

A CITY HALL FOR BOSTON MASSACHUSETTS

Submitted as partial fulfillment of requirements for the Master in Architecture degree Massachusetts Institute of Technology August 24,1961

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Dear Dean Belluschi,

In partial fulfillment of the requirements for the degree Master in Architecture, I submit the following thesis entitled, "A City Hall for Boston, Massachusetts".

Sincerely,

1 1

Thomas A. Briner

Pietro Belluschi, Dean School of Architecture and Planning Massachusetts Institute of Technology Cambridge 39, Massachusetts

TABLE OF CONTENTS

Abstract	1
A Statement About the Site	3
A Statement About City Halls	7
A Statement About the Government of Boston	12
A Statement About the Functions of the Proposed Departments	14
A Statement About the Program	20
The Program	21
A Statement About the Solution	56
Bibliography	58

LISTS OF MAPS AND SKETCHES

Map of Boston, 1645	6
Map of Boston about 1722	6ъ
Map of Boston, 1961	6с
View down Court Street past the City Hall Annex	6đ
View up Court Street, beyond The Old State House, towards the site of the projected City Hall	6 e
View down School Street past City Hall	6f
Projected Toronto City Hall	12a
Columbus, Ohio, City Hall	12b
New York City City Hall	12c
Montreal City Hall	12 d
Entrant to Toronto City Hall Competition	12e

ABSTRACT

It is my thesis that civic architecture has suffered because of its association with the Office Building prototype.

That civic building transcend raw efficiency and strive to attain a spirit of its own.

That by dealing with universal qualities in architecture there is no need to rely upon architectural theatrics in order to add to the life of the citizens.

That while rivalism or eclecticism done for its own sake will lead us no where, an adherence only to post 1928 architectural philosophy and current technological methods of construction will not by these alone give us a better building.

That those subtleties within our Democratic form of government whether they be Jacksonian or Jeffersonian, strong mayor - weak council, or weak mayor - strong council should not be used as forces that take command of the total architectural expression.

That civic architecture should exude to the citizenry

those qualities of dignity and permanence which will be comforting to them, the citizens.

That the civic architecture at the municipal level should have a place of eminance within the cityscape in a place where its own activity will add to its surroundings.

That a city hall which has as its distinguishing quality a position in the city that serves as a sign post to visitors, by its isolation, becomes stand-offish rather than being the symbol of participation in the government by the common people of the city.

As a means of exploring these statements I have chosen for a project the design of a City Hall for Boston,

Massachusetts.

A STATEMENT ABOUT THE SITE

The site of the projected City Hall is the east half of the block bounded by Washington Street on the east, Court Street on the north, Tremont Street on the west, and School Street on the south.

In the face of the recent interest in the site for the proposed City Hall there may not seem to be much value in this, my selection of a site. However, this block is unique in Boston in that it has retained that definition of character that prevailed at the time of the first settlers of Boston. At that time it was the center of community life. One hundred and twenty years later it was a center of a nationalistic movement that led to the establishment of the United States.

The First Church and Meeting house was on the Washington Street side of this block. Below this was later the first Town House and market area of the settlement. On the Court Street boundary existed the Town Prison (whose occupant's included "witches", members of the infamous Andros governorship, and Captain Kidd). Across the street from the prison on Franklin Avenue were the offices of the Boston Gazette which served as the meeting place for the Revolutionary protagonists— James Otis, James and Ben Franklin, John Hancock, Reverend Samuel Cooper, Samuel—

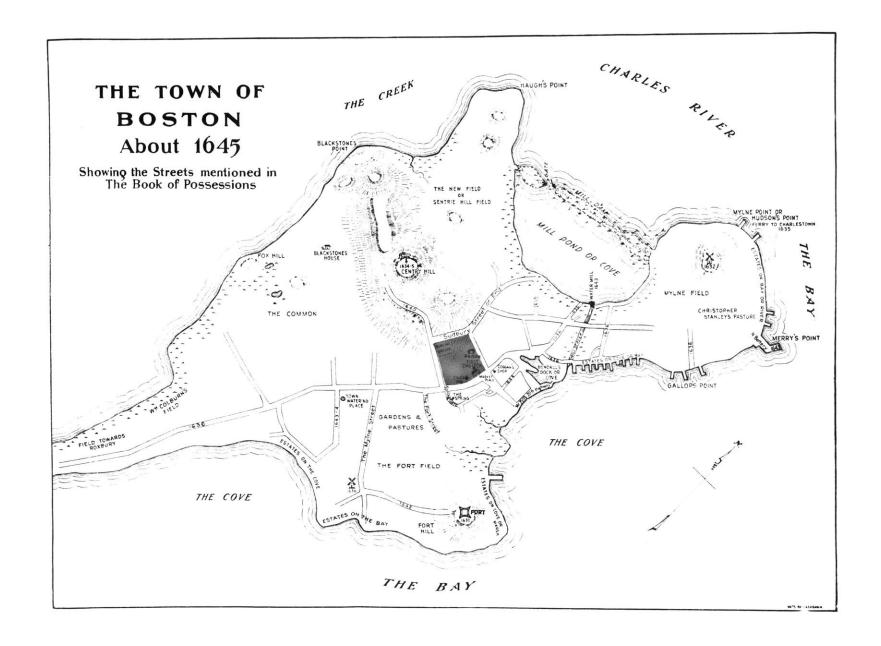
Adams, and Paul Revere. West on the Tremont side of the block was the first burial ground of Boston and the lasting home of many fervent spirits who chose to vent their energies in civic duty -- John Winthrop, the first governor of the colony and his son and grandson who were governors of Connecticut; John Davenport, the founder of New Haven, and James Otis. At the south end of the burial ground on the corner of School and Tremont streets still exists the King's Chapel, the first Church of England in New England. Immediately behind this church on School Street the First Latin School was built and it was this school that stood as an example to our educational system. Across the street from the Latin School was the site of the Parker House Hotel which catered to personages of both political and literary fame who visited or stayed in Boston -- Ulysses S. Grant, Charles Dickens, Longfellow, Oliver Wendell Holmes, and Nathaniel Hawthorne to name but a few. Province Street, across from the existing City Hall, led to the old Governor's Mansion which besides housing the Royal Governor's, formed many themes for Hawthorne's Twice Told Tales. The City Hall was built in 1862 by the architects J. Gridley Fox Bryant and Arthur It stands on the site of the old courthouse (architect -- Charles Bulfinch) and jail. Its style is that

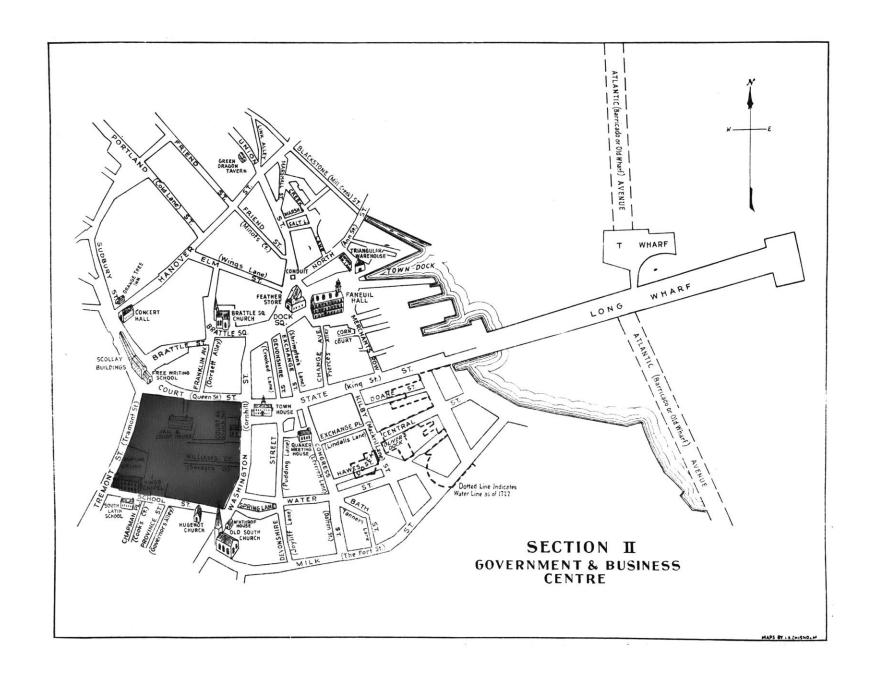
of the "Italian renaissance, modified and elaborated by the taste of the French architects" (of that period). Besides which it had a tower which served as a fire watch tower for officially appointed fire watchers of that time. The municiple government has served in the area of this block for the last three hundred and thirty-one years with the exception of eighty years between 1747 and 1830 when town meetings were being held in Faneuil Hall. Below the City Hall, at the corner of Washington and School streets, is the Old Corner Bookstore which was a haven for many celebrated writers and was the home of Anne Hutchinson whose lectures led to her banishment from the colony, and the subsequent founding of Rhode Island where she and many of her followers went from Boston. North from the Bookstore, on Washington Street was Cole's Inn, The first house of common entertainment in Boston, established in 1633; on the other side of which was the first church and meeting house.

