, Anwitaman Datta, et al. On the trusted use of large-scale personal data. *IEEE Data Eng. Bull.*, 35(4):5–8, 2012.
- [8] Dave Evans. The internet of things: How the next evolution of the internet is changing everything. *CISCO white paper*, 2011.
- [9] Brian J Fogg. Persuasive technology: using computers to change what we think and do. *Ubiquity*, 2002(December):5, 2002.
- [10] Georgetown University Center for Social Impact Communication and Waggener Edstrom Worldwide Report. Digital persuasion: How social media motivates action and drives support. <http://waggeneredstrom.com/what-we-do/social-innovation/report-digital-persuasion/>.
- [11] Fosca Giannotti, Dino Pedreschi, Alex Pentland, Paul Lukowicz, Donald Kossmann, James Crowley, and Dirk Helbing. A planetary nervous system for social mining and collective awareness. *The European Physical Journal Special Topics*, 214(1):49–75, 2012.
- [12] Robert T Golembiewski and Mark McConkie. The centrality of interpersonal trust in group processes. *Theories of group processes*, 131:185, 1975.
- [13] Thorsten Hennig-Thurau, Caroline Wiertz, and Fabian Feldhaus. Exploring the twitter effect: an investigation of the impact of microblogging word of mouth on consumers early adoption of new products. *Available at SSRN 2016548*, 2012.
- [14] International Data Corporation (IDC). Worldwide quarterly mobile phone tracker. http://www.idc.com/tracker/showproductinfo.jsp?prod_id=37, 2013.

- [15] Bernard J Jansen, Mimi Zhang, Kate Sobel, and Abdur Chowdury. Twitter power: Tweets as electronic word of mouth. *Journal of the American society for information science and technology*, 60(11):2169–2188, 2009.
- [16] Karin Kappel and Thomas Grechenig. Show-me: water consumption at a glance to promote water conservation in the shower. In *Proceedings of the 4th international conference on persuasive technology*, page 26. ACM, 2009.
- [17] Taemie Kim, Agnes Chang, Lindsey Holland, and Alex Pentland. Meeting mediator: enhancing group collaboration using sociometric feedback. In *CSCW*, pages 457–466, 2008.
- [18] Adam DI Kramer, Jamie E Guillory, and Jeffrey T Hancock. Experimental evidence of massive-scale emotional contagion through social networks. *Proceedings of the National Academy of Sciences*, page 201320040, 2014.
- [19] David Lazer, Alex Sandy Pentland, Lada Adamic, Sinan Aral, Albert Laszlo Barabasi, Devon Brewer, Nicholas Christakis, Noshir Contractor, James Fowler, Myron Gutmann, et al. Life in the network: the coming age of computational social science. *Science (New York, NY)*, 323(5915):721, 2009.
- [20] Bruno Lepri, Jacopo Staiano, Giulio Rigato, Kyriaki Kalimeri, Ailbhe Finnerty, Fabio Pianesi, Nicu Sebe, and Alex Pentland. The sociometric badges corpus: A multilevel behavioral dataset for social behavior in complex organizations. In *Privacy, Security, Risk and Trust (PASSAT), 2012 International Conference on and 2012 International Conference on Social Computing (SocialCom)*, pages 623–628. IEEE, 2012.
- [21] Greg Linden, Brent Smith, and Jeremy York. Amazon. com recommendations: Item-to-item collaborative filtering. *Internet Computing, IEEE*, 7(1):76–80, 2003.
- [22] Anmol Madan, Katayoun Farrahi, Daniel Gatica-Perez, and Alex Sandy Pentland. Pervasive sensing to model political opinions in face-to-face networks. In *Pervasive Computing*, pages 214–231. Springer, 2011.
- [23] Ankur Mani, Iyad Rahwan, and Alex Pentland. Inducing peer pressure to promote cooperation. *Scientific Reports*, 2013.
- [24] Stanley Milgram. Behavioral study of obedience. *The Journal of Abnormal and Social Psychology*, 67(4):371, 1963.
- [25] Siripen Pongpaichet, Vivek K Singh, Ramesh Jain, and Alex Sandy Pentland. Situation fencing: making geo-fencing personal and dynamic. In *Proceedings of the 1st ACM international workshop on Personal data meets distributed multimedia*, pages 3–10. ACM, 2013.
- [26] Walker Sands. Walker sands mobile traffic report q3 2013. <http://www.walkersandsdigital.com/Walker-Sands-Mobile-Traffic-Report-Q3-2013>, 2013.
- [27] Erez Shmueli, Vivek K. Singh, Bruno Lepri, and Alex Pentland. Sensing understanding and shaping social behavior. *Transactions on Computational Social Systems*, 2014 (in press).
- [28] Vivek K Singh, Laura Freeman, Bruno Lepri, and Alex Sandy Pentland. Classifying spending behavior using socio-mobile data. *HUMAN*, 2(2):pp–99, 2013.
- [29] Vivek K Singh, Ramesh Jain, and Mohan S Kankanhalli. Motivating contributors in social media networks. In *Proceedings of the first SIGMM workshop on Social media*, pages 11–18. ACM, 2009.
- [30] Arkadiusz Stopczynski, Vedran Sekara, Piotr Sapiezynski, Andrea Cuttone, Jakob Eg Larsen, and Sune Lehmann. Measuring large-scale social networks with high resolution. working paper. *CoRR*, abs/1401.7233, 2014.
- [31] V. Tiefenbeck, V. Tasic, L. Goette, and T. Staake. The power of real-time feedback: evidence from randomized trials with 50,000 showers. In *Proceedings of the Behavior, Energy, and Climate Change Conference (BECC)*, 2013.
- [32] Thomas W Valente. Network interventions. *Science*, 337(6090):49–53, 2012.
- [33] Alfred North Whitehead. From force to persuasion. In *Adventures of ideas*, volume 9317, chapter 5. Simon and Schuster, 1967.
- [34] Anita Williams Woolley. Effects of intervention content and timing on group task performance. *The Journal of Applied Behavioral Science*, 34(1):30–46, 1998.