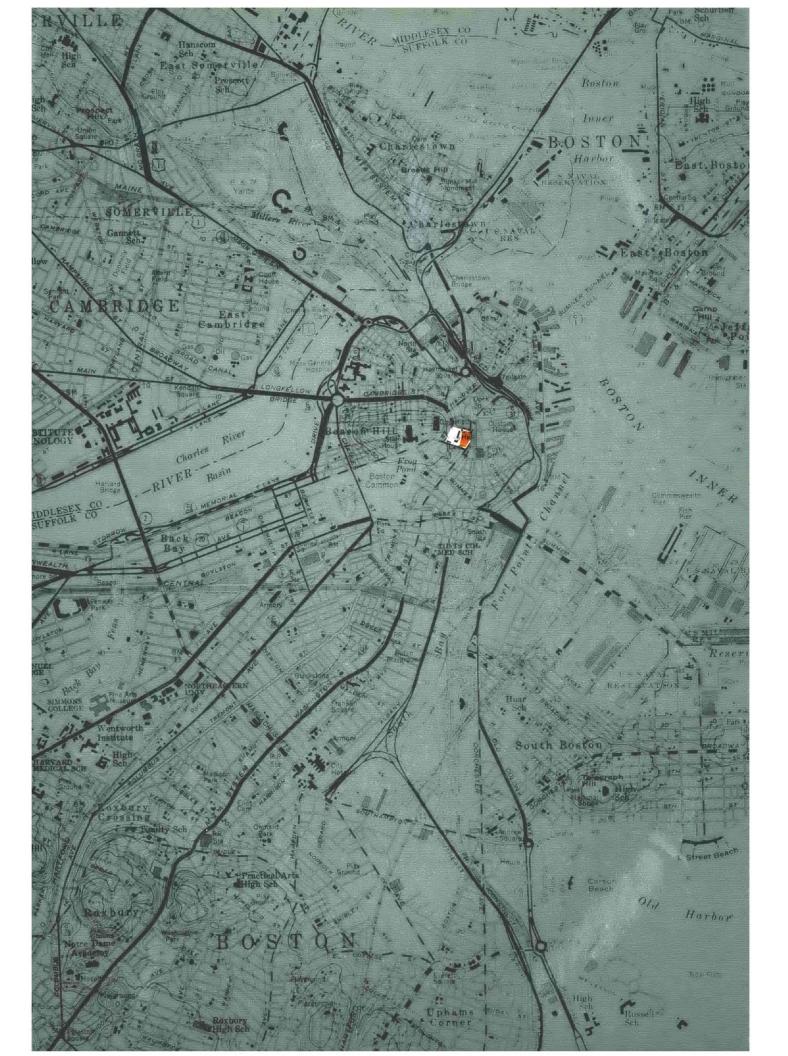
- 1. King, Moses. King's Handbook of Boston, Cambridge, Massachusetts, 1878. pp. 63.
- 2. Thwing, Annie Haven. The Crooked and Narrow Streets of Boston.

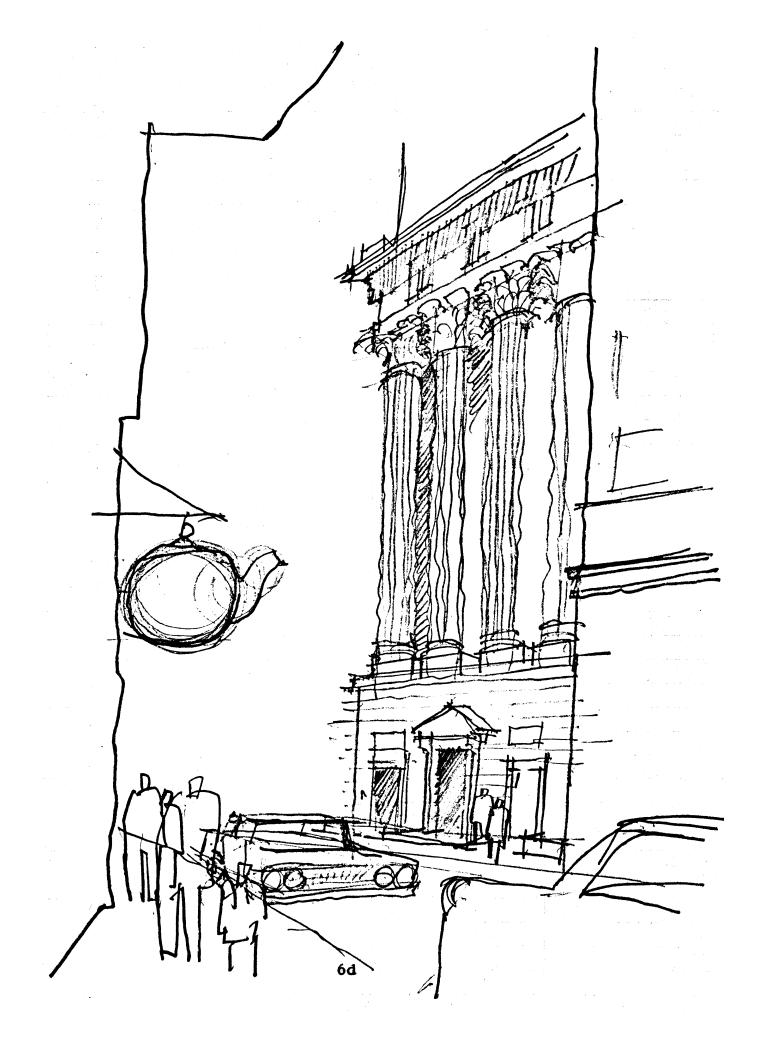
 Marshall Jones Co., Boston, 1922. pp. 116.

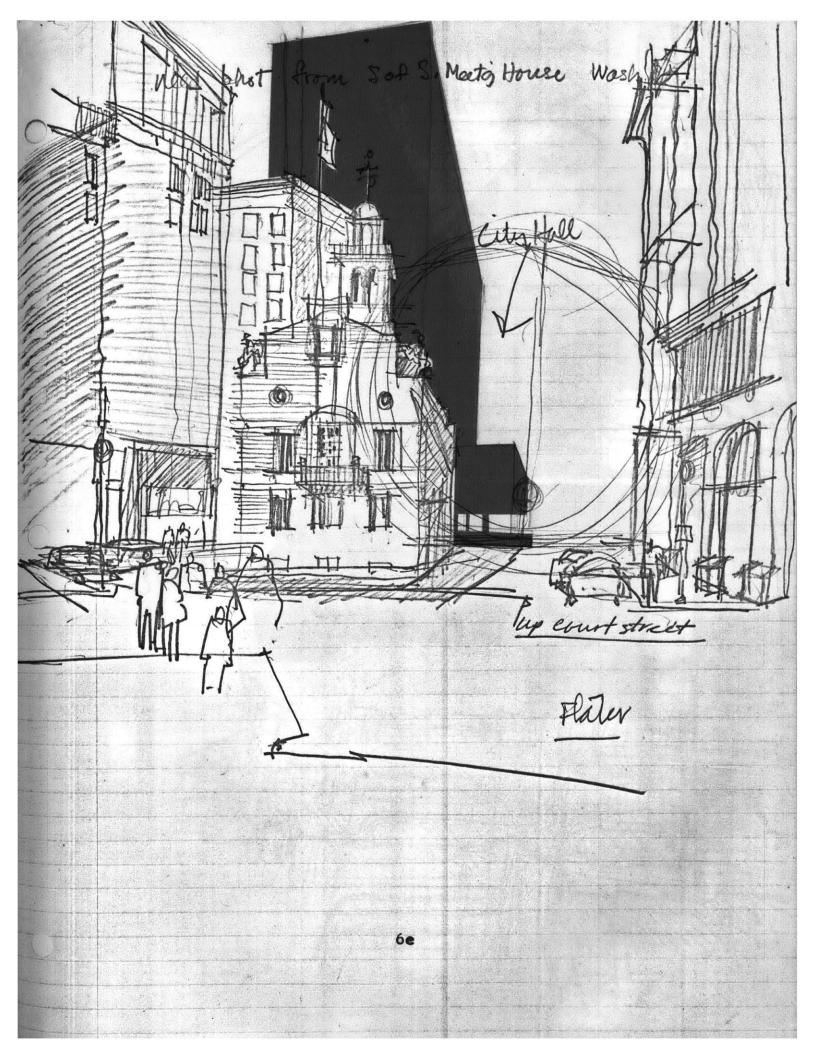
Such preoccupation with historical background does not necessarily mean that this should be the only criteria for the location of a building. However, it has been my thesis that civic architecture must engender a spirit of permanence. On this site we have the idea of Democratic government already before us in the structures of the Town House (Old State House), the King's Chapel and its burial ground, and the existing City Hall which is the last edifice to be built in dedication to this idea. To build a new City Hall removed from this block would blot out the existing idea and destroy the spirit of permanence that has a three hundred and thirty-one year head start over any project done on another site.

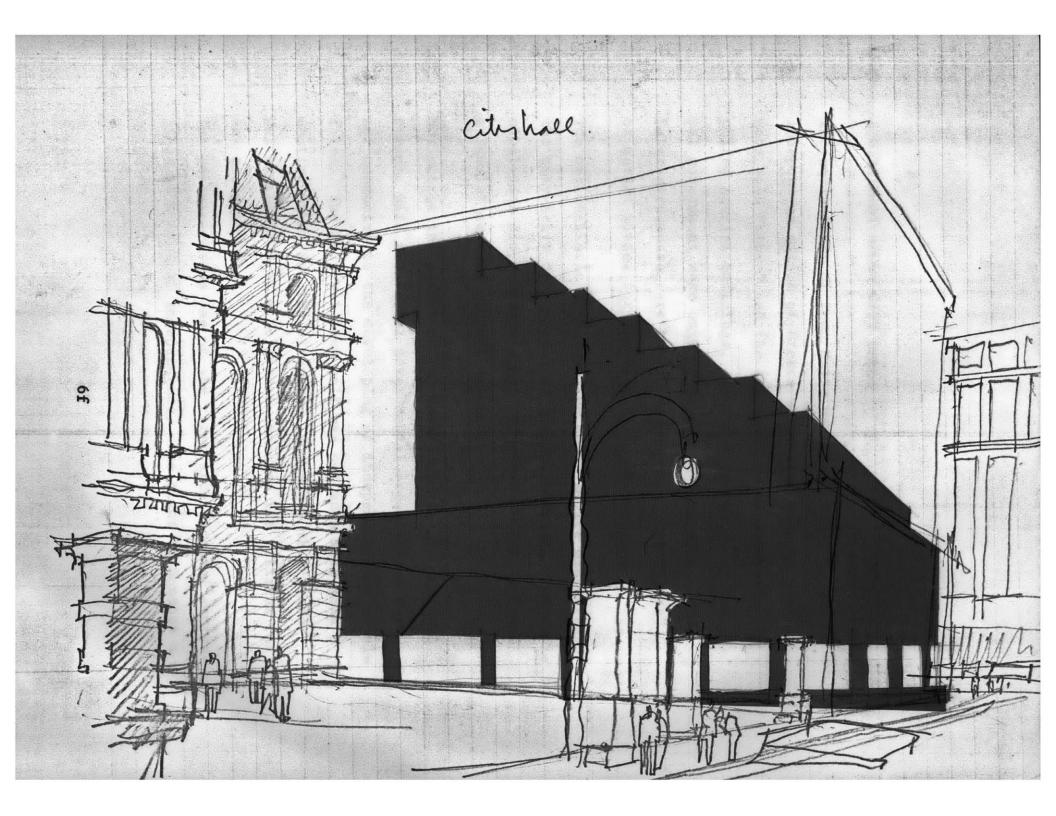












A STATEMENT ABOUT CITY HALLS

The equivalents of Town Halls have been found in the independent cities of Greece where the city was synonomous with "state" and the complexities of governing required special buildings. At first the seats of municipal government were outdoor areas provided with seats. Later structures were built, usually near the "agora" or market place, for specific civic purposes.

The nationalistic spirit of the Roman Empire discouraged the city-state development of Greece, however, some municipalities did have municipal structures which included a "curia" or town council chamber.

Not unlike the period of the Roman Empire, the medieval period, with its Feudal governmental organization, was not conducive to the developing of independent municipalities. The Medieval town hall was not much more than a meeting place for the citizens. Sometimes this place was represented by a bell that summoned the citizens for any emergency.

The bell-tower was one of the first architectural expressions of municipal independence. The right to possess a

bell was among the first privile ges granted in all the old charters, for the bell was not only a sign of authority but also a means of calling the citizenry together for the defence of the city, election of town officials, to decide upon affairs of the community, or to a festival. The tower for the bell usually served as the record office of the city for here the charter and official papers were safe from fire, riots and other disturbances. As functions of the government grew, spaces were added to the bell-tower until in the middle of the twelfth century the town hall had become a distinct building type.

Before the advent of the bell tower there had been very little within the specific municipal structures of the cities that made them distinct from their surroundings. The religious shrine, the chieftains house and the communal dwelling have been the sources of the architectural 3 character of town halls. This is readily seen in the edifices of Rome. Since the emperor was also a god, the temple building type became the civic building type. This created an image of government that sadly has been maintained even though the separation of church and state has been complete for centuries.

3. Kump, Ernest J., "Town and City Halls"; Forms and Functions of Twientieth Century Architecture, Talbot Hamlin, ed., Vol.III. pp. 783

The establishment of a place to "meet" and settle municipal affairs was a necessity to the early colonists of this country. The first public building in the pioneer settlements was the church. It was the church that doubled for the "meeting house" and to now peruse books on the history of the United States colonial period one can find that the "church" was sononymous with the "meeting house".

The seat of local government has often expressed the degree of culture to which the place has attained. This must not be misunderstood that it is the culture of the people which is expressed—for the early colonists to this country were themselves quite cultured, as evidenced by the society which they left, yet their early meeting houses were quite austere because they had neither the time nor the money to engage in that style of architect—ure which was in vogue in Europe.

At this point in the American colonial period the municipal architecture was indigenous to the way of life of the colonists. However, with the Revolution and the subsequent deliverance of municipal authority and responsibility to the higher authorities of state and Union the

United States city lost whatever chance it had to obtain a civic spirit comparable to that of the European cities. The latter had fought for or bought their freedom from feudal estates. Subsequently these cities have cherished for centuries their charters and have prided themselves on civic tradition even through the nineteenth century when the people were submerged in nationalistic spirit.

In the eighteenth century civic energy was being expended but hardly in a way that should have made the citizenry proud. Boston was rich in public buildings, among which was a Town Hall, Governor's House, Public Hall, seventeen churches and four schools, yet with a population a population of twenty thousand persons, one thousand persons were dependent upon either the almshouse or workhouse which had to be provided for them.

The social philosophy that sprang from the growing prosperity of the people caused them to be less conscious of those things which did not directly concern them; Indif-

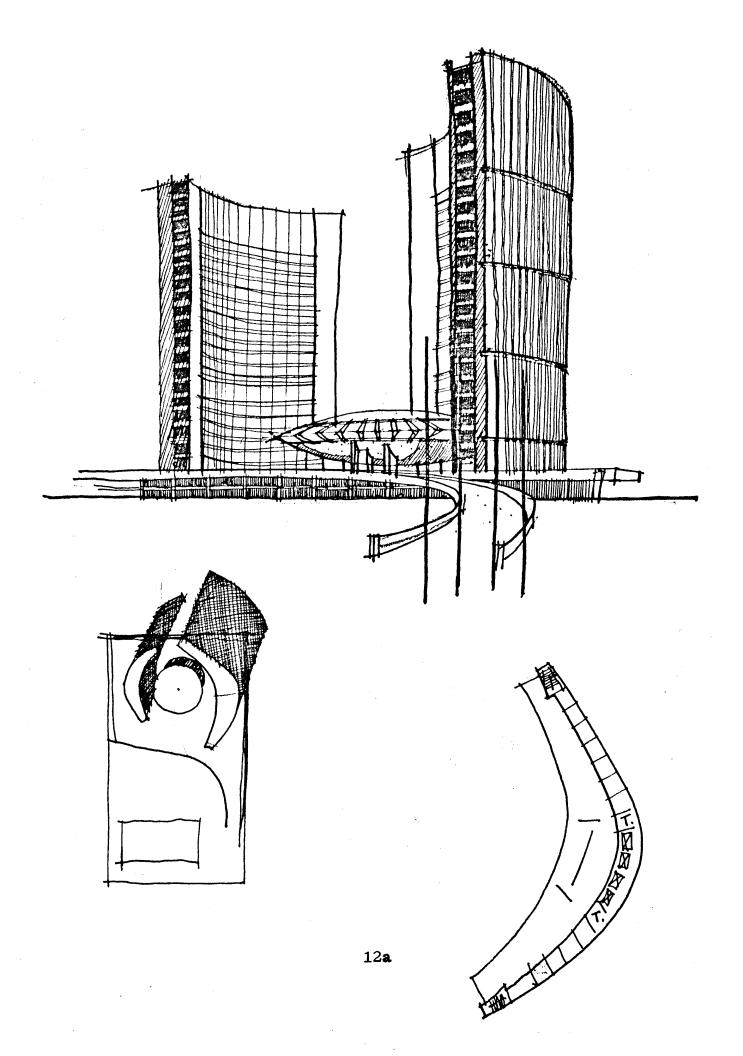
4. Mumford, Lewis. Sticks and Stones, Publications Incorporated., New York City, New York 1955. pp.87.

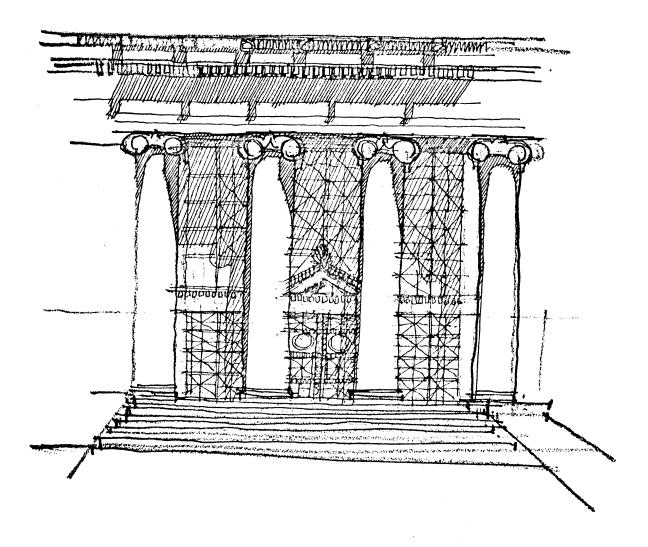
ference toward civic affairs allowed for those persons who would use their public office for the furtherance of individual ends. The lack of continuity in urban life-- the urban way of life had become socially disconnected and the participants were specialists and anonymous. Though the citizens were interdependent economically, allegiances were formed for a group or section of the city. The failure to formulate these allegiances into a strong sense of municipal patriotism or pride has led to the derision of city politics and culminates with a disregard of the city hall as a principal center of American life.

As a result of this civic negativism the citizens have been wont to think of city government as being totally bureaucratic— the thought of public assembly— which was the essence of our form of government has been forgotten. Modern projects for city halls show no sensitivity for that function which makes for democratic govern—

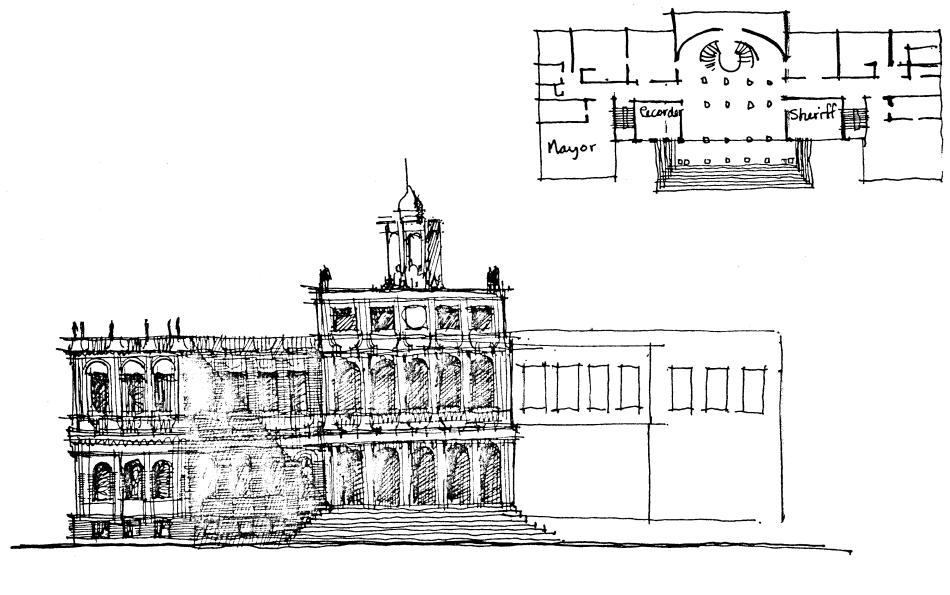
^{5.} William H. Whyte calls it the "Protestant Ethic" in the Organization Man; E.E. Cummings summed it up in a poem which expressed an attitude in which nobody actually wanting "everything but everybody wanted "more".

ment, parliamentary process and the chamber in which it takes place. Instead, the government is thought of as operating in the same efficient manner as a business.