Education, Singapore for 4 years. His work has been presented at multiple leading venues and received two best paper awards. He was selected as one of the Emerging Leaders in Multimedia Research by IBM Research Labs in 2009 and he recently won the Big Data for Social Good datathon organized by Telefonica, the Open Data Institute and the MIT. His research interests lie at the intersection of Big Data, Computational Social Science, and Multimedia Information Systems.



Ankur Mani is Research Scientist in the Information, Operations and Management Sciences department at the NYU Stern School of Business and a Visiting Scientist at MIT Media Lab. He finished his PhD in Media, Arts and Sciences at MIT in 2013. His Doctoral thesis is titled, "Bilateral Exchanges in Social Networks and the Design of Public Institutions." His research lies at the intersection of several disciplines including, Computer Science, Operation Research, Economics and Sociology. In particular he focusses on analysis and design on networked socio-technical systems. His research has been supported by several awards including the Yahoo Key Scientific Challenges, Martin Family Fellowship and research grants from IBM Research and Natura.



Alex 'Sandy' Pentland directs MIT's Human Dynamics Laboratory and the MIT Media Lab Entrepreneurship Program, co-leads the World Economic Forum Big Data and Personal Data initiatives, and is a Board member for Nissan, Motorola Mobility, Telefonica, and Harvard Business Review. He has previously helped create and direct MIT's Media Laboratory, the Media Lab Asia laboratories at the Indian Institutes of Technology, and Strong Hospitals Center for Future Health. In 2012 Forbes named Sandy one of the 'seven most powerful data scientists in the world', along with Google founders and the CTO of the United States, and in 2013 he won the McKinsey Award from Harvard Business Review. He is among the most-cited computational scientists in the world, and a pioneer in computational social science, organizational engineering, wearable computing (Google Glass), image understanding, and modern biometrics. His most recent book is 'Social Physics,' published by Penguin Press.