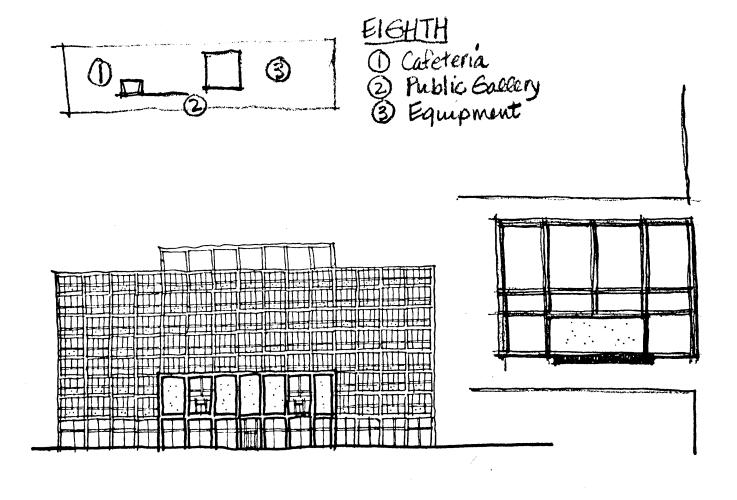


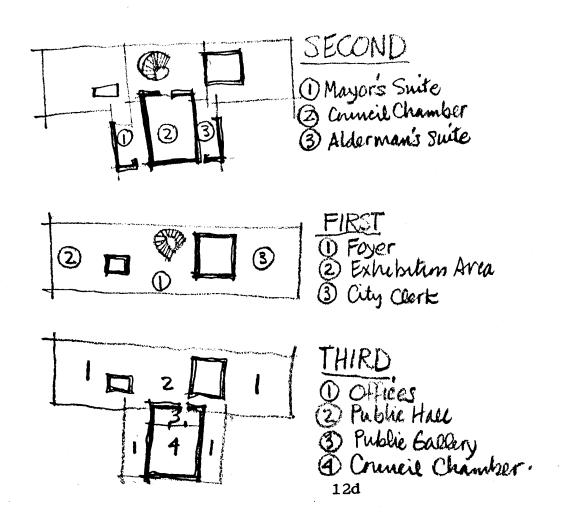


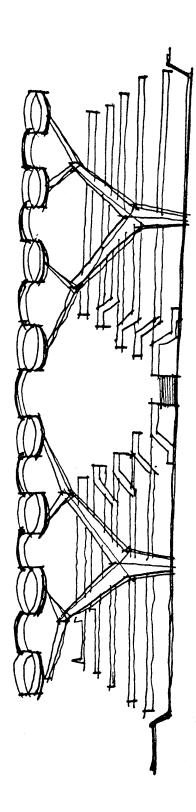












A STATEMENT ABOUT THE GOVERNMENT OF BOSTON

The town of Boston outgrew its town-meeting type of government with the growth of population. In 1822, Boston became a city through an act known as The First Charter along with provisions made for a Mayor, Alderman, Common Council, Fence Viewers, Fire Wards, Cullers of Dry Fish, 6 etc. Government business dealt with allotment of lands, regulation of the price of cattle, commodities and victuals, and the wages of laborers.

In the late noneteenth century the Common Council gave way to the "strong-mayor" type of municipal government where the Mayor has the power to appoint principal officials subject to confirmation by the Council. The Council functions as a policy-maker with regard to the operations of the city. Its powers are limited by the City Charter. The work of the Council is done through its committees, with confirmation coming from the majority vote of the members.

6. Vigman, Fred K. <u>Crisis of the Cities</u>. Public Affairs Press, Washington D.C. 1955.

A STATEMENT ABOUT THE FUNCTIONS OF THE PROPOSED DEPARTMENTS

The ADMINISTRATIVE SERVICES DEPARTMENT is responsible, under the Mayor, to make studies and recommendations with respect to the organization, activities, policies, and procedures of all departments, boards, and officers so that the administration thereof shall be economical and efficient.

The ASSESSING DEPARTMENT has the power to perform duties with respect to the acquisition and disposal of property, the making of contracts, and the appointment, suspension, discharge, compensation and indemnification of subordinates.

The AUDITING DEPARTMENT's function is to publish regular and annual reports of receipts and expenditures.

The BOSTON FINANCE COMMISSION's function is to investigate at its discretion all matters relating to appropriations, loans, expenditures, accounts and methods of administration affecting the City of Boston or the County of Suffolk.

The BOSTON HOUSING AUTHORITY is charged with investigation to determine the unsanitary and sub-standard housing conditions existing within its jurisdiction which cannot

readily be remedied by private enterprise, and the clearance, replanning and reconstruction of such areas.

The BOSTON REDEVELOPMENT AUTHORITY is authorized to enter into contracts with local redevelopment authorities to finance slum clearance and urban renewal projects.

The BOSTON RETIREMENT BOARD and CREDIT UNION serves the employees of the City and County who are qualified to participate in the retirement system of said city and county and lends money to those needing financial assistance.

The BUILDING DEPARTMENT is authorized to inspect all buildings and structures in the City of Boston except bridges, quays and wharfs, buildings owned by the United States or the Commonwealth, railroad stations and structures, tanks, and tunnels which are constructed and maintained by the Public Authority.

The CITY CLERK DEPARTMENT has the care and custody of the records of the City Council and of all city records.

The CITY COUNCIL is the legislative body of Boston which appoints special committees to investigate any matters relating to the property and affairs of the government of the City and of Suffolk County.

The CITY PLANNING DEPARTMENT makes studies of the resources, needs, and possibilities of the town and makes plans for the development of the municipality with special reference to proper housing.

The CIVIL DEFENSE DEPARTMENT has charge of organizing a sound civilian corp for the defense of the municipality.

The COMPLAINTS DEPARTMENT follows up complaints received from the citizens and taxpayers.

The ELECTION DEPARTMENT maintains a system of permanent registration of persons eligible to vote in all elections and is responsible for the conduct of elections and the certification of election results; it also examines prospective jurors and is responsible for the certification of jury lists and makes up the voting lists.

The GEORGE ROBERT WHITE FUND is a permanent charitable trust fund to be used for creating works of public utility and beauty in the City of Boston.

The HEALTH DEPARTMENT makes studies and recommendations with respect to the organization, activities, policies, and budget of the Health Division.

The LAW DEPARTMENT has general charge of the legal work of the city.

The LICENSING BOARD issues certain entertainment licenses, victuallers licenses, and licenses for lodging houses, and for the sale of alcoholic beverages; also, it notifies the public of applications for transfer of location of licenses.

The LICENSING DIVISION licenses all Sunday entertainment and issues other licenses for public entertainment.

The DEPARTMENT OF THE MAYOR -- the Mayor directs and coordinates municipal policy and is a member of many boards and commissions, able to appoint committees and to create advisory groups as needed to carry out his functions.

The MUNICIPAL REFERENCE LIBRARY serves as a bureau of information and ready reference for all city officials and employees; it is open to the public for reference use only.

The DEPARTMENT OF PARKS AND RECREATION developes, maintains and operates the park system for Boston residents and visitors, administrates a broad program of recreation for all age groups, plants and replaces trees on the streets, parks and playgrounds, and cares for the active and historical cemeteries in the custody of the city.

The PENAL INSTITUTIONS DEPARTMENT is charged with paroling power from the Charles Street Jail and Suffolk County House of Correction.

The PRESS ROOM is a working space for the reporters of the Boston newspapers.

The PUBLIC WORKS DEPARTMENT has charge of maintenance and construction of highways, street lighting, snow removal, sewerage construction and maintenance, water construction and maintenance, sanitation, street cleaning, and the removal of refuse and garbage.

The REAL PROPERTY DEPARTMENT deals with Real Estate, abatement of taxes, and foreclosed real estate.

The REGISTRY DIVISION keeps records of births, deaths, and marriages, and issues certificates of the same.

The SCHOOL BUILDINGS DEPARTMENT maintains all public school buildings including administrative and storage buildings, and coordinates the construction of new school buildings.

The TRAFFIC DEPARTMENT has exclusive authority to adopt, amend, alter, and repeal rules and regulations relative to vehicular traffic under control of the city.

The TREASURY DEPARTMENT has the care and custody of the current funds of the city and pays all bills and demands against the city.

The VETERAN'S GRAVES AND REGISTRATION DEPARTMENT maintains veteran's graves in Boston cemeteries, and maintains records of military history, deaths and grave locations of veterans of all wars who are buried in the Boston cemeteries.

The VETERAN'S SERVICES DEPERTMENT provides relief for needy veterans and their eligible dependents through cash payments from funds specifically provided for the purpose.

The WEIGHTS AND MEASURES DIVISION is required to give public notice annually by advertisement to all persons having places of business in the city and are useing weighing and measuring devices for the purpose of buying and selling goods, wares, or merchandise.

The WORKMEN'S COMPENSATION AND MEDICAL FACILITY DEPARTMENT files accident reports for employees injured in the course of their employment, conducts hearings before the Industrial Accident Board, and provides compensation where required; also, it examines and X-rays new employees.

A STATEMENT ABOUT THE PROGRAM

The Program for the City Hall of Boston was taken directly from the report made by Becker and Becker Associates,
375 Park Avenue, New York 22, New York, and submitted
to the Government Center Commission, August 24, 1959.

The Purpose of the Report was to inpart determine the total space required to house each of the organizational units to be accommodated in the new City Hall plus additional space required for general areas servicing these units.

The theoretical space and departmental relationships were established for the most part on the information gained from questionnaires filled-out by Department Heads and key personnel. The questionnaires covered such factors as present and future personnel strength, private and general office requirements, auxiliary areas, general areas, public traffic, and additional requirements.

The requirement for public parking of one-hundred and fifty automobiles was not part of the Becker and Becker Associates Report, but was included after consulting the Report prepared in 1959 for the City Planning Board of Boston by Adams, Howard and Greeley in association with Anderson, Beckwith, and Haible; Sasaki, Walker and associates; Kevin Lynch; John R. Myer; and Paul D. Spreiregar.

DEPARTMENT: ADMINISTRATIVE SERVICES

Dept. subdivision No. o	of personnel	Sq. ft. of floor space
PRIVATE OFFICE SPACE:		
Department Head Deputy Department Head Division Head Deputy Division Head Supervisory Other	1 1 3 3 7 13	378 270 540 432 756 1404
GENERAL OFFICE SPACE:		
Supervisory Secretarial, Executive Analytical Clerical Part time and Minimal Spa	5 13 6	720 1053 288 36
AUXILIARY SPACE:		
Reception Duplicating Files Sample Room Conference Room Supply and Storage Bid Opening Room		312 180 448 100 360 120 180
REMOTE SPACE:		
Typewriter repair room		416
CIRCULATION SPACE:	**************************************	1599
TOTALS	5 3	9592

PRIMARY ADJACENCY: NONE

SECONDARY ADJACENCY: DEPARTMENT OF THE MAYOR

PUBLIC VISITORS ON AVERAGE DAY: 11

PUBLIC VISITORS ON PEAK DAY: 30

DEPARTMENT: ASSESSING

Dept. subdivision No. of	personnel	Sq. ft. of floor area
PRIVATE OFFICE SPACE:		
Department Head Deputy Department Head Division Head Deputy Division Head Supervisory	1 3 9 2 23	378 810 1620 288 2484
GENERAL OFFICE SPACE:		
Secretarial Draftsman Clerical Part time and Minimal Space	6 5 28 se 14	864 405 1344 288
AUXILIARY SPACE:		
Reception Library Files Ward Book Storage Supply and Storage Machine Stands	1	1074 234 1443 120 112 146
REMOTE SPACE:		
Machine Room Inactive Files		2192 2705
CIRCULATION SPACE:		3301
TOTALS	110	19808

PRIMARY ADJACENCY: NONE SECONDARY ADJACECY: BUILDING DEPARTMENT

PUBLIC WORKS DEPARTMENT

PUBLIC VISITORS ON AVERAGE DAY: 350

DEPARTMENT: AUDITING

Dept. subdivision No. of	personnel	Sq. ft.	of floor area
PRIVATE OFFICE SPACE:			
Department Head	1		378
Deputy Department Head	1 1		270
Supervisory	1		108
GENERAL OFFICE SPACE			
Supervisory	5		405
Secretarial Executive	1		144
Secretarial	1 1		72
Clerical	45		2160
Non-departmental	2		96
AUXILIARY SPACE:			
Reception			120
Files			1120
Conference Room			360
Micro filming Area			225
Storage, Safes and Counters	•		619
CIRCULATION SPACE:			1784
TOTALS	72		107 06

PRIMARY ADJACENCY: TREASURY DEPARTMENT

SECONDARY ADJACENCY: NONE

PUBLIC VISITORS ON AVERAGE DAY: 35

DEPARTMENT: BOSTON FINANCE COMMISSION

Dept. subdivision No.	of personnel	Sq. ft. of floor area
PRIVATE OFFICE SPACE:		
Department Head Deputy Department Head	1 1	378 270
GENERAL OFFICE SPACE:		
Analytical Clerical	4 3	324 144
AUXILIARY: SPACE:		
Reception Files Supply and Storage Conference Room		72 195 100 360
REMOTE SPACE: NONE		
CIRCULATION SPACE:		369
TOTAL:	9	2212

PRIMARY ADJACENCY: NONE

SECONDARY ADJACENCY: NONE

PUBLIC VISITORS ON AVERAGE DAY: NONE

DEPARTMENT: BOSTON HOUSING AUTHORITY

Dept. subdivision No. of	personnel	Sq. ft. of floor area
PRIVATE OFFICE SPACE:		
Department Head Deputy Department Head Division Head Deputy Division Head Supervisory	1 5 1 2 6	378 1350 180 288 648
GENERAL OFFICE SPACE:		
Supervisory Secretarial, Executive Secretarial Analytical Draftsmen Clerical Part time and Minimal Space AUXILIARY SPACE:	2 6 7 2 1 31 3	162 864 504 162 81 1488 100
Reception Files Conference Room	1	392 504 360
REMOTE SPACE:		
Inactive Files		477
CIRCULATION SPACE:		1572
TOTAL:	68	9590

PRIMARY ADJACENCY: NONE

SECONDARY ADJACENCY: NONE

PUBLIC VISITORS ON AVERAGE DAY: 62

DEPARTMENT: BOSTON REDEVELOPMENT AUTHORITY

Dept. subdivision No. of po	ersonnel_	Sq. ft. of floor area
PRIVATE OFFICE SPACE:		
Department Head	1	378
Deputy Department Head	1	270
Division Head	4	720
Deputy Division Head	4	5 76
Supervisory	4	432
GENERAL OFFICE SPACE:		
Secretarial, Executive	5	720
Analytical	4	324
Clerical	2	96
Part-time and Minimal Space	1	336
AUXILIARY SPACE		
Reception	2	152
Files		189
Storage and Duplicating		100
Board Room		360
Conference Room		360
REMOTE SPACE: NONE		
CIRCULATION SPACE:		943
TOTAL:		5656

PRIMARY ADJACENCY: NONE

SECONDARY ADJACENCY: NONE

PUBLIC VISITORS ON AVERAGE DAY: 40

DEPARTMENT: BOSTON RETIREMENT BOARD AND CREDIT UNION

Dept. Subdivision No. of	personne1	Sq. ft. of floor area
PRIVATE OFFICE SPACE:		
Deputy Department Head Division Head Supervisory	1 1 1	270 180 108
GENERAL OFFICE SPACE:		
Clerical Part-time and Minimal Space	25 e 6	1200 216
AUXILIARY SPACE:		
Reception Files Safes Conference Room		294 371 124 360
REMOTE SPACE:		
Posting Machines Addressograph CIRCULATION SPACE:	2	192 900 843 843
TOTAL	36	5058

PRIMARY ADJACENCY: TREASURY DEPARTMENT

SECONDARY ADJACENCY: AUDITING DEPARTMENT

PUBLIC VISITORS ON AVERAGE DAY: 180

DEPARTMENT: BUILDING

Dept. subdivision No. of	personne1	Sq. ft.	of floor area
PRIVATE OFFICE SPACE:			
Department Head Deputy Department Head Supervisory	1 2 25		378 540 2700
GENERAL OFFICE SPACE:			
Supervisory Secretarial, Executive Analytical Clerical Part-time and Minimal Space	6 3 2 26 93	472 472	486 432 162 1248 3348
AUXILIARY SPACE:			
Reception Files Plain Bin Storage Safes and Work Surfaces Hearing Room Board Room			1400 2671 160 126 1000 480
REMOTE SPACE:			
Inactive Files Office			1610 904
CIRCULATION SPACE:			3615
TOTALS:	174		21688

PRIMARY ADJACENCY: NONE SECONDARY ADJACENCY: PUBLIC

PUBLIC VISITORS ON AVERAGE DAY: 265

DEPARTMENT: CITY CLERK

Dept. subdivision No.	of personnel	Sq. ft. of floor area
PRIVATE OFFICE SPACE:		
Department Head Deputy Department Head	1 1	378 270
GENERAL OFFICE SPACE:		
Supervisory Secretarial, Executive Secretarial Analytical Clerical	1 1 1 3 9	81 144 72 243 432
AUXILIARY SPACE:		
Reception Files Roller Shelves Micro film Room Supply and Storage		162 695 660 300 150
REMOTE SPACE:		
Inactive Files Office		2650 605
CIRCULATION SPACE		1247
TOTALS	17	7484

PRIMARY ADJACENCY: DEPARTMENT OF THE MAYOR TREASURY DEPARTMENT

SECONDARY ADJACENCY: AUDITING DEPARTMENT PUBLIC

PUBLIC VISITORS ON AVERAGE DAY: 130

DEPARTMENT: CITY COUNCIL

Dept. subdivision No. of pe	rsonne1	Sq. ft.	of floor area
PRIVATE OFFICE SPACE:			
President of City Council Council Members Division Head Deputy Division Head	1 8 2 2		378 2160 360 288
GENERAL OFFICE SPACE:			
Secretarial, Executive Clerical	9 1		1 296 48
AUXILIARY SPACE:			
Reception Council Chamber Public Seating for 200 Person Council Chamber Lobby Committee Room Council Member's Toilet Document Room	1 .s 2	570	576 1980 1400 400 756 144 243
Expansion Space REMOTE SPACE: NONE			1530
CIRCULATION SPACE:			2312
TOTALS:	26		13871

PRIMARY ADJACENCY: NONE

SECONDARY ADJACENCY: PUBLIC

PUBLIC VISITORS ON AVERAGE DAY: 160

DEPARTMENT: CITY PLANNING

Dept. subdivision No. of	personnel	Sq. ft. of	floor area
PRIVATE OFFICE SPACE:			
Department Head	1		378
Deputy Department Head	2		540
Division Head	1 2 7 9		1260
Supervisory	9		472
GENERAL OFFICE SPACE:			
Secretarial, Executive	2		288
Analytical	27		2187
Draftsmen	4		324
Clerical	6		288
Part-time and Minimal Space	6		216
AUXILIARY SPACE:			
Reception			175
Library	1		200
Files			702
Supply			150
Model Shop			225
Conference Room			504
REMOTE SPACE:			
Supply and Storage			30
			1688
CIRCULATION SPACE:			1688
TOTALS:	65		10127

PRIMARY ADJACENCY: NONE

SECONDARY: BOSTON HOUSING SUTHORITY

BOSTON REDEVELOPMENT AUTHORITY

PUBLIC VISITORS ON AVERAGE DAY: 18

DEPARTMENT: CIVIL DEFENSE

Dept. subdivision No.	of personnel	Sq. ft of floor area
PRIVATE OFFICE SPACE:		
Department Head Deputy Department Head	1 1	378 270
GENERAL OFFICE SPACE:		
Secretarial, Executive Analytical Clerical	1 5 4	144 405 192
AUXILIARY SPACE:		
Reception Vault Files Supply-storage Expansion Space		36 60 156 100 174
REMOTE SPACE: NONE		
CIRCULATION SPACE:		400
TOTALS:	12	2315

PRIMARY ADJACENCY: NONE

SECONDARY ADJACENCY: NONE

PUBLIC VISITORS ON AVERAGE DAY: 11

DEPARTMENT: COMPLAINTS

Dept. subdivision No.	of personnel	Sq. ft. of floor area
PRIVATE OFFICE SPACE:		
Division Head	1	180
GENERAL OFFICE SPACE:		
Secretarial, Executive Clerical	1 2	144 96
AUXILIARY SPACE:		
Reception Files Supply-storage		1 26 36 100
REMOTE SPACE: NONE		
CIRCULATION SPACE:		136
TOTALS:	4	818

PRIMARY ADJACENCY: PUBLIC

SECONDARY ADJACENCY: NONE

PUBLIC VISITORS ON AVERAGE DAY: 15

DEPARTMENT: ELECTION

Dept. subdivision No. of pe	rsonne1	Sq. ft.	of floor area
PRIVATE OFFICE SPACE:			
Department Head Deputy Department Head Division Head Supervisory	1 3 3 5		378 810 540 540
GENERAL OFFICE SPACE:			
Analytical Clerical Part-time and Minimal Space	1 25 3		81 1200 108
AUXILIARY SPACE:			
Reception Vault Jury Room			875 600 300
REMOTE SPACE:			
Supply and Storage Inactive Files			800 38 70
CIRCULATION SPACE:			2020
TOTALS:	41		12122

PRIMARY ADJACENCY: PUBLIC

SECONDARY ADJACENCY: NONE

PUBLIC VISITORS ON AVERAGE DAY: 400

DEPARTMENT: GEORGE ROBERT WHITE FUND

Pept. subdivision No. of personnel	Sq. ft. of floor area
PRIVATE OFFICE SPACE:	
Division Head 1 Deputy Division Head 1	180 144
GENERAL OFFICE SPACE: NONE	
AUXILIARY SPACE:	
Files Safe	81 56
REMOTE SPACE: NONE	
CIRCULATION SPACE:	୍ର ବ୍ରଥ
TOTALS: 2	553
PRIMARY ADJACENCY: NONE	
SECONDARY ADJACENCY: NONE	
PUBLIC VISITORS ON AVERAGE DAY: 1	
PUBLIC VISITORS ON PEAK DAY: !	

DEPARTMENT: HEALTH

Dept. subdivision No.	of personnel	Sq. ft.	of floor area
PRIVATE OFFICE SPACE:			
Department Head	1		378
Division Head	1 4		720
Deputy Division Head	9		1296
GENERAL OFFICE SPACE:			
Supervisory	7		567
Secretarial, Executive	5		720
Secretaria1	5 9 3		648
Analytical			243
Clerical	22		1056
AUXILIARY SPACE:			
Reception			586
Piles Piles			1700
Laboratories			7040
REMOTE SPACE:			
Office			454
Inactive files			225
			312
CIRCULATION SPACE:			3127
TOTALS:	60		18760

PRIMARY ADJACENCY: NONE

SECONDARY ADJACENCY: REGISTRY DIVISION

WEIGHTS AND MEASURES DIVISION

LICENSING BOARD

PUBLIC

PUBLIC VISITORS ON AVERAGE DAY: 300

DEPARTMENT: LAW

Dept. subdivision No.	of personnel	Sq. ft. of floor area
PRIVATE OFFICE SPACE:		
Department Head	1	378
Deputy Department Head	2	540
Division Head	1 2 1 2 8	180
Deputy Division Head	2	288
Supervisory		864
Other	26	3744
GENERAL OFFICE SPACE:		
Supervisory	10	810
Secretarial, Executive	1	144
Clerical Control	14	672
AUXILIARY SPACE:		
Reception		120
Library		600
Files		622
Supply and Storage		50
Interview Rooms		240
REMOTE SPACE: NONE		
CIRCULATION SPACE:		1850
TOTALS:	65	11102

PRIMARY ADJACENCY: NONE

SECONDARY ADJACENCY: DEPARTMENT OF THE MAYOR

ADMINISTRATIVE SERVICES DEPARTMENT

PUBLIC VISITORS ON AVERAGE DAY: 65

DEPARTMENT: LICENSING BOARD

Dept. subdivision 1	No. of personnel	Sq. ft. of floor area
PRIVATE OFFICE SPACE	•	
Department Head Deputy Department Head Deputy Division Head		378 540 144
GENERAL OFFICE SPACE:	:	
Secretarial, Executive Clerical	re 1 12	14 4 576
AUXILIARY SPACE:		
Reception Library Vault File Supply and Storage Press Room Conference Room		360 275 64 132 75 200 1485
REMOTE SPACE:		
Inactive files		552
CIRCULATION SPACE:		967
TOTALS:	17	5892

PRIMARY ADJACENCY: PUBLIC

SECONDARY ADJACENCY: NONE

PUBLIC VISITORS ON AVERAGE DAY: 160

DEPARTMENT: LICENSING DIVISION

Dept. subdivision	No. of personnel	Sq. ft. of floor area
PRIVATE OFFICE SPAC	BE:	
Division Head Deputy Division Hea	d 1	180 144
GENERAL OFFICE SPAC	E:	
Supervisory Clerical	1 2	81 96
AUXILIARY SPACE:		
Reception Files		90 260
REMOTE SPACE: NONE		
CIRCULATION SPACE:		170
TOTAL:	5	1021

PRIMARY ADJACENCY: PUBLIC

SECONDARY ADJACENCY: LICENSING BOARD

PUBLIC VISITORS ON AVERAGE DAY: 20

DEPARTMENT: MAYOR

Dept. subdivision No.	of personnel	Sq. ft. of floor area
PRIVATE OFFICE SPACE:		
Mayor's Office Deputy Department Head Division Head Deputy Division Head Supervisory	1 2 4 4 1	1820 540 720 576 108
GENERAL OFFICE SPACE:		
Secretarial, Executive Secretarial Clerical	4 2 21	576 144 1008
AUXILIARY SPACE:		
Reception Mail Supply and files Television Studio Switchboard	5 1	608 100 225 216 100
REMOTE SPACE: NONE		
CIRCULATION SPACE		1348
TOTALS:	45	8089

PRIMARY ADJACENCY: ADMINISTRATIVE SERVICES DEPARTMENT

CITY CLERK DEPARTMENT

PRESS ROOM

SECONDARY ADJACENCY: NONE

PUBLIC VISITORS ON AVERAGE DAY: 50

DEPARTMENT: MUNICIPAL REFERENCE LIBRARY

Dept. subdivision No. o	of personnel	Sq. ft.	of floor area
PRIVATE OFFICE SPACE:			
Deputy Department Head	1		270
GENERAL OFFICE SPACE:			
Analytical Clerical	8 2		648 96
AUXILIARY SPACE:			
Reception Work and Rest Room Indexing and Distribution Reading and Reference An			177 310 234 4163
REMOTE SPACE: NONE			
CIRCULATION SPACE:			1180
TOTALS:	15		7078

PRIMARY ADJACENCY: NONE

SECONDARY ADJACENCY: CITY COUNCIL

PUBLIC VISITORS ON AVERAGE DAY: 50

DEPARTMENT: PARKS AND RECREATION

Dept. subdivision No.	of personnel	Sq. ft. of floor area
PRIVATE OFFICE SPACE:		
Department Head Deputy Department Head Division Head	1 1 3 1	378 270 540
Other	1	144
GENERAL OFFICE SPACE:		
Supervisory	1	81
Secretarial, Executive	1 3 3 7	144
Secretaria1	3	216
Analytical	3	243
Draftsmen	•	5 67
Clerical	16	768
AUXILIARY SPACE:		
Reception	1	449
Library		120
Vau1t		225
Files		962
Supply and Storage		120
Safe		24
Conference Room		360
REMOTE SPACE:		
Office		302
CIRCULATION SPACE:		1203
TOTALS:	38	7216

PRIMARY ADJACENCY: NONE

SECONDARY ADJACENCY: NONE

PUBLIC VISITORS ON AVERAGE DAY: 100

DEPARTMENT: PENAL INSTITUTIONS

Dept. subdivisions No. of	personne1	Sq. ft. o	f floor area
PRIVATE OFFICE SPACE:			
Department Head Deputy Department Head Supervisory	1 1 2		378 270 216
GENERAL OFFICE SPACE:			
Clerical Part-time and Minimal space	5 8		240 288
AUXILIARY SPACE:			
Reception Files			105 228
REMOTE SPACE: NONE			
CIRCULATION: SPACE:			345
TOTALS:	17		2070

PRIMARY ADJACENCY: NONE

SECONDARY ADJACENCY: NONE

PUBLIC VISITORS ON AVERAGE DAY: 30

DEPARTMENT: PRESS ROOM Dept. subdivision No. of personnel Sq. ft. of floor area PRIVATE OFFICE SPACE: NONE GENERAL OFFICE SPACE: 336 7 Clerical AUXILIARY SPACE: 96 Reference Table REMOTE SPACE: NONE 86 CIRCULATION SPACE: TOTALS: 518 PRIMARY ADJACENCY: NONE SECONDARY ADJACENCY: NONE PUBLIC VISITORS ON AVERAGE DAY: NONE PUBLIC VISITORS ON PEAK DAY: NONE

DEPARTMENT: PUBLIC WORKS	1		
Dept. subdivision No. of	personnel	Sq. ft.	of floor area
PRIVATE OFFICE SPACE:			
Department Head Deputy Department Head Division Head Deputy Division Head Supervisory Other	1 1 7 8 19 16		378 270 1260 1152 2052 1728
GENERAL OFFICE SPACE:			
Supervisory Secretarial, Executive Secretarial Analytical Draftsmen Clerical Part-time and Minimal Space Non-departmental	5 4 6 3 52 111 ce 69 . 14		405 576 432 243 4212 5328 2484 678
AUXILIARY SPACE:			
Reception Library Billing Room Vault Files Conference Room	12		893 100 1150 1640 8834 504
REMOTE SPACE:			
Reproduction Room Office Inactive files Supply and Storage CIRCULATION SPACE:	4		1416 907 1850 600 7731 7731
OTHOURATION SPROE!			1174

TOTALS:

DEPARTMENT: PUBLIC WORKS

PRIMARY ADJACENCY: NONE

SECONDARY ADJACENCY: TRAFFIC DEPARTMENT PUBLIC

PUBLIC VISITORS ON AVERAGE DAY: 266

DEPARTMENT: REAL PROPERTY

Dept. subdivision No. of	ersonne1	Sq. ft. of	floor area
PRIVATE OFFICE SPACE:			
Department Head Deputy Department Head Supervisory Other GENERAL OFFICE SPACE:	1 1 2 1		378 270 216 108
Secretarial, Executive Secretarial Analytical Draftsmen Clerical Part-time and Minimal Space	1 1 3 1 15 11		144 72 243 81 720 396
AUXILIARY SPACE:			
Reception Files Vault Safe Supply and Storage	2		290 972 150 24 100
REMOTE SPACE: NONE			
CIRCULATION			833
TOTALS:	39		4997

PRIMARY ADJACENCY: NONE

SECONDARY ADJACENCY: NONE

PUBLIC VISITORS ON AVERAGE DAY: 100

DEPARTMENT: REGISTRY DIVISION

Dept. subdivision	No. of personnel	Sq. ft. of floor area
PRIVATE OFFICE SPACE	B :	
Deputy Department	1	270
GENERAL OFFICE SPACE	3:	
Secretarial, Execution Clerical	ive 3 36	432 1728
AUXILIARY SPACE:	·	
Reception Files Vault		795 470 100
REMOTE SPACE:		
Inactive Files		5100
CIRCULATION SPACE:		1799
TOTALS:	40	10674

PRIMARY ADJACENT: HEALTH DEPARTMENT

SECONDARY ADJACENT: PUBLIC

PUBLIC VISITORS ON AVERAGE DAY: 700

DEPARTMENT: SCHOOL BUILDINGS

Dept. subdivision No. of pe	ersonne1	Sq. ft.	of floor area
PRIVATE OFFICE SPACE:			
Department Head Deputy Department Head Division Head Supervisory	1 2 8 1		378 540 1440 108
GENERAL OFFICE SPACE:			
Secretarial, Executive Secretarial Analytical Draftsmen Clerical Part-time and Minimal Space	2 2 1 15 13 19		288 144 81 1215 624 684
AUXILIARY SPACE:			
Reception Library and Sample Storage Bid opening Room Files Safes	2		214 200 260 1770 72
Board Room Commissioners Room Contract and Plan Storage	3		360 144 500
REMOTE SPACE:			
Inactive Files Supply and Storage	,		200 450
CIRCULATION SPACE:			1934
TOTALS:	69		11606

PRIMARY ADJACENCY: NONE

SECONDARY ADJACENCY: NONE

PUBLIC VISITORS ON AVERAGE DAY: 25

DEPARTMENT: TRAFFIC

Dept. subdivisions No.	of personnel	Sq. ft. of floor area
PRIVATE OFFICE SPACE:		
Department Head Deputy Department Head	1 2	378 540
GENERAL OFFICE SPACE:		
Secretarial, Executive Analytical Clerical	3 3 34	432 243 1632
AUXILIARY SPACE:		
Reception Vault Traffic Control Panels		152 100 1000
REMOTE SPACE: NONE		
CIRCULATION SPACE:		895
TOTALS:	43	5372
PRIMARY ADJACENCY: NONE		

SECONDARY ADJACENCY: PUBLIC WORKS DEPARTMENT

PUBLIC VISITORS ON AVERAGE DAY: 8

DEPARTMENT: TREASURY .

Dept. subdivision No.	of personnel	Sq. ft. of floor area
PRIVATE OFFICE SPACE:		
Department Head Supervisory Other	1 2 2	378 2 16 288
GENERAL OFFICE SPACE:		
Supervisory Secretarial, Executive Analytical Clerical Non-departmental	15 2 14 61 7	1215 288 1134 2928 336
AUXILIARY SPACE:	10	1485
Reception Files Cashiers Cages Mail	12	2258 682 290
Vault Checkwriting		525 240
REMOTE SPACE:		
Machine Room Inactive Files Storage and Binding		1286 2780 300
CIRCULATION SPACE:	garanta distribution programata describito de la constanta de	3426
TOTALS:	126	2055 5

PRIMARY ADJACENCY: PUBLIC

SECONDARY ADJACENCY: AUDITING DEPARTMENT

PUBLIC VISITORS ON AVERAGE DAY: 1800

DEPARTMENT: VETERANS' GRAVES AND REGISTRATION

Dept. subdivision	No. of personnel	Sq. ft. of floor area
PRIVATE OFFICE SPACE	E:	
Division Head	1	180
GENERAL OFFICE SPACE	E:	
Clerical	2	96
AUXILIARY SPACE:		
Files		594
REMOTE SPACE: NONE		
CIRCULATION SPACE:		174
TOTALS:	3	1044
PRIMARY ADJACENCY:	NONE	
SECONDARY ADJACENCY	: NONE	
PUBLIC VISITORS ON	AVERAGE DAY: 4	

DEPARTMENT: VETERANS' SERVICES

Dept. subdivision No. of	personnel	Sq. ft. of floor area
PRIVATE OFFICE SPACE:		
Department Head	1	378
Deputy Department Head	1 3 5	270
Division Head	3	540
Supervisory	5	540
GENERAL OFFICE SPACE:		
Secretarial, Executive	1	144
Secretaria1	2 7	144
Analytical		567
Clerical	23	1104
Part-time and Minimal Space	e 22	792
AUXILIARY SPACE:		
Reception		600
Library		100
Files		900
Supply and Storage		144
Examining Room	1	270
REMOTE SPACE:		
Inactive Files		648
CIRCULATION SPACE:		1428
TOTALS:	66	8569

PRIMARY ADJACENCY: NONE

SECONDARY ADJACENCY: NONE

PUBLIC VISITORS ON AVERAGE DAY: 170

DEPARTMENT: WEIGHTS AND MEASURES DIVISION

Dept. subdivision No.	of personnel	Sq. ft. of floor area
PRIVATE OFFICE SPACE:		
Division Head Deputy Division Head	1 1	180 144
GENERAL OFFICE SPACE:		
Secretarial, Executive Clerical	1	144 48
AUXILIARY SPACE:		
Laboratory Files		435 162
REMOTE SPACE: NONE		
CIRCULATION SPACE:		225
TOTALS:	4	1338

PRIMARY ADJACENCY: PUBLIC

SECONDARY ADJACENCY: ELECTION DEPARTMENT

HEALTH DEPARTMENT

PUBLIC VISITORS ON AVERAGE DAY: 300

DEPARTMENT: WORKMENS' COMPENSATION AND MEDICAL FACILITY

Dept. subdivision No.	of personnel	Sq. ft. of floor are	<u>ea</u>
PRIVATE OFFICE SPACE:			
Division Head Deputy Division Head	1 2	180 288	
GENERAL OFFICE SPACE:			
Supervisory Secretarial, Executive Secretarial	1 1 1	81 144 72	
AUXILIARY SPACE:			
Reception Files Examining, X-Ray, and Day Supply and Storage	ark Room	400 275 655 80	
REMOTE SPACE: NONE			
CIRCULATION SPACE:		435	
TOTALS:	6	2610	

PRIMARY ADJACENCY: NONE

SECONDARY ADJACENCY: NONE

PUBLIC VISITORS ON AVERAGE DAY: 25

A STATEMENT ABOUT THE SOLUTION

Certain objectives were placed as design goals:

An uncompromising structural system that by its size and definition of space would leave little question as to what the building is - a City Hall.

A building that, by virtue of its spaces, would be more elegant and rich than those public buildings which have depended upon applied decor to obtain these ends.

A simple and direct public circulation system that would be apparent to the public. A semi-public circulation system at the public levels that could be controlled by the individual department. A semi-private circulation system that would function within any department or series of departments.

A strong expression of those functions of a city hall that set it apart from general office buildings.

A recognition of council chamber, public areas, mayor's office, and records or administrators.

A choice of open, covered and enclosed areas that would facilitate any size of public gathering - planned or impromtu.

A vast recognition of the surroundings by developing an opening on to what was considered to be the most important street, and by relating the component parts of the projected City Hall to those structures adjacent to them.

An attempt to make the City more pedestrian by having visual relationships between the City Hall and the business areas, commercial areas and the Boston Common.

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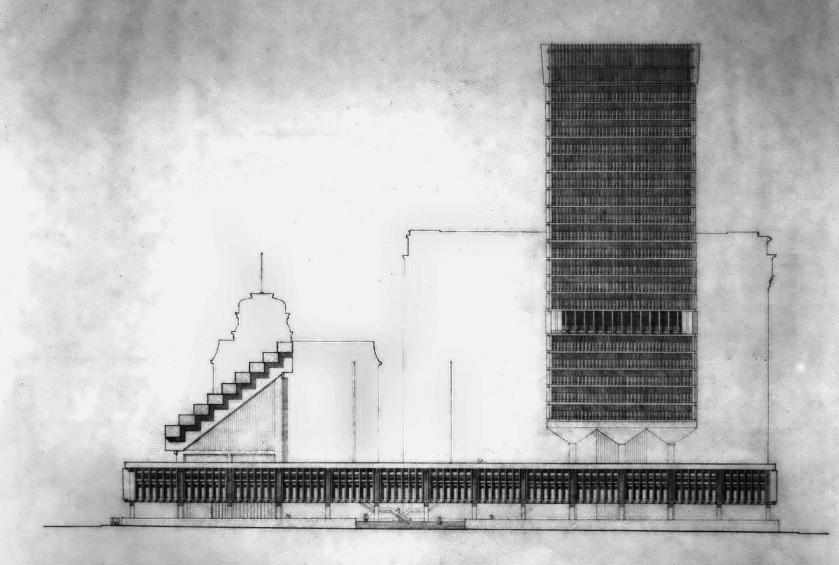
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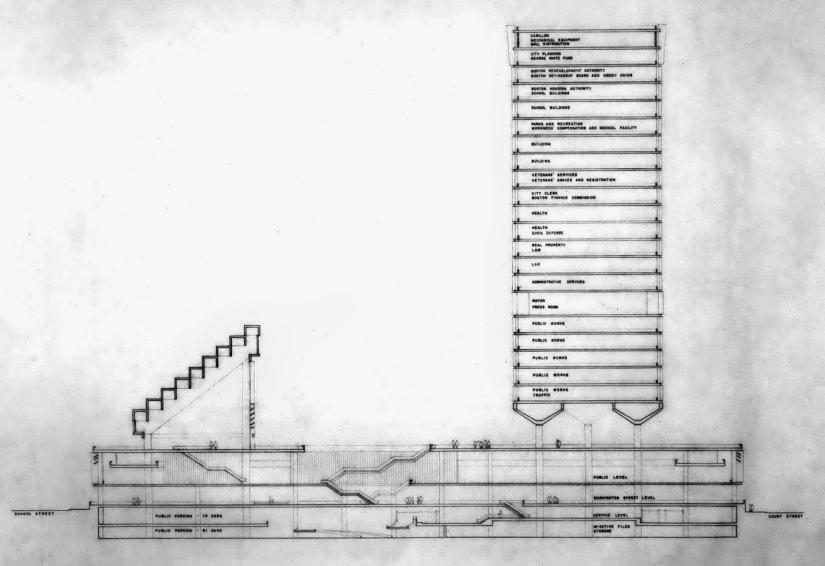


SITE LOCATION

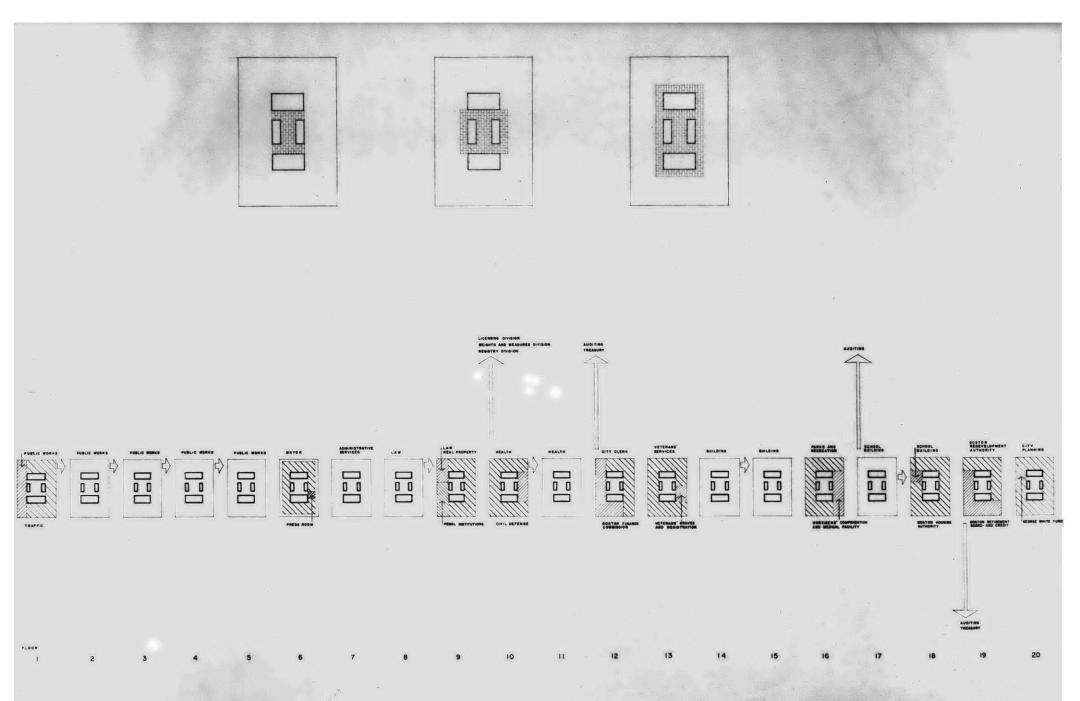
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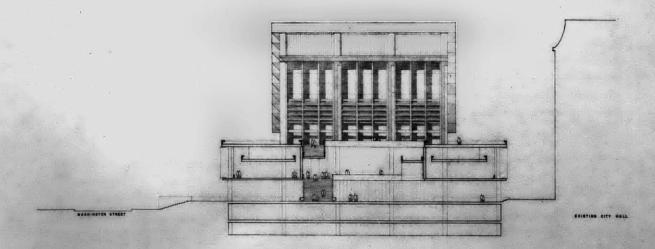


WASHINGTON STREET ELEVATION



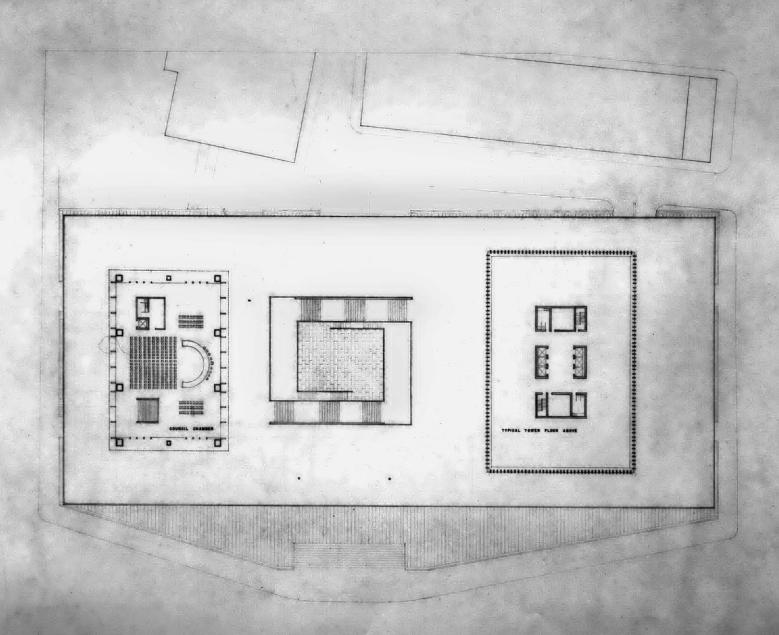
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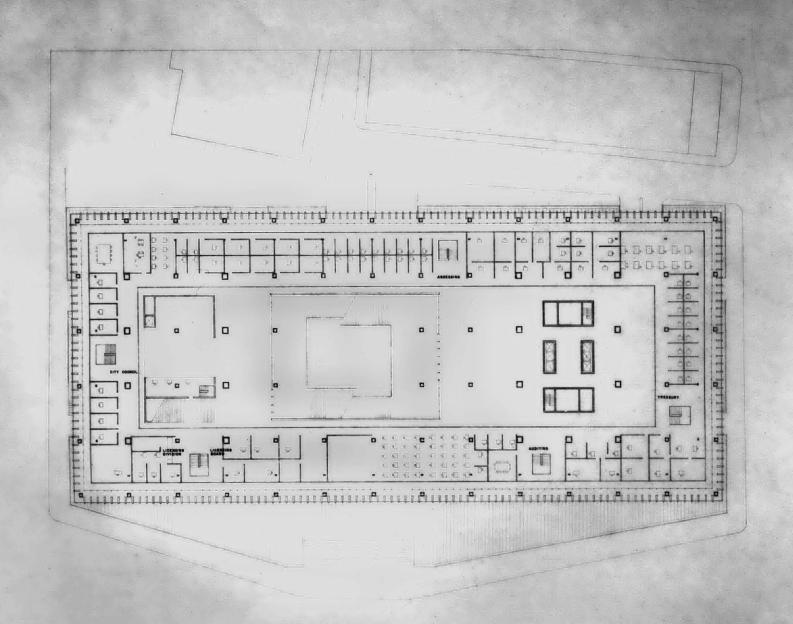


TRANSVERSE SECTION

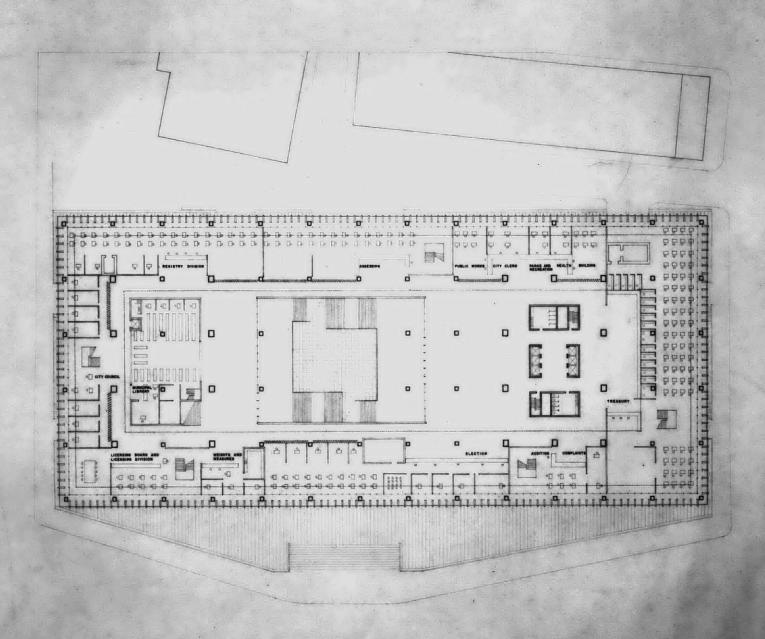
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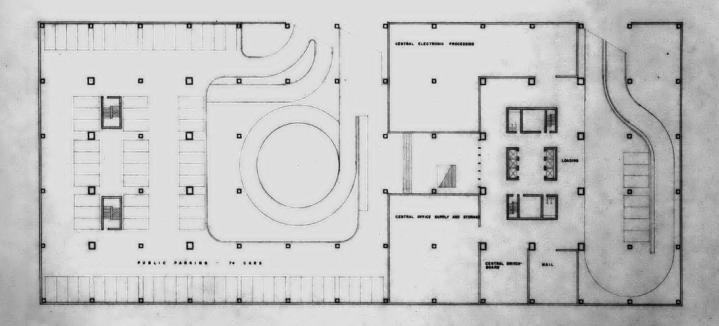
COUNCIL CHAMBER LEVEL



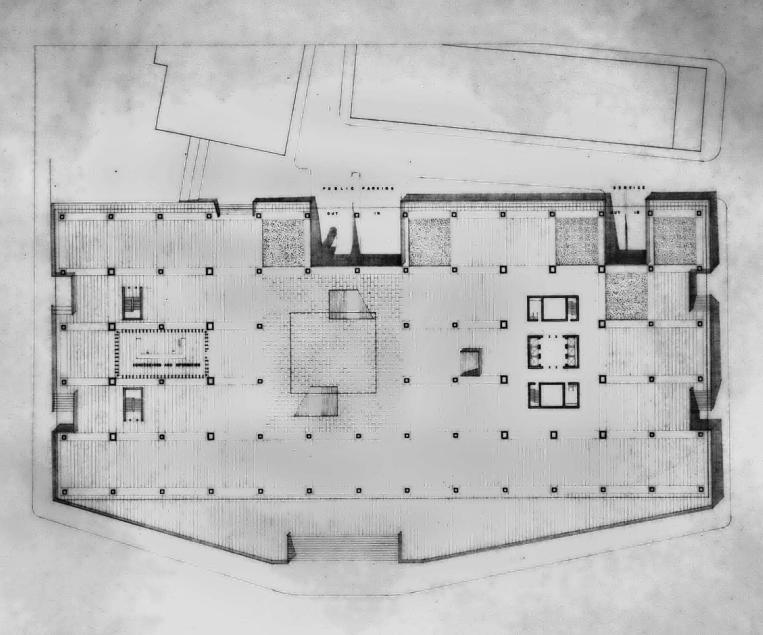
MEZZANINE LEVEL



PUBLIC LEVEL



SERVICE LEVEL



WASHINGTON STREET LEVEL

A CITY HALL FOR BOSTON

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